BOARD OF SELECTMEN
(781) 231-4124
FAX (781) 231-4109

Town of Saugus

TOWN HALL
SAUGUS, MASSACHUSETTS 01906

Peter A. Rossetti Jr., Chairman
Michael Kelleher, Vice Chair
Janette Fasano
Stephen Horlick
Michael Serino

Mass. State Library
24 Beacon Street #341
Boston, MA 02133

April 11, 2007

Mass. State Library,

Enclosed please find the Town of Saugus 2006 Annual Report. This report shall be kept on file at the Mass. State Library, the Saugus Public Library and in the Saugus Town Clerk's Office, Saugus Town Hall.

Sincerely,

Wendy L. Reed, Clerk
Saugus Board of Selectmen

cc: Saugus Library
Saugus Town Clerk

FY 2006

TOWN OF SAUGUS
MASSACHUSSETTS

FY 2006
ANNUAL REPORT

Town of Saugus
Annual Report
July 1, 2005 – June 30, 2006

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Saugus Board of Selectmen
Annual Report
July 1, 2005 – June 30, 2006

The Saugus Board of Selectmen: Chairman Janette Fasano, Vice Chairman Michael Serino, Christie Ciampa, Maureen Dever and Stephen Horlick. All Board Members will serve in office until the November 2005 election.

On November 9, 2005 the oath of office was administered to Selectmen Janette Fasano, Stephen Horlick, Michael Kelleher, Michael Serino and Peter Rossetti Jr. was elected Chairman.

The Board of Selectmen held 57 public meetings in FY 2005.

They renewed 23 all alcohol, 6 beer & wine, 7 clubs, 1 seasonal and 6 all alcoholic package store licenses. The Board also approved the sale of cordials & liqueurs to 4 establishments.

The Board also renewed Class I, Class II and Class III auto dealer's licenses; valuable goods; taxi cabs; Common Victualer's licenses; and approved renewal of coin operated devices; juke boxes; skating rinks, entertainment licenses; fortune tellers; transient venders; and Extended Hours of Operation Permits.

The Board approved Special Permits (S-2) including salons, drive through windows, contractor's yard, car wash, and 1 six month extension for quarry operations at Aggregate Industries a/k/a Bardon Trimount.

The Board made many appointments to various boards and commissions including Zoning Board of Appeals, Cable Commission, Canine Officers, Library Board of Trustees, Board of Registrars and Veterans Graves Officer. The Board also reappointed constables. The Board held a joint meeting with the Saugus School Committee to fill the remainder of term vacated when John Serino resigned from the School Committee; and met with the School Committee to form the "Joint Committee on School Buildings".

The Board dealt with many traffic complaints and held a public hearing to adopt a new section of the Town's Traffic Rules & Regulations re: "Automated Enforcement System" for red light and speed violations.

The Board dealt with many other issues such as: drainage complaints / issues; sewer and continued work on the ACO; and worked on negotiating a new cable contract with Comcast.

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Janette Fasano
Stephen Horlick
Michael Serino

DEPARTMENT: BOARD OF SELECTMEN
RECEIPT #: 2006 - 122 -

DATE FY '06 – Close – June 30, 2006

ACCOUNT NUMBER	ACCOUNT NAME	TOTAL
0100.122.4410.0001	ALCOHOLIC BEVERAGE LICENSES	160,150.00
0100.122.4320.0001	APPLICATION FEE	950.00
0100.122.4420.0006	AUCTIONEER'S LICNESE	0.00
0100.122.4420.0009	AUTO DEALER LICENSE	5,200.00
0100.122.4420.0023	CABLE LICENSE FEE	4,533.00
0100.122.4420.0010	COIN-OPS LICENSE	8,900.00
0100.122.4320.0002	CONSTABLE APPLICATION FEE	500.00
0100.122.4420.0004	ENTERTAINMENT LICENSE	3,400.00
0100.122.4450.0001	EXTENDED HRS OF OPER PERMIT	1,350.00
0100.122.4420.0014	FORTUNE TELLING LICENSE	6.00
0100.122.4420.0022	FUNCTION ROOMS PERMIT	0.00
0100.122.4420.0012	GOLF LICENSE	300.00
0100.122.4420.0020	HAWKER/PEDDLER LICENSE	0.00
0100.122.4420.0008	LEGAL ADVERTISEMENT FEES	612.18
0100.122.4420.0011	JUKE BOX LICENSE	400.00
0100.122.4420.0018	JUNK DEALER LICENSE	0.00
0100.122.4420.0008	MISCELLANEOUS LICENSE	0.00
0100.122.4420.0013	RINKS LICENSE	200.00
0100.122.4420.0017	SPECIAL PERMITS	1,300.00
0100.122.4420.0007	TAXI LICENSES	225.00
0100.122.4420.0019	TRANSIENT VENDOR LICENSE	3,000.00
0100.122.4420.0021	USED GOODS LICENSE	0.00
0100.122.4420.0015	VALUABLE GOODS LICENSE	600.00
0100.122.4420.0001	VICTULAR LICENSE	8,100.00
		0.00
		0.00
	TOTAL	199,726.18

Saugus Public Schools
Annual Report
2006

2006 began with two new members of the School Committee. As a result of the elections held the previous November, Mrs. Debra Panetta and Ms. Wendy Reed came on board. Mrs. Panetta was elected chairman. John Serino, who had been the chair the previous year, was elected vice-chairman. The other two members of the committee, Mrs. Ellen Faiella and Mrs. Christine Wilson, were re-elected and continued to serve.

In other years, once the committee was elected and settled in, it was a stable group. This was not the case in 2006. During a special town meeting in February, a non-binding warrant article submitted by Mr. Serino was defeated. He had asked town meeting to approve this article which stated that until the school department operating budget equaled 41% of the total town budget, all extra monies coming to the town would be split equally between the two organizations. Town meeting overwhelmingly defeated the non-binding resolution. As a result of this vote, Mr. Serino, after careful consideration, decided he could no longer serve on the School Committee and tendered his resignation, effective immediately.

Because there was no mention in the town by-laws of replacing a school committee member who had resigned, the Massachusetts General Laws were referenced, and at a joint meeting of the Board of Selectmen and the School Committee, Mr. Joseph Malone, who had just missed getting elected to the committee in the general election, was chosen to replace Mr. Serino.

The district has continued to be governed by the terms of the *No Child Left Behind Act,* which is the current application of the Elementary and Secondary Education Act (ESEA). This law was discussed in the 2005 annual report. Each year each individual school, and the district as a whole has to issue a "report card" that contains information required by *No Child Left Behind* including teacher qualifications, student achievement on the Massachusetts Comprehensive Assessment System (MCAS) and school/district accountability. As a district, 96.4% of our teachers are certified in the area of their teaching assignment; 95.8% of teachers in the core academic areas are highly qualified to teach their subject, and only 4.2% of them are not. These figures come from the Department of Education.

Student achievement is more completely reflected on the cards of each individual school. As a district, the Saugus Public Schools are making adequate yearly progress (AYP) in English/Language Arts at the elementary, middle and high school levels. However, at the elementary level, there are two identified subgroups, special needs and low income, that are not making AYP, and both of these will have to be supported and improved in the upcoming year. Unfortunately, the district did not fare as well in mathematics. In the aggregate, the school system is making AYP only at the high school level. At the elementary level, the special needs students are not improving at the required rate, and programs have been put in place to work on this. At the middle school level, none of the

identified subgroups are making AYP. The middle school administration has worked very hard to rectify this situation and improvement is expected in the next round of testing.

One thing that should have a very positive impact on MCAS results is the reduction of class sizes at the elementary level. During the early part of this year, the central administration began to look for ways to generate space at the elementary level. After many discussions at School Committee meetings, and an open forum, it was decided to purchase four modular classrooms, two of which would be located at the Lynnhurst School and two of which would be located at the Veterans School. Many people supported this initiative and helped guide the bonding question through the annual town meeting. As a result of a lot of hard work on the part of many people, the modulars at both schools were open in the fall. The school department is very grateful to everyone who helped make this a reality.

Another program that has been ongoing in the district for the past couple of years and that should produce a discernable result in the elementary MCAS scores is the DIBELS program. This is a diagnostic testing program that allows teachers to identify potential problems in students as young as kindergarten and also provides strategies to help the children overcome these problems. It is currently being applied in grades kindergarten through 3.

In May there was a concern at the Lynnhurst School dealing with the cleanliness of the building and the possibility of asbestos being in the air. The Massachusetts Department of Occupational Safety toured the school. A company was brought in to take air samples throughout the school. DOS strongly recommended that the building immediately be completely cleaned and that work be done during the summer to facilitate air flow in the school. Once this was completed the district's asbestos management system was inspected and recommendations were made. One result of this was that the superintendent, the then business manager, and the foreman of Inspectional Services all attended training is dealing with asbestos in buildings. Later on in the summer, the district went through it 3-year reinspection as required by AHERA. All these records are available at the superintendent's office.

With the end of the 2005-2006 academic year, the Saugus Public Schools said good-bye to several dedicated educators. Mr. Victor Leone, the principal of the Veterans Memorial School, and Mr. John Fauci, the principal of the Waybright School, both retired. Each had been in the district for more than thirty years. Both these retirements were expected. What was not expected were the resignations of Mr. John Macero, the principal of the Lynnhurst School, and Mrs. Judy Mulligan, the Finance Manager. Mr. Macero went to Revere to assume the principalship of at elementary school in that city, and Mrs. Mulligan went to the Manchester/Essex Regional School District to be its business manager. All these people will be sorely missed. However, change brings with it opportunity, and the people brought in to replace those who left; Uri Harel at the Veterans, Glen McKay at the Waybright, Susan Carney at the Lynnhurst, and Richard H. Weeks at the central office all bring unique strengths and knowledge to the system.

Nineteen teachers turned in their grade books, pounded the chalk out of their erasers, and turned out the lights in their classrooms for the last time in 2006. These include Carole Andrews, elementary art; Marie Attubato, Title 1; Rhona Brand, Title 1; Andrea Caggiano, middle school language arts; Linda Clifford, middle school math; Geri Guralnick, Veterans grade 3; Frank Hochmuth, middle school social studies; Kieran Joyce, 6-12 language arts specialist; Lorraine Lackey, middle school math; Carol McLaughlin, Veterans grade 4; Gregory MacDonald, high school social studies; Antonetta Mikulski, Waybright grade 2; Nancy Nichols, 6-12 math specialist; Rita Paglia, high school world language specialist; Joanne Robitaille, Oaklandvale, Grade 1; Bernie Sacco, middle school fine arts/drama; Cherie Shipulski, Waybright reading; Janice Walsh, middle school consumer science; and Paula Walsh, Oaklandvale kindergarten.

Ron Hodge, a custodian at the high school, also retired.

The position of Athletic Director was put back in the budget this year after not being funded for the previous two. Jason Merrill was selected to fill this slot. He has done a very good job under some very challenging conditions.

The school department has continued its partnership with many different and varied community organizations. The Saugus Business Education Partnership continues to support the schools in many ways, ranging from mini-grants and other financial help to the adopt-a-school program which partners local businesses with many of the town's schools. The major fundraiser for the SBEC is the Taste for Education, which is held every April. The Saugus Business Partnership provides assorted clubs and organizations with requested services quietly and without fanfare. The Saugus Community Track Committee is dedicated to refurbishing the track behind the middle school. The superintendent is a member of the Saugus Coalition Against Domestic Violence. Saugus Speaks Out is a group comprised of people from the school and town sides, and others who are just concerned about the use and abuse of drugs by Saugus students. Finally, each year the Community Health Task Force works with the schools to host the Taste for Nutrition, a program dedicated to the promotion of healthy eating habits.

2006 was a busy year in many other areas. In January the district underwent a Coordinated Program Review. The Department of Education comes in and spends time in the school department evaluating the Saugus' compliance to state and federal regulations in several areas, including Civil Rights, English Learner Education (ELE), Special Education, Safe and Drug Free Schools, and Title 1/No Child Left Behind (NCLB). As a result of the audit and the resulting report, the middle school schedule was changed to increase time in the core curriculum; the district started training teachers in English language learning (as this is written over 70 staff members have received category 1 ELL training), and preparations have begun to formalize an ELL program, including hiring a staff member. There has also been a concerted effort to train teachers in diversifying classroom presentations. The emphasis on the training of teachers to deal with students whose primary language in the home is not English reflects the changing profile of the district. Saugus still has a small level of diversity, but it is growing.

This has been an exciting and challenging year for everyone in the school department. The administration, faculty and staff have all worked together to provide a safe and effective educational environment for all the students.

Respectfully Submitted,

Keith R. Manville

ANNUAL REPORT
2006
Annual Report

Teachers have worked extremely hard during the past year to make sure that our curriculum is in line with the Massachusetts Curriculum Frameworks. The staff has also had frequent meetings with the school department's curriculum specialists; Mrs. Jane Osgood (Language Arts), Mr. Frank Woods (Science), Mr. Michael Hashem (Mathematics) and Ms. Carol Wagner (Social Studies), to discuss curriculum guides in grades six, seven and eight. Teachers have also worked on pacing guides in order to standardize the instruction within each discipline. We have again made progress in improving our Massachusetts Comprehensive Assessment System (MCAS) test scores. Math is our greatest priority. The staff has moved more than 10% of our special education students out of the non-porficient category. The Belmonte was also sited in the Boston Globe as being in the top 25 schools to successfully move a higher percentage of 8th students from the proficient to the advanced level in mathematics and language arts. Teachers were involved in a professional development program through Leslie College entitled "Strategies for Strengthening the Middle School Math Curriculum for At-Risk Students". The training is intense and will provided our staff with enhanced instructional methods for working with our students. Also, teacher were provided with professional development for new staff members and also received instruction with regard to English-Language Learners.

Despite the fact that we have lost 18 staff members to budget cuts and retirements over the past eight years, we have tried to maintain a standard of excellence through creative scheduling and keeping class sizes relatively small. One casualty of the budget cuts was the middle school concept that

was not restored to the eighth grade class. However, the teaming concept was restored to grades six and seven. Also, students in grades six and seven receive an extra term of each core subject with the addition of our "Success Blocks". It is our hope to improve MCAS scores with the addition of this class time.

We were able to purchase badly needed new texts in grade seven Social Studies (entire grade), two classes of grade seven mathematics and one class each in grade seven and eight of science. With these purchases, our text book inventory is now up to date in almost all instructional areas. These new texts enable the teachers to provide the highest quality instruction. A goal in the 2007-2008 budget is to replace all of our English Language Arts textbooks and our grade 6 Mathematics texts, many of which are outdated.

The 2006-2007 budget requests for additional staff were not fulfilled. A request was made for one academic teacher in each discipline in grade eight to restore the TEAM concept, an additional guidance counselor, a part-time nurse, a school year secretary and three special education teachers. The result was two additional special education teachers were hired. The 2006 school year opened without incident or fanfare even though we welcomed 14 new staff members on board. These were not additions, but replacements for retirees, transfers and two new learning needs teachers. All new staff have done a wonderful job meshing with our current faculty.

Along with having an outstanding teaching staff, we are very fortunate to have parents that are actively involved in the school. They have helped us with many of the fund raising events such as the candy sale, the magazine drive and the book fairs. They help run the school store and volunteer to keep our "Fun Days" in existence. The parents are the backbone of the school and are very supportive of the school and its vision.

Our students have achieved many honors and distinctions over the past year. More than two hundred students received bronze, silver or gold medals for academic achievement during our "Scholars of the School" ceremony. During the same ceremony, eleven students received bonds for outstanding scholarship in several areas. This ceremony is now referred to as our "Special Awards Night". During the current year we hope to add the Scott Procopio Memorial Award.

The conclusion of the 2005-2006 academic year marked the end of the first year for Mr. Charles Naso, principal of the school. Mr. Naso's tenure began on July 1, 2005. Mr. Naso had been a vice-principal at the school since the 1999-2000 academic year. In June of 2006 a very successful "Introduction to the Belmonte Night" was held for grade 5 parents from our four elementary schools. The purpose of the evening was two-fold; 1. Let the parents meet the newly appointed principal and 2. Describe the policies, practices and curriculum offered to students at the school. The positive feedback from meetings was terrific.

During the summer of 2006 a significant amount of work was done at the Belmonte Middle School. The following is a list of work completed:

Summer 2006

Summer Help

Painted kitchen, main lobby, several corridors and bathroom floors throughout the building.

Lynnhurst Plumbing

Installed back flow preventer in room 107. Checked all science room safety showers throughout the building. Installed eyewash in rooms 176 and 179.

J and M Painting

Painted room 248 and 249. Painted all stairways throughout building.

Armstrong Duct

Cleaned all bathroom and hallway vents throughout building.

Building Dept.

Coaxed all windows on the outside of the building.

Roberto Brother Roofing

Minor repairs to roof. Replaced gutters over gym. Cleaned all drains on the roof.

Combustional Services

Cleaned and serviced both boilers.

Removal Specialist

Removed asbestos tile in main lobby, and several corridors throughout building.

Industrial Flooring

Installed new carpet and tile where the asbestos tile was removed.

Johnson Control

Calibrated all classroom univents. Fixed and replaced parts in univents throughout the building.

Rubins Painting

Painted outside of building and all outside doors.

- The monthly meetings of the Parent Advisory Board, the School Building Council and the parent coffee hosted by Guidance
- The track team, field hockey team, the boys and girls basketball teams all enjoying competitive and successful seasons with, hopefully, starting a golf team and baseball team in the near future

There are currently 810 students enrolled at the Belmonte in grades six through eight. We will continue to try to provide the best education possible for our students and we hope the 2007-2008 school year will be an enjoyable experience for all.

A. J Belmonte Saugus Middle School
Vision Statement

The Belmonte Middle School will advance the intellectual, social, emotional and physical development of all its students. Faculty will recognize the skill levels, learning styles and uniqueness of its students while servicing each individual's needs within an environment that promotes success for all students. Curriculum development will be an ongoing process geared to the needs of the children in accordance with state mandated standards.

Faculty, students, families and the community will be actively involved in the educational process to create a safe, supportive environment where students are motivated to learn and believe that success is attainable. Everyone will honor and respect the differences and uniqueness of each individual while developing a sense of responsibility toward themselves, their school community and the community at large.

The Belmonte Middle School will be a school where both students and faculty come together as a community of life-long learners. Students will learn how to learn. They will leave middle school with the knowledge and the tools necessary to confidently meet the challenges of high school and beyond.

I would like to extend a sincere thanks to Andrew Bisignani, Town Manager, Dr. Keith Manville, Superintendent of Schools, Joseph Attubatto, Public Works and all those responsible for the improvements made to the Belmonte Middle School.

The following are a sampling of some of the events and happenings at the school:

- The "Star of the Month" coordinated by Mrs. Maureen Lueke, guidance counselor, in which students are honored for good deeds done around the school
- The "Moving On" ceremony where almost 286 students in grade 8 were graduated to high school
- The award winning band, chorus and jazz band – Each winning gold or platinum at their competitions
- The "Jump up and Go" grant and "Red Ribbon" week in response to the At-Risk survey showing that our students need more instruction and assistance to help them combat the temptation of drugs and alcohol
- The Spelling Bee run by Mrs. Linda Gaieski and Mrs. Nancy Kupfrian
- The award winning posters submitted to the Lions Club by Mrs. Erika DeFeo on behalf of her students
- The presentation of "Once on an Island" presented by the Drama Club under the direction of Ms. Allie Mahon
- The "Model United Nations" program under the direction of Mr. Michael Bridgeman and their attendance at a competition at Bentley College, Waltham, Massachusetts.
- The canned food drive to benefit the Saugus Food Pantry under the leadership of the Parent Adviiisory Board.
- The Peer Mediation program under the direction of Mrs. Maureen Lueke
- The Career Awareness program which exposes students to different career paths under the direction of Mrs. Maureen Lueke and Mrs. Nancy Kupfrian

Waybright School
25 Talbot Street
Saugus, MA 01906
2006-2007

The Waybright School built in 1965 is located on the cul-de-sac at the end of Talbot Street. The school services children and accommodates students from pre-school through grade five. The school's success can be directly attributed to the strong partnership that exists between school staff and parents. The Waybright School has fourteen teachers, six teacher aides and paraprofessionals and several parent volunteers. This unified effort of teachers and parents help create a nurturing environment for all students at the Waybright School. The Waybright School Building Council is the chief management group of the school consisting of Mr. McKay, principal, two teachers, six parents, a community member as well as a school committee member.

A strong partnership also exists between the Waybright School and the business community. Both Wheelabrator (formerly RESCO) and Kowloon restaurant have "adopted" the school and provide resources that provide the students with many wonderful opportunities. This year our business partners were instrumental in ascertaining a new laptop computer and printers. The school also continues to provide the opportunity for the students to take part in a savings program. This effort is done in collaboration with the Saugusbank. All of these initiatives demonstrate the benefits of a strong partnership between schools and the business community.

The beginning of the school year provides parents with the opportunity to meet their child's teacher. A large turnout of parents greeted teachers at Curriculum Night. This night gives parents an opportunity to meet their child's teacher and to become aware of grade level expectations. Furthermore, the beginning of the school was the perfect opportunity to unveil our new school web-site and on line homework initiative.

October found our students taking their annual Halloween Parade to our senior neighbors at Heritage Heights. The fire department visited the school and did an important lesson on fire safety. November found voting on our new school mascot. The students at the Waybright School are now known as the "Waybright Wizards".

Much of the school year finds our students and teachers working diligently in preparation for the state MCAS test. After school programming was introduced and it is our sincere hope that this effort will have wonderful dividends. New district wide curriculum initiatives have been implemented. It is the elementary leadership's goal to improve our results on all state mandated testing.

Springtime finds our fifth graders going on their annual environmental trip. The school is still planning to attend the Merrowvista Education Center, located in Tuftonboro, NH. This program engages the students with a "hands-on" science curriculum. Also, our school auditorium was filled with the sounds of music as we held our spring concert.

A special thank you to retiring teachers Mrs. Salvo, Mrs. Southard and Mrs. Donovan on their many years as dedicated teachers in the Saugus Public Schools.

Let it be said that the wonderful opportunities that are afforded to our students would not be possible without the unified efforts of the faculty and parents. I would like to thank the staff and parents for their continued involvement in our school. The students are the beneficiaries of their dedication.

Respectfully submitted,

G.S. McKay

Glen McKay
Principal
Waybright School

SAUGUS HIGH SCHOOL
2006 ANNUAL REPORT

JANUARY, 2006

Early release day was on January 12 where teachers attended professional development activities.

The National Honor Society induction ceremony was held at Hilltop Steakhouse on January 11th. Thirty four students were inducted into the society.

SHS Student Council sponsored the *Mr. Saugus High Pageant* on January 19.

Mr. Lavoie and Mr. Fontanella and those students in the Model UN club attended the Model UN conference at Yale University on January 25.

Mid year exams were administered from January 23 – January 26.

FEBRUARY, 2006

Term 2 report cards were distributed on February 15.

The guidance department began meeting with students regarding scheduling for the 2006-2007 school year.

MARCH, 2006

Student Council sponsored Paul Martin, a motivational speaker on March 2.

Early release day was on March 16, where teachers attended professional development activities.

SHS held Open House on March 21st for parent/teacher conferences.

Justin Foreman was presented the Unsung Hero award on March 23rd by Joseph Diorio and Jane Osgood.

MCAS re-test exams were administered to students in grades 11 and 12.

MCAS ELA Composition test was administered on March 28.

Ms. Lemoine and the Saugus High School Chorus participated in Good Friday services at Breakheart Reservation.

APRIL, 2006

MCAS Language Arts exam was held the week of April 4.

The Junior Prom was held at the Sheraton Colonial in Lynnfield on April 7th.

Report cards were distributed for term 3.

Saugus High School Drama Club performed *"Anything Goes"*.

The Saugus High School Student Council sponsored their annual talent show on April 25th

MAY, 2006

Shadow Day, involving SHS students along with area professionals, coordinated by Ms. Golan on May 3.

MCAS examinations and Advanced Placement exams were administered this month.

North Shore Honor Scholars Banquet was held on May 10 at the Sheraton Ferncroft. This event honored the top five percent of the graduating class.

In recognition of *Teacher Appreciation Week,* the Administration honored teachers with a pen.

The Pops Concert was held on May 11. Entertainment was provided by the SHS band and chorus, under the direction of Ms. Lemoine and Ms. Shelly.

Senior Exams were administered the week of May 23.

Baccalaureate was held at East Saugus Methodist Church on May 30th.

Senior Academic Awards and Scholarship Program was held on May 31st

JUNE, 2006

Senior Activities were held during the week of June 1.

Our Senior Prom was held on Thursday, June 1st at the Danversport Yacht Club.

Graduation for the Class of 2006 was held on Sunday, June 4.

The Class of 2006 Profile:

Four year colleges	59%
Two year colleges	29%
Post secondary schools	2.5%
Military	1%
Work	2%
Undecided	6.5%

We held a moving on ceremony for students in the transitional room.

Saugus High School guidance department coordinated a college mini fair on June 8.

Hall of Fame concert was held on June 8th in the auditorium featuring the band chorus, drama and art exhibits.

Report cards were mailed home for quarter 4

AUGUST, 2006

Freshman orientation was held with the help of the Student Council, National Honor Society members and Peer Mediators.

Saugus High School band held a successful band camp the week of August 21st.

SEPTEMBER, 2006

Our school year opened very successfully with an enrollment of 873.

New staff to Saugus High School:

Scott MacLean	Valerie Bedard	Pat Bemis
Ben Smolski	Christine Hill	Dawn Trainor
John Lewis	Alisha Cornacchia	Mindi Greenberg
Mary Duncan	Brian Boulger	

Saugus High School held a Parent Information Night on September 13.

Verizon sponsored a motivational speaker, Andy MacDonald for freshman and sophomore classes on September 20th.

OCTOBER, 2006

Saugus High School held a "Welcome Social" for new staff members this month.

Our Student Council collected for the Susan G. Komen Breast Cancer Fund.

The Saugus High School guidance department sponsored a Senior Parent Night for parents of grade 12 students, planning to attend college on October 4th.

NOVEMBER, 2006

Teacher's professional day was held for teachers to work on curriculum.

Report cards were mailed on November 17th.

The Lions Club sponsored the annual Thanksgiving Day Banquet at Prince of Pizza.

The Saugus High School Student Council collected food for the local food pantry.

The Color Day pep rally was held on Wednesday, November 22. Following tradition, the Saugus High School football team played against Peabody High School on Thanksgiving Day. Saugus beat Peabody for the first time and final time of the rivalry.

Our Parent/Teacher Open House was held on Thursday November 30.

DECEMBER, 2006

SHS Drama Club performed the play Little Women during the weeks of December 1-15.

This year's National Honor Society candidates were selected this month.

Term 2 progress reports were mailed out to parents.

Our band and chorus performed a wonderful holiday concert on Friday, December 13.

The national Honor Society sponsored a Red Cross Blood drive.

Donations for needy children were sponsored by the Student Council.

Veterans Memorial School

This has been a year of transitions for the Veterans Memorial School. Victor J. Leone, the principal of 22 years, retired in June. He worked closely with me to make a smooth transition to new leadership. I was lucky to have been able to spend the last six weeks of school observing and listening to people's perspectives and wishes for the future. Based on conversations with Mr. Leone, staff members, PTO officers, parents, and community members, several goals were identified.

The first goal was to maximize instructional time since tardiness and early dismissals had been an issue in the past, reducing classroom time by up to 40 minutes a day. By opening the gym 20 minutes earlier for student drop-off, we have reduced morning traffic congestion so students can get to class on time. A policy limiting early dismissals has also allowed teachers to teach to the end of the school day.

Lunchroom behavior was also identified as an issue by students and adults. In August, our noon aides, preparation aides, and parent volunteers met with me to develop a system of rules, consequences, and rewards to improve the situation. Classes now get rated each day on how well they follow the rules, and their rewards include bi-weekly opportunities for free seating and monthly prizes. Students have responded very positively to this.

One of the challenges facing a school of over 650 students and 90 staff members is communication. To keep our community better informed, our parents now receive a weekly Friday newsletter outlining classroom happenings, special events, and important announcements. We are making increased use of the ConnectEd computer system which allows us to easily send important phone messages to every home that we serve. In order to make this large school seem a little smaller, we regularly have school-wide town meetings. In these town meetings, students share what they are doing in class and are able to earn awards for demonstrating certain characteristics such as perseverance, compassion, courage, responsibility, and curiosity. At the Veterans Day town meeting, we had the privilege of having veterans speak to us about courage, dedication, and sacrifice. Our Dr. Seuss's birthday celebration was a big hit, featuring members of the community coming in to read to our students. The *March Madness* basketball game tradition continued with the fifth graders winning against the teachers in a close and action packed game.

In September, our school was identified as 'Needs Improvement' in mathematics under the No Child Left Behind law. Although this was an unfortunate designation, it has also given us an opportunity to come together as a faculty, school community, and district to address the problem. The town banded together to fund the building of two modular classrooms at the school. This valiant effort has enabled us to reduce class size in the 4th and 5th grades from close to 30 to a much more manageable level in the low 20s. This has resulted in more teacher to student contact and fewer discipline problems. As a district, we

have increased the time dedicated to daily math and language arts instruction at the elementary schools. The DIBELS program (Dynamic Indicators of Basic Early Literacy Training) has given us a system for monitoring a student's progress in reading and for designing effective interventions. Since September, we have also had regular grade level meetings across the district to share ideas and develop common instructional practices. I have been impressed by the richness of the teachers' discussions and their dedication to improved student achievement.

Thanks to a generous contribution from the Saugus Business Education Collaborative, we have been able to reinstitute after school MCAS mathematics programs for grades 3 – 5. Over 150 students have taken advantage of this opportunity to improve their skills for the test. In addition, our PTO raised $2800 to purchase a subscription to an internet-based test preparation program called Study Island. In only two weeks since its introduction, over half of our students in grades 3 – 5 have spent significant amounts of time at home using this program.

I am in constant awe of the generosity of the Veterans Memorial School community. In the last month alone, we filled bins for the Saugus United Parish Food Pantry and raised over $8000 for the American Heart Association through the *Jump Rope for Heart* event. Our fifth graders visited the Senior Center to distribute Valentine's Day Cards. Our HOPE Committee organized a collection effort to ship 12 boxes of personal care items and other goods to our troops. Finally, our PTO fundraisers continue to be increasingly successful, funding such things as field trips, performances, enrichment activities, field days, additional classroom supplies, and security equipment.

Every day I am privileged to observe great teaching and learning in action. Whether it's watching a teacher help two students settle a dispute or seeing the delight of a fourth grader who has just learned to master long division, I feel fortunate to work in a school community that focuses first and foremost on its students.

Respectfully,

Uri Harel

Uri Harel
Principal

Oaklandvale School

The year 2006 continues to be characterized as a time of transition for the Saugus elementary schools. Space issues challenged the community's ability to provide for the various needs of all students. Four modular classrooms were built to address space and class size concerns. Two modular classrooms were located at the Veterans Memorial School and two were located at the Lynnhurst School. If the funds stretched far enough, Oaklandvale School was also to be considered for modular classrooms.

Fifty thousand dollars of the money gifted to the school by Avalon Bay provided the funds for a complete overhaul of technology at the Oaklandvale School. Two new computers were added to each of twelve classrooms, four-networked printers were set up in each of three wings and in the main office, and a dedicated server was added to the building's technology resources. In addition, SMART Boards were installed in six of the twelve classrooms. We also purchased SMART Board Notebook software and accompanying professional development for all the teachers. In essence, Avalon Bay gave the school a much needed technology facelift!

New families were welcomed into the Oaklandvale School Community with a *Back to School Picnic* in late August. Kindergartners who had been sent to the Waybright and the Veterans Schools last year returned to their neighborhood school as first graders. Space was also made available for the kindergarten class to come home. Parents and students set out their blankets and enjoyed a picnic lunch sponsored by the PTO.

There were many more opportunities to get to know each other better. Over the course of the year we planned book fairs, food drives, readers' days, crazy hat days, coat collections, seasonal concerts, scavenger hunts, art fairs, variety shows and more. We declared "Girls Night Out!" and left the kids home with dad. We participated in the Christmas Stroll with silent auctions, raffles, games, and goodies. We celebrated Dr. Seuss's 102nd birthday, Incredible Kids Day, and teacher appreciation day, too. We offered after school programs that engaged our imaginations and prepped us for the MCAS. Fifth graders traveled to Merrowvista Education Center to experience science curriculum concepts first hand.

Although the Oaklandvale community engaged in gestures of generosity and frolicked in festivities for fun, we never lost sight of our reason for being –improved student achievement. The Oaklandvale Community carefully reviewed MCAS results, aligned their curriculum with the Massachusetts Curriculum Frameworks and evaluated instructional practices to improve student performance. In an effort to address our desire to improve MCAS scores, teachers identified gaps in the curriculum and requested materials that they felt would fill the voids. For example, the fifth grade teachers bought a vocabulary program – *Wordly Wise,* the fourth and fifth grade teachers bought a comprehension strategies program – *The Comprehension Toolbox*, and the third grade teachers received

new social studies books – *Massachusetts Our Home*.

Further alignment of the curriculum with the frameworks occurred at the district level as well. Pacing guides for mathematics were the focus of this year's efforts. As well, DIBELS (Dynamic Indicators of Basic Early Literacy Training) was implemented in second and third grades. Three *new* principals were hired who bring with them an expanded knowledge base that has assisted us in our efforts to improve student achievement. Newly hired teachers infused the system with vitality, enthusiasm, and cutting edge information to help us tailor instruction to meet individual students' needs. As always, MCAS motivated us all to keep raising the bar of achievement and beating the drum of accountability.

The Saugus Public Schools' Strategic Plan acknowledges the importance of creating a culture of trust, mutual respect, and acceptance for students, parents and staff. Oaklandvale families acknowledge that academics and social behavior are profoundly intertwined. With each student's rights comes the responsibility to be a contributing member of the school community. There are two rules that guide daily behavior-be safe and treat others as you want to be treated. The Oaklandvale staff helps students build a sense of community each day.

Another form of community building occurred between schools and local businesses with the Adopt-A-School Program. Prominent members of the business community banned together to enhance the educational opportunities of Saugus students and teachers. John Smolinsky, President of the Saugus Federal Credit Union, adopted us. He teamed up with Hilltop, American Printing, Perfect Party, and Rossetti Insurance to make the Oaklandvale School a better place to learn and play. Together, they provided Oaklandvale students and teachers with a breakfast of green eggs and ham on Dr. Seuss' Birthday. Members of the business community read Dr. Seuss books to the Oaklandvale students. Field day was a monumental event! It began like the Olympic Games complete with runners and torch. The Hilltop Chuck Wagon provided lunch for all. Perfect Party added games, slush and popcorn. Rossetti Insurance, Hilltop, the PTO, and the Saugus Federal Credit Union incurred the cost of the event. EVERYONE HAD A BLAST! We continue to look forward to future endeavors with our newly adopted ***Friends of Oaklandvale School***.

All of us at Oaklandvale School who share the responsibility for the children are in the unique position of daily witnessing the promise and joy that they can provide. We celebrate the presence of children among us!

Respectfully submitted,

Kathleen M Stanton

Dr. Kathleen M. Stanton
Principal

The Saugus Public School System does not discriminate on the basis of race, color, religion, sexual orientation, national origin, age, gender or handicap in admission to, treatment in, or employment of its programs and its activities.

Lynnhurst School

The year 2006 began with the addition of two additional teachers and a full time nurse to our staff here at the Lynnhurst School. I was appointed as the Interim Principal in mid August .

Two of our classrooms were placed in the gym as we waited for the two modular classrooms to be completed. Late in the fall , the fifth grades moved into the new classrooms. This much anticipated move and the addition of new staff has positively addressed class size concerns. The rest of the building received new vents , classroom counters , and some new doors were installed .

The school as a whole has worked on community service projects through a Food Drive and various special days to raise money for various causes. Each grade level has also endeavored to take on a charity to support. Some of them included Joslin Clinic Support , Northeast Animal Shelter , Hats and Mittens for Northern Maine , and Coats for the Breakheart Drive.

The PTO has worked hand in hand with the staff here at the school in providing cultural events and educational grants for materials. We have had visits from Benjamin Franklin , the Paul Revere House , Michelle's Menagerie , and Bubbleman to name a few.

Our afterschool program has expanded greatly. We are happy to offer courses including Spanish , calligraphy , sign language , cartooning , physical fitness , drama , and scrapbooking to name a few. MCAS Classes have been offered free of charge thanks to the generous donation from the SBEC. These classes address both ends of the scoring spectrum. Our second enrichment session had 147 chairs filled .

The four elementary school principals have worked closely in the coordination of academic expectations and curriculum. Pacing guides in math have been developed by teachers and used in all schools. There is a beginning of a writing program review being compiled by teachers townwide. This time to work together has been beneficial to all. Most of this planning has been done after school.

The Lynnhurst welcomed four new teachers to the staff . They have brought a new perspective to all aspects of the Lynnhurst community.

The school recently began a new banking program through the involvement of the Saugus Federal Credit Union. This program encourages good saving habits among all students and allows the fifth graders to administer the program here at the school. This program is expected to build responsibility at many levels.

The Student Council was elected after speeches and campaigning were held. They have met to discuss issues that they are concerned with throughout the school. They have also been involved in scheduling special days in the school . These days have included Hat Day , Color Day, and Pajama Day. Community Building is one of their main focuses.

In the spring of 2006 , the fifth graders traveled to Merrowvista in New Hampshire. In this outdoor classroom setting , the students were able to have a hands on experience with the environment and geographic concepts.

This is a setting that kinesthetic learners thrive in.

The DIBELS (Dynamic Indicators of Basic Early Literacy Training) was implemented in Grades 2 and 3 making our Kindergarten to Grade 3 plans complete. Training was provided and planning / assessment meeting are ongoing. This phonemic development program will direct all student planning in this area.

The school as a whole has begun to learn Sign Language. The many advantages of using sign language has been researched and documented in recent years. The school meets once a month for Town Meeting. Students are recognized for compassion , optimism, creativity and other superlatives as nominated by the staff. These meetings are times when we share what is happening in class and in the school. We have a school song and a new school symbol. We are the Lynnhurts Lions.

The school held its Annual Spelling Bee , had a Spring and Winter Concert , Schoolwide Talent Show , and a fun Field Day. These are all an important part of the personality of the school. WLYN makes announcements each morning over the PA system. This is run by the fifth graders . Students' birthdays and accomplishments are among the announcements .

The Holiday Stroll was a fun day for all of the school . Parents worked diligently to raise funds for the Lynnhurst. We have planned a fundraiser at the Kowloon to raise funds for technology. The PTO has tried having evening and morning meetings to raise interest in the organization.

Volunteers are an important part of the Lynnhurst community. We have two state employees that donate a day a month to the school. We have students from private schools working for a month fulltime and Saugus students helping out after school. We also have a faithful contingent of parents who come in on a weekly basis to provide assistance in the classrooms.

The curriculum is constantly scrutinized and updated to address the frameworks . Innovative techniques and materials are used to address the needs of our students. Small group instruction and differentiated learning are the norm not the exception.

The staff works as a unit to provide a safe and motivating environment for each of our students. We acknowledge that " Education is not the filling of a bucket, but the lighting of a fire." (Yeats) The Lynnhurst School acknowledges the diversity of our students and will continue to work to provide opportunities for all to strive to reach their potential.

Respectfully submitted ,

Susan Carney

Susan Carney
Principal

TOWN OF SAUGUS

TOWN HALL
298 CENTRAL STREET
SAUGUS, MASSACHUSETTS 01906

Joan C. Regan
Town Accountant

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ACCOUNTING DEPARTMENT

2006 Annual Report

The Accounting Department is responsible for keeping the municipal books for the Town. Items recorded include Town Meeting appropriations, expenditures charged, amounts received from revenue, assessments levied and abatements issued.

On a weekly basis the Accounting Department issues both vendor and payroll checks through the warrant process.

At the end of each calendar year we produce the W-2's and 1099's for all required town employees and vendors.

The Accounting Department consists of *Joanne Gayron,* Assistant Town Accountant, *Eileen Mundis,* Payroll Coordinator and *Kristin Politano,* Account Clerk.

The following Accounting reports to be incorporated into the 2006 annual town report are attached:

Balance Sheet - General Fund
Receipts & Expenditures - Schedule A - All Funds
Activity Schedules - Special Revenue Funds
Combined Balance Sheet - All Funds

Joan C. Regan
Town Accountant

TOWN OF SAUGUS, MASSACHUSETTS

Combined Balance Sheet -
All Fund Types and Account Group

June 30, 2006

	Governmental Fund Types			Proprietary Fund Types		Fiduciary Fund Types	Account Group	Totals (Memorandum Only)
	General	Special Revenue	Capital Project	Enterprise	Internal Service	Trust and Agency	General Long-Term Debt	
ASSETS								
Cash and short term Investments	$ 1,192,030	$ 1,880,981	$ 1,860,402	$ (422,627)	$ 129,964	$ 2,067,345	$	$ 6,708,095
Deposits Held by Others	-	-	-	-	1,040,200	-	-	1,040,200
Receivables:							-	-
Taxes	1,110,457	-	-	-	-	-	-	1,110,457
Excises	459,715	-	-	-	-	-	-	459,715
Other Receivables	287,965	-	-	-		-	-	287,965
Street betterments	-	-	-	-	-	-	-	-
User Charges				1,598,739				1,598,739
Due from other governments	-	283,091	372,338	-	-	-	-	655,429
Other		-	-	-	-	-	-	-
Due from other funds	-		-	-	-	-	-	-
Amount to be provided for the retirement of general long-term debt	-	-	-	-	-	-	30,370,351	30,370,351
Total Assets	$ 3,050,167	$ 2,164,072	$ 2,232,740	$ 1,176,112	$ 1,170,164	$ 2,067,345	$ 30,370,351	$ 42,230,951
LIABILITIES AND FUND EQUITY								
Liabilities:								
Warrants payable	$	$ -	$ -	$ -	$ 1,599,689	$ -	$ -	$ 1,599,689
Accrued liabilities	-	283,091	372,338	-	852,675	-	-	1,508,104
Payroll Withholdings	(3,100)							(3,100)
Deferred revenues	1,858,137	-	-	1,598,739	-	-	-	3,456,876
General obligation bonds payable	-	-	-	-	-	-	30,370,351	30,370,351
Due to other funds		-	-	-	-	-	-	-
Other liabilities	35,019	-	-	-	-	-	-	35,019
Total Liabilities	1,890,056	283,091	372,338	1,598,739	2,452,364	-	30,370,351	36,966,939
Fund Equity:								
Fund balances:								
Reserved for Petty Cash	300							300
Reserved for encumbrances	456,988		-	-	-	-	-	456,988
Reserved for Contnued Appropriations	54,654							54,654
Encumbrance Control	-							-
Reserved for endowments		-	-	-	-	1,022,083	-	1,022,083
Unreserved/undesignated	1,176,404	1,880,981	1,860,402	-	(1,282,200)	1,045,262	-	4,680,850
Less Snow/Ice Deficit	(528,235)							(528,235)
Retained earnings		-	-	(422,627)	-	-	-	(422,627)
Total Fund Equity	1,160,111	1,880,981	1,860,402	(422,627)	(1,282,200)	2,067,345	-	5,264,013
Total Liabilities and Fund Equity	$ 3,050,167	$ 2,164,072	$ 2,232,740	$ 1,176,112	$ 1,170,165	$ 2,067,345	$ 30,370,351	$ 42,230,952

ACS FINANCIAL SYSTEM — TOWN OF SAUGUS,
1/3/2007 — **Balance Sheet** — 0R-V06.71 PAGE

30-Jun-06

----FUND---- **0100 GENERAL FUND**

ACCOUNT		BEGINNING BALANCE	ACTUAL-THIS YEAR	TOWN ENDING BALANCE	SCHOOL ENDING BALANCE	TOTAL COMBINED GENERAL FUND
	CURRENT ASSETS:					
0100.1040.0000	POOLED CASH	364,375.38	22,089,158.79	22,453,534.17	21,261,804.18 CR	1,191,729.99
0100.1040.0002	PETTY CASH	300.00	0.00	300.00		300.00
0100.1210.1999	1999/PRIOR PERSONAL PROPERTY	169,550.32	0.00	169,550.32		169,550.32
0100.1210.2000	2000- PERSONAL PROPERTY	8,803.40	0.00	8,803.40		8,803.40
0100.1210.2001	2001- PERSONAL PROPERTY	9,681.64	0.00	9,681.64		9,681.64
0100.1210.2002	2002- PERSONAL PROPERTY	8,187.84	0.00	8,187.84		8,187.84
0100.1210.2003	2003- PERSONAL PROPERTY	10,622.99	1,575.86 CR	9,047.13		9,047.13
0100.1210.2004	2004- PERSONAL PROPERTY	12,185.81	1,853.89 CR	10,331.92		10,331.92
0100.1210.2005	2005- PERSONAL PROPERTY	18,318.87	2,875.89 CR	15,442.98		15,442.98
0100.1210.2006	2006- PERSONAL PROPERTY	0.00	4,272.72	4,272.72		4,272.72
0100.1220.1996	1996- REAL ESTATE	184.86	0.00	184.86		184.86
0100.1220.1997	1997- REAL ESTATE	239.85	0.00	239.85		239.85
0100.1220.1998	1998- REAL ESTATE	374.76	0.00	374.76		374.76
0100.1220.1999	1999- REAL ESTATE	2,538.02	0.00	2,538.02		2,538.02
0100.1220.2001	2001- REAL ESTATE	1,932.21	1,932.21 CR	0.00		0.00
0100.1220.2002	2002- REAL ESTATE	14,280.42	0.00	14,280.42		14,280.42
0100.1220.2003	2003- REAL ESTATE	6,148.83	0.00	6,148.83		6,148.83
0100.1220.2004	2004- REAL ESTATE	1,538.15	3,494.90	5,033.05		5,033.05
0100.1220.2005	2005- REAL ESTATE	368,246.31	375,260.96 CR	7,014.65 CR		7,014.65 CR
0100.1220.2006	2006- REAL ESTATE	0.00	246,471.71	246,471.71		246,471.71
0100.1230.1994	1994-ALLOWANCE FOR ABATEMENT	5,547.16 CR	0.00	5,547.16 CR		5,547.16 CR
0100.1230.1995	1995-ALLOWANCE FOR ABATEMENT	14,239.63 CR	0.00	14,239.63 CR		14,239.63 CR
0100.1230.1996	1996-ALLOWANCE FOR ABATEMENT	6,848.69 CR	0.00	6,848.69 CR		6,848.69 CR
0100.1230.1997	1997-ALLOWANCE FOR ABATEMENT	7,554.20 CR	0.00	7,554.20 CR		7,554.20 CR
0100.1230.1998	1998-ALLOEANCE FOR ABATEMENT	13,294.26 CR	0.00	13,294.26 CR		13,294.26 CR
0100.1230.1999	1999-ALLOWANCE FOR ABATEMENT	8,130.89 CR	255.61	7,875.28 CR		7,875.28 CR
0100.1230.2000	2000-ALLOWANCE FOR ABATEMENT	9,271.32 CR	467.92	8,803.40 CR		8,803.40 CR
0100.1230.2001	2001-ALLOWANCE FOR ABATEMENT	12,994.17 CR	1,380.32	11,613.85 CR		11,613.85 CR
0100.1230.2002	2002-ALLOWANCE FOR ABATEMENT	50,120.12 CR	26,050.92	24,069.20 CR		24,069.20 CR
0100.1230.2003	2003-ALLOWANCE FOR ABATEMENT	171,910.26 CR	108,918.98	62,991.28 CR		62,991.28 CR
0100.1230.2004	2004-ALLOWANCE FOR ABATEMENT	254,124.54 CR	116,939.18	137,185.36 CR		137,185.36 CR
0100.1230.2005	2005-ALLOWANCE FOR ABATEMENT	325,336.46 CR	39,066.97	286,269.49 CR		286,269.49 CR
0100.1230.2006	2006-ALLOWANCE FOR ABATEMENT	0.00	190,292.02 CR	190,292.02 CR		190,292.02 CR
0100.1240.0000	TAX LIENS RECEIVABLE	453,877.83	153,004.15	606,881.98		606,881.98
0100.1260.0000	PRIOR YEAR MVE	193,866.74	193,866.74 CR	0.00		0.00

----FUND----	0100 GENERAL FUND									
ACCOUNT		BEGINNING BALANCE		ACTUAL-THIS YEAR		TOWN ENDING BALANCE		SCHOOL ENDING BALANCE	TOTAL COMBINED GENERAL FUND	
0100.1260.1995	1995 - MVX	6,906.31		6,906.31	CR	0.00			0.00	
0100.1260.1996	1996 - MVX	12,982.30		38.75	CR	12,943.55			12,943.55	
0100.1260.1997	1997 - MVX	7,599.88		56.25	CR	7,543.63			7,543.63	
0100.1260.1998	1998 - MVX	8,364.16		276.04	CR	8,088.12			8,088.12	
0100.1260.1999	1999 - MVX	11,960.72		538.84	CR	11,421.88			11,421.88	
0100.1260.2000	2000 - MVX	11,932.43		644.79	CR	11,287.64			11,287.64	
0100.1260.2001	2001 - MVX	26,626.52		1,136.89	CR	25,489.63			25,489.63	
0100.1260.2002	2002 - MVX	28,340.20		1,742.19	CR	26,598.01			26,598.01	
0100.1260.2003	2003 - MVX	46,747.13		8,501.93	CR	38,245.20			38,245.20	
0100.1260.2004	2004 - MVX	75,642.14		35,058.40	CR	40,583.74			40,583.74	
0100.1260.2005	2005 - MVX	214,609.46		131,749.47	CR	82,859.99			82,859.99	
0100.1260.2006	2006 - MVX	0.00		158,270.02		158,270.02			158,270.02	
0100.1270.1994	1994 BOAT EXCISE RECEIVABLE	10,079.00		0.00		10,079.00			10,079.00	
0100.1270.1995	1995 BOAT EXCISE RECEIVABLE	2,617.09		0.00		2,617.09			2,617.09	
0100.1270.1996	1996-BOAT EXCISE RECEIVABLE	3,272.69		0.00		3,272.69			3,272.69	
0100.1270.1997	1997 BOAT EXCISE RECEIVABLE	2,061.00		0.00		2,061.00			2,061.00	
0100.1270.1998	1998 BOAT EXCISE RECEIVABLE	1,923.00		0.00		1,923.00			1,923.00	
0100.1270.1999	1999 BOAT EXCISE RECEIVABLE	2,169.00		0.00		2,169.00			2,169.00	
0100.1270.2000	2000 BOAT EXCISE RECEIVABLE	2,635.00		0.00		2,635.00			2,635.00	
0100.1270.2001	2001 BOAT EXCISE RECEIVABLE	4,130.00		0.00		4,130.00			4,130.00	
0100.1270.2002	2002 BOAT EXCISE RECEIVABLE	1,594.00		0.00		1,594.00			1,594.00	
0100.1270.2003	2003 BOAT EXCISE RECEIVABLE	2,691.00		506.00	CR	2,185.00			2,185.00	
0100.1270.2004	2004 BOAT EXCISE RECEIVABLE	4,955.00		3,211.00	CR	1,744.00			1,744.00	
0100.1270.2005	2005 BOAT EXCISE RECEIVABLE	0.00		1,973.73		1,973.73			1,973.73	
0100.1340.0001	PARKING VIOLATIONS	43,925.00		3,640.00	CR	40,285.00			40,285.00	
0100.1340.0003	VETERANS BENEFITS	57,697.53		22,306.81		80,004.34			80,004.34	
0100.1880.0000	TAX POSSESSIONS	166,372.87		1,302.71		167,675.58			167,675.58	
	TOTAL CURRENT ASSETS:	1,523,715.96		22,011,671.01		23,535,386.97		21,261,804.18	2,273,582.79	
	TOTAL ASSETS:	1,523,715.96		22,011,671.01		23,535,386.97		21,261,804.18	2,273,582.79	
	LIABILITIES AND FUND BALANCE									
	CURRENT LIABILITIES:									
0100.2120.0000	FEDERAL WITHHOLDINGS PAYABLE	308.70	CR	645.11		336.41			336.41	
0100.2130.0000	STATE WITHHOLDINGS PAYABLE	76.95	CR	76.95		0.00			0.00	
0100.2140.0000	FICA WITHHOLDINGS PAYABLE	18.38	CR	18.38		0.00			0.00	
0100.2150.0001	BLUE CROSS/BLUE SHIELD	1,575.08	CR	1,575.08		0.00			0.00	
0100.2150.0002	MANAGED BLUE FOR SENIORS	26,012.72	CR	25,059.60		953.12	CR		953.12	CR
0100.2150.0003	HARVARD MEDICAL	5,253.17	CR	5,253.17		0.00			0.00	
0100.2150.0004	U.S. HEALTHCARE	49.18		49.18	CR	0.00			0.00	

----FUND---- ACCOUNT	0100 GENERAL FUND	BEGINNING BALANCE	ACTUAL-THIS YEAR	TOWN ENDING BALANCE	SCHOOL ENDING BALANCE	TOTAL COMBINED GENERAL FUND
0100.2151.0001	METLIFE	1,157.26	1,157.26 CR	0.00		0.00
0100.2151.0002	STANDARD LIFE	8,056.64	3,893.66 CR	4,162.98		4,162.98
0100.2180.0001	AETNA-(OBRA EMP DEF COMP457)	525.20 CR	286.13	239.07 CR		239.07 CR
0100.2190.0001	RT 1 RACQUET & FITNESS CNTR	0.00	15.00 CR	15.00 CR		15.00 CR
0100.2190.0002	RECRUITMENT TRAINING FEES	0.00	525.00 CR	525.00 CR		525.00 CR
0100.2190.0004	CHILD SUPPORT WITHHOLDING	337.45	4.25 CR	333.20		333.20
0100.2520.0000	TAILINGS	42,642.25 CR	7,622.79	35,019.46 CR		35,019.46 CR
0100.2610.0001	PROPERTY TAXES	246,537.42	26,471.60	273,009.02		273,009.02
0100.2610.0002	TAX LIENS	453,877.83 CR	153,004.15 CR	606,881.98 CR		606,881.98 CR
0100.2610.0003	TAX FORECLOSURES	166,372.87 CR	1,302.71 CR	167,675.58 CR		167,675.58 CR
0100.2610.0004	MOTOR VEHICLE EXCISE	645,430.30 CR	222,098.89	423,331.41 CR		423,331.41 CR
0100.2610.0005	BOAT EXCISE	38,126.78 CR	1,743.27	36,383.51 CR		36,383.51 CR
0100.2610.0006	DEPARTMENTAL-VETS BENEFITS	57,697.53 CR	22,306.81 CR	80,004.34 CR		80,004.34 CR
0100.2610.0007	PARKING VIOLATIONS	43,925.00 CR	3,640.00	40,285.00 CR		40,285.00 CR
	TOTAL CURRENT LIABILITIES:	1,225,704.81 CR	112,232.95	1,113,471.86 CR		1,113,471.86 CR
	TOTAL LIABILITIES:	1,225,704.81 CR	112,232.95	1,113,471.86 CR		1,113,471.86 CR
	FUND BALANCE:					
0100.3200.3211	FUND BAL - RSVE FOR ENCUMB.	111,827.29 CR	46,959.18 CR	158,786.47 CR	298,201.41 CR	456,987.88 CR
0100.3200.3212	ENCUMBRANCE CONTROL	362.15 CR	362.15	0.00	0.00	0.00
0100.3200.3240	FUND BAL RESERVED FOR EXPEND	159,677.74 CR	105,023.35	54,654.39 CR		54,654.39 CR
0100.3200.3243	OVERLAY SURPLUS	0.00	0.00	0.00	0.00	0.00
0100.3200.3250	FUND BAL RSVE FOR PETTY CASH	300.00 CR	0.00	300.00 CR	0.00	300.00 CR
0100.3500.3580	FUND BAL DESIGNATED OTHER	0.00	0.00	0.00		0.00
0100.3500.3590	UNRESERVED FUND BALANCE	1,101,399.46 CR	21,635,010.26 CR	22,736,409.72 CR	21,560,005.59	1,176,404.13 CR
0100.3500.3592	APPROPRIATION DEFICITS	1,035,809.09	507,573.62 CR	528,235.47		528,235.47
0100.3500.3595	COURT JUDGMENTS	39,746.40	39,746.40 CR	0.00		0.00
0100.3800.3815	ESTIMATED REV&OTHER FIN SRCS	0.00	0.00	0.00		0.00
0100.3800.3830	APPROP & OTHER FIN USES CNTL	0.00	0.00	0.00		0.00
0100.3800.3890	BUDGETARY CONTROL	0.00	0.00	0.00		0.00
	TOTAL FUND BALANCE:	298,011.15 CR	22,123,903.96 CR	22,421,915.11 CR	21,261,804.18	1,160,110.93 CR
	TOTAL LIABILITIES AND FUND BALANCE:	1,523,715.96 CR	22,011,671.01 CR	23,535,386.97 CR	21,261,804.18	2,273,582.79 CR
	TOTAL FUND:	0.00	0.00	0.00	0.00	0.00

ACS FINANCIAL SYSTEM REVENUE SUMMARY
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ACCOUNT	DESCRIPTION		RECEIVED YTD	ESTIMATED REVENUES
0100.145.4110.2003	TREASURER	145	1,575.86	0.00
0100.145.4110.2004	TREASURER	145	1,853.89	0.00
0100.145.4110.2005	TREASURER	145	2,687.14	0.00
0100.145.4110.2006	TREASURER	145	993,952.67	1,006,579.28
	TOTAL PERSONAL PROPERTY		1,000,069.56	1,006,579.28
0100.145.4120.2001	TREASURER	145	1,932.21	0.00
0100.145.4120.2004	TREASURER	145	-3,494.90	0.00
0100.145.4120.2005	TREASURER	145	605,778.41	0.00
0100.145.4120.2006	TREASURER	145	38,420,256.34	39,563,341.39
	TOTAL REAL ESTATE		39,024,472.06	39,563,341.39
0100.145.4142.0000	TREASURER	145	343,465.82	0.00
	TOTAL TAX LIENS		343,465.82	0.00
0100.145.4150.0000	TREASURER	145	1,241.11	0.00
0100.145.4150.1996	TREASURER	145	38.75	0.00
0100.145.4150.1997	TREASURER	145	56.25	0.00
0100.145.4150.1998	TREASURER	145	209.79	0.00
0100.145.4150.1999	TREASURER	145	519.15	0.00
0100.145.4150.2000	TREASURER	145	612.29	0.00
0100.145.4150.2001	TREASURER	145	1,189.61	0.00
0100.145.4150.2002	TREASURER	145	1,502.18	0.00
0100.145.4150.2003	TREASURER	145	6,263.62	0.00
0100.145.4150.2004	TREASURER	145	42,249.33	0.00
0100.145.4150.2005	TREASURER	145	551,669.21	0.00
0100.145.4150.2006	TREASURER	145	2,714,918.54	3,494,020.34
	TOTAL MOTOR VEHICLE		3,320,469.83	3,494,020.34
0100.145.4160.2003	TREASURER	145	398.00	0.00
0100.145.4160.2004	TREASURER	145	2,840.00	0.00
0100.145.4160.2005	TREASURER	145	4,882.02	9,596.00
0100.145.4160.2006	TREASURER	145	135.00	0.00
	TOTAL BOAT EXCISE		8,255.02	9,596.00
0100.145.4170.0001	TREASURER	145	70,381.46	50,000.00
0100.145.4170.0002	TREASURER	145	24,742.46	30,000.00
0100.145.4170.0003	TREASURER	145	153.78	0.00
0100.145.4170.0004	TREASURER	145	30,828.98	115,000.00
0100.145.4175.0001	TREASURER	145	2,975.00	12,000.00
0100.145.4175.0002	TREASURER	145	55,689.18	48,000.00
0100.145.4175.0003	TREASURER	145	612.00	0.00
	TOTAL PENALTIES/INTEREST ON TAX		185,382.86	255,000.00
0100.145.4180.0001	TREASURER	145	31,961.53	30,142.47
0100.145.4180.0002	TREASURER	145	256,089.94	253,368.17
0100.145.4180.0003	TREASURER	145	0.00	11,000.00
	TOTAL IN LIEU OF TAX		288,051.47	294,510.64
0100.122.4320.0001	BOARD OF SELCTMEN	122	900.00	1,500.00
0100.122.4320.0002	BOARD OF SELCTMEN	122	500.00	0.00
0100.122.4320.0004	BOARD OF SELCTMEN	122	70.29	0.00

ACS FINANCIAL SYSTEM REVENUE SUMMARY
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ACCOUNT	DESCRIPTION	RECEIVED YTD	ESTIMATED REVENUES
0100.123.4320.0000	TOWN MANAGER 123	0.00	2,600.00
0100.135.4320.0001	ACCOUNTING 135	9.88	0.00
0100.141.4320.0001	ASSESSORS 141	2,877.00	3,300.00
0100.145.4320.0001	TREASURER 145	38,665.00	40,500.00
0100.145.4320.0002	TREASURER 145	18,931.39	21,000.00
0100.145.4320.0004	TREASURER 145	1,875.00	1,000.00
0100.145.4320.0005	TREASURER 145	203.50	1,200.00
0100.145.4320.0006	TREASURER 145	2,603.40	2,600.00
0100.145.4320.0007	TREASURER 145	8,059.00	9,100.00
0100.145.4320.0008	TREASURER 145	6,329.03	21,500.00
0100.145.4320.0009	TREASURER 145	0.00	400.00
0100.145.4320.0010	TREASURER 145	1,190.00	13,000.00
0100.145.4320.0011	TREASURER 145	0.00	150.00
0100.145.4320.0012	TREASURER 145	370.00	300.00
0100.145.4320.0013	TREASURER 145	61,417.31	72,500.00
0100.161.4320.0002	TOWN CLERK 161	218.10	200.00
0100.171.4320.0001	CONSERVATION COMMISS171	7,717.00	9,400.00
0100.171.4320.0002	CONSERVATION COMMISS171	3.80	0.00
0100.175.4320.0001	PLANNING BOARD 175	23,325.00	73,500.00
0100.175.4320.0002	PLANNING BOARD 175	69.80	150.00
0100.175.4320.0004	PLANNING BOARD 175	0.00	550.00
0100.175.4320.0005	PLANNING BOARD 175	4,600.00	5,000.00
0100.176.4320.0001	BOARD OF APPEALS 176	5,700.00	4,300.00
0100.210.4320.0001	POLICE DEPARTMENT 210	1,134.00	0.00
0100.210.4320.0003	POLICE DEPARTMENT 210	90.00	100.00
0100.210.4320.0005	POLICE DEPARTMENT 210	59.00	250.00
0100.210.4320.0006	POLICE DEPARTMENT 210	1,434.13	2,300.00
0100.210.4320.0007	POLICE DEPARTMENT 210	11.00	0.00
0100.210.4320.0009	POLICE DEPARTMENT 210	9,900.00	11,000.00
0100.210.4320.0010	POLICE DEPARTMENT 210	15,708.00	15,000.00
0100.210.4320.0012	POLICE DEPARTMENT 210	34.82	0.00
0100.210.4320.0014	POLICE DEPARTMENT 210	762.50	1,000.00
0100.210.4320.0015	POLICE DEPARTMENT 210	4,567.00	5,000.00
0100.220.4320.0001	FIRE DEPARTMENT 220	25.00	0.00
0100.220.4320.0002	FIRE DEPARTMENT 220	100.00	0.00
0100.241.4320.0001	BUILDING 241	3,047.60	0.00
0100.241.4320.0003	BUILDING 241	538.22	700.00
0100.241.4320.0004	BUILDING 241	4,514.00	4,500.00
0100.244.4320.0001	WEIGHTS AND MEASURES244	5,101.00	6,800.00
0100.292.4320.0001	ANIMAL CONTROL OFFIC292	5.00	0.00
0100.292.4320.0002	ANIMAL CONTROL OFFIC292	498.00	400.00
0100.292.4320.0003	ANIMAL CONTROL OFFIC292	111.00	100.00
0100.292.4320.0004	ANIMAL CONTROL OFFIC292	25.00	0.00
0100.292.4320.0005	ANIMAL CONTROL OFFIC292	3,000.00	3,000.00
0100.410.4320.0001	DPW ADMINISTRATION 410	336.48	250.00
0100.410.4320.0002	DPW ADMINISTRATION 410	3,595.00	0.00
0100.411.4320.0001	ENGINEERING 411	253.47	300.00
0100.491.4320.0001	CEMETERY 491	0.00	250.00
0100.491.4320.0003	CEMETERY 491	49,250.00	45,000.00
0100.491.4320.0004	CEMETERY 491	11,290.00	12,000.00
0100.491.4320.0005	CEMETERY 491	10,250.00	24,000.00
0100.491.4320.0006	CEMETERY 491	5,850.00	5,700.00

ACS FINANCIAL SYSTEM REVENUE SUMMARY
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ACCOUNT	DESCRIPTION	RECEIVED YTD	ESTIMATED REVENUES
0100.491.4320.0007	CEMETERY 491	6,025.00	6,600.00
0100.491.4320.0008	CEMETERY 491	3,450.00	7,700.00
0100.491.4320.0009	CEMETERY 491	0.00	2,000.00
0100.491.4320.0010	CEMETERY 491	450.00	0.00
0100.491.4320.0011	CEMETERY 491	1,250.00	1,800.00
0100.491.4320.0015	CEMETERY 491	117.00	300.00
0100.510.4320.0001	HEALTH 510	40,920.20	27,500.00
0100.510.4320.0003	HEALTH 510	975.00	2,000.00
0100.510.4320.0006	HEALTH 510	0.00	300.00
0100.510.4320.0007	HEALTH 510	450.00	1,100.00
0100.510.4320.0008	HEALTH 510	13.75	0.00
0100.510.4320.0009	HEALTH 510	3,362.00	9,700.00
0100.525.4320.0001	RECYCLING 525	0.00	15,000.00
0100.610.4320.0001	LIBRARY 610	5.70	300.00
0100.655.4320.0000	VITALE MEMORIAL PARK655	19,250.00	5,100.00
0100.655.4320.0001	VITALE MEMORIAL PARK655	0.00	2,200.00
	TOTAL FEES	393,393.37	503,000.00
0100.122.4360.0001	BOARD OF SELCTMEN 122	12,350.00	9,500.00
0100.122.4360.0002	BOARD OF SELCTMEN 122	15,000.00	3,000.00
0100.123.4360.0001	TOWN MANAGER 123	11,000.00	13,000.00
0100.123.4360.0002	TOWN MANAGER 123	400.00	300.00
0100.123.4360.0003	TOWN MANAGER 123	88,013.14	104,273.36
	TOTAL RENTALS	126,763.14	130,073.36
0100.123.4370.0001	TOWN MANAGER 123	3,178.10	0.00
0100.135.4370.0001	ACCOUNTING 135	18,788.73	0.00
0100.145.4370.0001	TREASURER 145	55,622.00	1,150.00
0100.145.4370.0002	TREASURER 145	0.00	7,000.00
0100.145.4370.0003	TREASURER 145	31,065.00	43,425.00
0100.145.4370.0004	TREASURER 145	0.00	34,425.00
0100.210.4370.0001	POLICE DEPARTMENT 210	360.00	0.00
0100.410.4370.0001	DPW ADMINISTRATION 410	232.29	0.00
0100.410.4370.0002	DPW ADMINISTRATION 410	0.00	2,000.00
0100.420.4370.0001	HIGHWAY 420	701.26	0.00
0100.420.4370.0002	HIGHWAY 420	1,416.69	0.00
0100.420.4370.0003	HIGHWAY 420	260.00	0.00
0100.655.4370.0000	VITALE MEMORIAL PARK655	2,472.50	2,000.00
	TOTAL OTHER DEPT REVENUE	114,096.57	90,000.00
0100.122.4410.0001	BOARD OF SELCTMEN	160,200.00	150,000.00
0100.122.4420.0001	BOARD OF SELCTMEN	8,025.00	7,300.00
0100.122.4420.0004	BOARD OF SELCTMEN	3,400.00	3,500.00
0100.122.4420.0007	BOARD OF SELCTMEN	225.00	0.00
0100.122.4420.0008	BOARD OF SELCTMEN	541.89	8,500.00
0100.122.4420.0009	BOARD OF SELCTMEN	5,200.00	4,500.00
0100.122.4420.0010	BOARD OF SELCTMEN	8,900.00	9,700.00
0100.122.4420.0011	BOARD OF SELCTMEN	400.00	0.00
0100.122.4420.0012	BOARD OF SELCTMEN	300.00	0.00
0100.122.4420.0013	BOARD OF SELCTMEN	200.00	0.00
0100.122.4420.0014	BOARD OF SELCTMEN	6.00	0.00
0100.122.4420.0015	BOARD OF SELCTMEN	600.00	0.00

ACS FINANCIAL SYSTEM REVENUE SUMMARY
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ACCOUNT	DESCRIPTION	RECEIVED YTD	ESTIMATED REVENUES
0100.122.4420.0017	BOARD OF SELCTMEN	1,200.00	1,500.00
0100.122.4420.0019	BOARD OF SELCTMEN	3,000.00	1,500.00
0100.122.4420.0023	BOARD OF SELCTMEN	4,533.00	0.00
0100.161.4420.0001	TOWN CLERK 161	15,446.00	13,500.00
0100.161.4420.0002	TOWN CLERK 161	3,150.00	3,100.00
0100.161.4420.0003	TOWN CLERK 161	21,617.60	21,500.00
0100.161.4420.0004	TOWN CLERK 161	7,115.00	5,500.00
0100.161.4420.0005	TOWN CLERK 161	2,766.55	0.00
0100.161.4420.0006	TOWN CLERK 161	761.00	0.00
0100.161.4420.0007	TOWN CLERK 161	180.00	0.00
0100.161.4420.0009	TOWN CLERK 161	427.78	0.00
0100.161.4420.0010	TOWN CLERK 161	450.00	0.00
0100.161.4420.0014	TOWN CLERK 161	55.00	0.00
0100.161.4420.0015	TOWN CLERK 161	500.00	1,000.00
	TOTAL LICENSES	249,199.82	231,100.00
0100.122.4450.0001	BOARD OF SELCTMEN 122	1,300.00	200.00
0100.210.4450.0001	POLICE DEPARTMENT 210	100.00	0.00
0100.220.4450.0001	FIRE DEPARTMENT 220	150.00	0.00
0100.220.4450.0002	FIRE DEPARTMENT 220	115.00	0.00
0100.220.4450.0003	FIRE DEPARTMENT 220	170.00	0.00
0100.220.4450.0004	FIRE DEPARTMENT 220	415.00	400.00
0100.220.4450.0005	FIRE DEPARTMENT 220	525.00	450.00
0100.220.4450.0006	FIRE DEPARTMENT 220	2,503.00	1,500.00
0100.220.4450.0008	FIRE DEPARTMENT 220	10,525.00	13,000.00
0100.220.4450.0011	FIRE DEPARTMENT 220	80.00	300.00
0100.220.4450.0013	FIRE DEPARTMENT 220	220.00	600.00
0100.220.4450.0014	FIRE DEPARTMENT 220	150.00	0.00
0100.220.4450.0015	FIRE DEPARTMENT 220	300.00	1,500.00
0100.220.4450.0016	FIRE DEPARTMENT 220	1,000.00	400.00
0100.220.4450.0017	FIRE DEPARTMENT 220	775.00	500.00
0100.220.4450.0018	FIRE DEPARTMENT 220	800.00	700.00
0100.220.4450.0019	FIRE DEPARTMENT 220	1,628.00	650.00
0100.220.4450.0020	FIRE DEPARTMENT 220	30.00	0.00
0100.220.4450.0021	FIRE DEPARTMENT 220	139.00	0.00
0100.220.4450.0022	FIRE DEPARTMENT 220	50.00	0.00
0100.220.4450.0024	FIRE DEPARTMENT 220	225.00	0.00
0100.220.4450.0025	FIRE DEPARTMENT 220	775.00	66.00
0100.220.4450.0026	FIRE DEPARTMENT 220	1,575.00	1,000.00
0100.220.4450.0027	FIRE DEPARTMENT 220	75.00	0.00
0100.241.4450.0001	BUILDING 241	1,002,524.15	860,000.00
0100.241.4450.0002	BUILDING 241	14,700.00	18,000.00
0100.241.4450.0003	BUILDING 241	14,100.00	21,000.00
0100.241.4450.0004	BUILDING 241	34,308.94	10,000.00
0100.242.4450.0001	GAS 242	15,096.50	12,000.00
0100.243.4450.0001	PLUMBING 243	42,813.00	24,500.00
0100.245.4450.0001	ELECTRICAL 245	91,103.50	64,500.00
0100.420.4450.0001	HIGHWAY 420	2,655.64	13,000.00
0100.510.4450.0004	HEALTH 510	1,425.00	1,500.00
0100.510.4450.0005	HEALTH 510	450.00	500.00
0100.510.4450.0006	HEALTH 510	8,500.00	8,250.00
0100.510.4450.0007	HEALTH 510	600.00	400.00

ACCOUNT	DESCRIPTION	RECEIVED YTD	ESTIMATED REVENUES
0100.510.4450.0008	HEALTH 510	30,751.00	31,500.00
0100.510.4450.0010	HEALTH 510	400.00	350.00
0100.510.4450.0011	HEALTH 510	660.00	650.00
0100.510.4450.0013	HEALTH 510	1,200.00	1,200.00
0100.510.4450.0014	HEALTH 510	3,665.00	3,500.00
0100.510.4450.0015	HEALTH 510	1,030.00	1,000.00
0100.510.4450.0016	HEALTH 510	400.00	850.00
0100.510.4450.0017	HEALTH 510	11,062.00	10,500.00
0100.510.4450.0020	HEALTH 510	250.00	0.00
0100.510.4450.0021	HEALTH 510	1,625.00	1,450.00
0100.510.4450.0024	HEALTH 510	1,600.00	1,450.00
0100.510.4450.0025	HEALTH 510	1,500.00	1,500.00
0100.510.4450.0026	HEALTH 510	150.00	0.00
0100.510.4450.0027	HEALTH 510	50.00	0.00
0100.510.4450.0028	HEALTH 510	100.00	0.00
0100.510.4450.0029	HEALTH 510	900.00	850.00
0100.510.4450.0030	HEALTH 510	400.00	550.00
0100.510.4450.0033	HEALTH 510	1,145.00	1,000.00
0100.510.4450.0035	HEALTH 510	200.00	0.00
0100.510.4450.0037	HEALTH 510	950.00	900.00
0100.510.4450.0039	HEALTH 510	1,555.00	2,100.00
0100.510.4450.0040	HEALTH 510	250.00	0.00
0100.630.4450.0001	RECREATION - PLAYGRO630	2,200.00	1,000.00
	TOTAL PERMITS	1,313,944.73	1,115,266.00
0100.820.4610.0001	STATE ASSESSMENTS AN820	11,297.00	51,662.00
0100.820.4610.0002	STATE ASSESSMENTS AN820	0.00	42,670.00
0100.820.4610.0003	STATE ASSESSMENTS AN820	93,439.00	56,074.00
0100.820.4620.0001	STATE ASSESSMENTS AN820	3,538,314.00	3,538,314.00
0100.820.4620.0003	STATE ASSESSMENTS AN820	767,271.00	767,271.00
0100.820.4620.0004	STATE ASSESSMENTS AN820	0.00	93,808.00
0100.820.4620.0005	STATE ASSESSMENTS AN820	174,143.00	20,341.00
0100.820.4620.0007	STATE ASSESSMENTS AN820	17,497.84	0.00
0100.820.4660.0001	STATE ASSESSMENTS AN820	1,784,087.00	1,784,087.00
0100.820.4660.0002	STATE ASSESSMENTS AN820	2,279,397.00	2,279,397.00
0100.820.4660.0005	STATE ASSESSMENTS AN820	195,765.07	205,122.00
0100.820.4660.0007	STATE ASSESSMENTS AN820	204,584.00	0.00
0100.820.4680.0002	STATE ASSESSMENTS AN820	1,671.00	1,671.00
	TOTAL STATE REVENUE	9,067,465.91	8,840,417.00
0100.145.4770.0001	TREASURER 145	134,214.53	105,000.00
0100.161.4770.0001	TOWN CLERK 161	4,790.00	4,000.00
0100.161.4770.0002	TOWN CLERK 161	2,493.00	2,100.00
0100.161.4770.0003	TOWN CLERK 161	30.00	0.00
0100.171.4770.0001	CONSERVATION COMMISS171	0.00	200.00
0100.210.4770.0001	POLICE DEPARTMENT 210	30,694.00	30,500.00
0100.210.4770.0002	POLICE DEPARTMENT 210	2,060.00	1,800.00
0100.210.4770.0003	POLICE DEPARTMENT 210	13,730.00	20,000.00
0100.292.4770.0001	ANIMAL CONTROL OFFIC292	1,850.00	1,400.00
0100.610.4770.0001	LIBRARY 610	78.13	0.00
	TOTAL FINES & FORFEITS	189,939.66	165,000.00

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ACCOUNT	DESCRIPTION		RECEIVED YTD	ESTIMATED REVENUES
0100.145.4820.0001	TREASURER	145	227,614.68	265,410.00
0100.145.4820.0002	TREASURER	145	0.00	250.00
	TOTAL INTEREST EARNED		227,614.68	265,660.00
0100.123.4840.0001	TOWN MANAGER	123	953.00	0.00
0100.145.4840.0001	TREASURER	145	179,258.44	1,101.00
0100.210.4840.0004	POLICE DEPARTMENT	210	29.57	0.00
0100.300.4840.0001	SCHOOL	300	7,564.22	0.00
0100.300.4840.0002	SCHOOL	300	242,337.84	278,208.00
	TOTAL MISC NON DEPARTMENT REVENUE		430,143.07	279,309.00
0100.145.4930.0001	TREASURER	145	94,362.34	0.00
	TOTAL PREIMIUM FROM SALE OF BONDS		94,362.34	0.00
0100.990.4970.0002	INTERFUND TRANSFERS	990	1,009,008.00	840,875.00
0100.990.4970.0006	INTERFUND TRANSFERS	990	503,146.00	503,146.00
	TOTAL TRANSFERS IN		1,512,154.00	1,344,021.00
	Total Revenues General Fund:		57,889,243.91	57,586,894.01

Town of Saugus, MA
Schadule A - Special Revenue Funds
06/30/2006

Fund #		Fund balance, beginning	REVENUE: Charges for services	REVENUE: Federal	REVENUE: State	REVENUE: Misc	REVENUE: Total Revenues	EXPENDITURES: Salary and wages	EXPENDITURES: Expenditures	EXPENDITURES: Total Expenditures	Bond proceeds	Tansfers in	Tensfers (out)	Audit AJE's	Fund balance, ending @ June 30, 2006	Revenue Received thru 9/30/06	Ending Revised Fund Balance
FEDERAL GRANTS																	
	Federal General Government Grants																
	Total Federal General Government Grants	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
	Federal Public Safety Grants																
3022	COPS FAST 1998	12,931					0			0					12,931		12,931
3023	COPS MORE 1998	3,450					0			0					3,450		3,450
3024	LAW ENFORCEMENT BLOCK FY03						0			0					-		0
3029	BUREAU OF JUSTICE ASSISTANCE	-		30,383			30,383		22,763	22,763					7,620		7,620
3030	EMERGENCY PREPAREDNESS - C.D.C						0			0					-		0
3035/3038	EMERGENCY OPERATING PLANNING	5,899					0		4,036	4,036					1,863		1,863
3047	FIRE - MINI PUMPER GRANT - DHS			113,144			113,144			0					113,144		113,144
3222	COMMUNITY POLICING GRANT	182					0			0					182		182
3230	COMMUNITY POLICING GRANT - FY 2004	346					0		80	80					266		266
3231	COMMUNITY POLICING GRANT - FY 2005	60,535				1,200	1,200	34,594	33,420	68,014					(6,279)	0	-6,279
3232	COMMUNITY POLICING GRANT - FY 2006	0		153,900			153,900	34,145	20,705	54,850					99,050		99,050
	Total Fedaral Public Safety Grants	83,343	-	297,427	-	1,200	298,627	68,739	81,004	149,743	0	0	0	-	232,227	0	232,227
	Federal Public Works Grants																
3045	FEMA GRANT SHUTE BROOK	-							14,999	14,999					(14,999)	175,000	160,001
	Total Fedaral Public Works Grants	-	-	-	-	-	-	-	14,999	14,999	-	-	-	-	(14,999)	176,000	160,001
	Federal Education Grants																
2005	CH I FY02 #305-088-2-0262 (TITLE1-2003)	-					0			0					-		
2006	TITLE I 84.010 - 2004	2,524					0			0					2,524		2,524
2007	TITLE I 84.010 - 2005	11,651					0	500	11,151	11,651					-		0
2008	TITLE I 84.010 - 2006	-		171,750			171,750	184,324	22,909	207,233					(35,483)	45,822	10,339
2010	SPED PROGRAM IMPRV 274-244-3-262-D 2003	518					0			0					518		518
2011	SPED PROGRAM IMPRV 2004	963					0			0					963		963
2012	SPED PROGRAM IMPRV 2005	97,844		-97,844			-97,844			0					-		0
2013	SPED PROGRAM IMPRV 2006	-		5,000			5,000	0	10,000	10,000					(5,000)	5,000	0
2015	SPED 94-142 240-234-3-0262-D (Allocation 2003)	1,010					0			0					1,010		1,010
2017	SPED 94-142 (Allocation 2005)	19,826					0	14,580	20,758	35,338		15,544			32		32
2018	SPED 94-142 (Allocation 2006)	-		581,028			581,028	540,810	30,623	571,433			-19,103		(9,508)		-9,508
2020	SPED ERLY CHDHD 26235730262 (Allocation 2003)	(815)					0			0					(815)		-815
2021	SPED ERLY CHDHD (Allocation 2004)	163					0			0					163		163
2022	SERVING YOUNG CHILDREN	81					0			0					81		81
2023	SPED ERLY CHDHD (Allocation 2005)	3,995					0		1,112	1,112					2,883		2,883
2024	SPED ERLY CHDHD (Allocation 2006)	-		18,323			18,323		18,323	18,323					-		0
2025	DRUG FREE SCH-DIS 3311763026	257					0			0					257		257
2026	DRUG FREE SCHOOLS 2004	(14,478)					0			0					(14,478)		-14,478
2027	DRUG FREE SCHOOLS 2005	1,696					0	850	846	1,696					0		0
2028	DRUG FREE SCHOOLS 2006			10,897			10,897	5,965	4,682	10,647					250		250

Fund #		Fund balance, beginning	Charges for services	Federal	State	Misc	Total Revenues	Salary and wages	Expenditures	Total Expenditures	Bond proceeds	Tansfers in	Tansfers (out)	Audit AJE's	Fund balance, ending @ June 30, 2006	Revenue Received thru 9/30/06	Ending Revised Fund Balance
2030	TITLE V 302-173-3-0262-D (84.151 2003)	500					0			0					500		500
2031	TITLE V 84.151 2004	48					0			0					48		48
2032	TITLE V 84.151 2005	9,158					0		9,158	9,158					0		0
2033	TITLE V 84.151 2006			7,073			7,073	0	5,842	5,842					1,231		1,231
2035	ENHANCED ED THRU TECK 2003 #160-121-3-0262D	374					0			0					374		374
2036	ENHANCED ED THRU TECK 2004	(318)					0			0					(318)		-318
2037	ENHANCED ED THRU TECK 2005	73		4,201			4,201	200	4,006	4,206					68		68
2038	ENHANCED ED THRU TECK 2006	-		5,959			5,959	0	3,441	3,441					2,518		2,518
2040	TEACHER QUAL-1-400-323-0262D	-					0			0					-		0
2041	TEACHER QUALITY 2004 - 84.276	-					0			0					-		0
2042	TEACHER QUALITY 2005 - 84 276	6,843		-4,201			-4,201		2,642	2,642					-		0
2043	TEACHER QUALITY 2006 - 84.276			61,557			61,557	70,453	1,023	71,476					(9,919)	16,339	6,420
2050	MNTL HEALTH SPT 21605330262D	675					0			0					675		675
2051	SPED PYT 50/50 830-144-30262 (& Circuit Brkr)	134,246		637,112			637,112		768,084	768,084					3,274		3,274
2052	MNTL HEALTH SPT 2004 - 84.027	622					0			0					622		622
2053	MNTL HEALTH SPT 2005 - 84.027	483					0		2,805	2,805					(2,322)		-2,322
2054	MNTL HEALTH SPT 2006 - 84.027			14,000			14,000	2,292	9,165	11,457					2,543		2,543
2055	SPED EAR CHD 262-183-3-0262D	830					0			0					830		830
2060	MCKINNEY HOMELESS - 84.196	-					0			0					-		0
2065	SPEC ASSISTANCE & MENTORING			4,500			4,500	4,320	200	4,520					(20)		-20
2070	TEACHING AMERICAN HISTORY	(1,949)		24,754			24,754	13,208	9,597	22,805					0		0
2210	ACADEMIC SUPPORT SERVICES FY 2004	-					0			0					-		0
2211	ACADEMIC SUPPORT SERVICES FY 2005	-					0			0					-		0
2215	ACMC SPPT SV 632-026-3-0262D FY03	378					0			0					378		378
2217	ACDEM SUPP FY 05	939			5,549		5,549	5,549	939	6,488					(0)		0
2218	ACDEM SUPP FY 06				6,365		6,365	5,347	1,014	6,361					4		4
															-		0
	Total Federal Education Grants	278,137	-	1,444,109	11,914	-	1,456,023	848,398	938,320	1,786,718	-	15,544	(19,103)	-	(56,117)	67,161	11,044
	Federal Emergency Management Agency (FEMA)														-		
2798	FLOODING MAY 2006						0	48,821	214,501	263,322					(263,322)	283,091	19,769
3237	LOCAL PREPAREDNESS GRANT EMERGENCY MNGT.				4,414		4,414		11,998	11,998					(7,584)	11,998	4,414
	Total FEMA	-	-	-	4,414	-	4,414	48,821	226,499	275,320	0	0	0	-	(270,906)	295,088	24,183
	Federal Culture & Recreation Grants																
	Total Federal Culture & Recreation Grants	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
	Federal Community Development Block Grants(CDBG)																
3000	HOUSING REHAB	87,621				2,785	2,785		10,179	10,179					80,227		80,227
3002	COMMUNITY DEVELOPMENT GRANT	10,220		82,146		926	83,072		83,544	83,544					9,748		9,748
3004	COMMUNITY DEVELOPMENT GRANT	(12,069)		99,400		948	100,348	39,000	70,728	109,728			-18,875		(40,323)	120	-40,203
3003	LEAD PAINT REMOVAL ESCROW	-		10,155		82	10,237		9,500	9,500					737		737
3005	GET THE LEAD OUT COMMISSION	-				450	450			0					450		450
3001	CDBG - DRAINAGE	166					0			0					166		166
										0							
	Total CDBG	85,938	-	191,701	-	5,191	196,892	39,000	173,951	212,951	0	0	(18,875)	-	51,005	120	51,125
	Other Federal Housing and Urban Development Grants																

Fund #		Fund balance, beginning	Charges for services	Federal	State	Misc	Total Revenues	Salary and wages	Expenditures	Total Expenditures	Bond proceeds	Tansfers in	Tansfers (out)	Audit AJE's	Fund balance, ending @ June 30, 2006	Revenue Received thru 9/30/06	Ending Revised Fund Balance
	Total Federal HUD	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
	Other Federal Grants																
	Total Other Federal Grants	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
Total Federal Grants		447,418	0	1,933,237	16,328	6,391	1,955,956	1,004,958	1,434,772	2,439,730	0	15,544	-37,978	-	(58,789)	537,370	478,580
STATE GRANTS																	
	State General Government Grants																
	Total State General Government Grants	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
	State Public Safety Grants																
3221	BULLET PROOF VEST REIMB.	3,044					0			0					3,044		3,044
3223	WATCH YOUR CAR	675					0			0					675		675
3226	PUBLIC SAFTEY EQUIP - POLICE	-					0			0					-		0
3228	FIRE PREVENTION EDUC. GRANT	3,310			4,739		4,739		1,161	1,161					6,888		6,888
3234	CERT GRANT - FIRE DEPT	(2,000)					0			0					(2,000)		-2,000
3236	PUBLIC SAFTEY EQUIP - FIRE	167			74,250		74,250	500	74,250	74,750					(333)		-333
	PUBLIC SAFETY EQUIP - POLICE	-					0			0					-		0
	Total State Public Safety Grants	5,196	-	-	78,989	-	78,989	500	75,411	75,911	0	0	0	-	8,275	0	8,275
	State Public Works Grants																
	Total State Public Works Grants	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
	State Education Grants																
2212	CHELSEA HEALTH GRANT FY2003				145		145		1,145	1,145					(1,000)	1,000	0
2214	2004 FOUNDATION RESERVE GRANT	200,000					0		164,573	164,573					35,427		35,427
2718	Mall Transportation Title 3C						0			0					-		0
										0					-		
	Total State Education Grants	200,000	0	0	145	0	145	0	165,717	165,717	0	0	0	-	34,428	1,000	35,427
2799	Massachusetts Emergency Management Agency (MEMA)	-					0			0					-		
	Total MEMA	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
	State Culture & Recreation Grants																
3280	FORMULA GRANT	30,950			34,680		34,680	26,469	394	26,863					38,767		38,767
3300	ARTS LOTTERY COMMISS. GRANT	3,691			4,890		4,890	3,220	1,482	4,702					3,879		3,879
	Total State Culture & Recreation Grants	34,641	0	0	39,570	0	39,570	29,689	1,876	31,565	0	0	0	-	42,646	0	42,646
	State Council on Aging Grants																

Fund #		Fund balance, beginning	Charges for services	Federal	State	Misc	Total Revenues	Salary and wages	Expenditures	Total Expenditures	Bond proceeds	Tansfers in	Tansfers (out)	Audit AJE's	Fund balance ending @ June 30, 2006	Revenue Received thru 9/30/06	Ending Revised Fund Balance
	Total State Council on Aging Grants	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
	State Library Grants																
3302	LIB HOMEWORK ZONE GRANT	-					0			0					-		
3301	LIG - LIBRARY GRANT	36,210			22,118		22,118		33,871	33,871					24,457		24,457
	Total State Library Grants	36,210	0	0	22,118	0	22,118	0	33,871	33,871	0	0	0	-	24,457	0	24,457
	Other State Grants																
2540	ADOPT A SITE	(905)				4,715	4,715		4,635	4,635					(825)	2,205	1,380
3225	DARE PROGRAM FY 2001	4,129					0			0					4,129		4,129
3252	BRISTOW ST - DRAINAGE GRANT	9,240					0			0					9,240		9,240
3267	HEALTH - MINI GRANT FY2006				5,000		5,000		1,195	1,195					3,805		3,805
3290	ELDERLY HEALTH & SERVICES	9,894			113,442		113,442	55,273	52,593	107,866					15,470		15,470
3513	WALK FOR A CAUSE	-					0			0					-		0
3708	CAP. IMPROV. CONSULT.	2,599					0			0					2,599		2,599
	ENCUMBERED GRANT BALANCES	-					0			0					-		0
	SAUGUS D.A.R.E. PROGRAM	-					0			0					-		0
	Total Other State Grants	24,957	-	-	118,442	4,715	123,157	55,273	58,423	113,696	-	-	-	-	34,418	2,205	36,623
Total State Grants		301,004	0	0	259,264	4,715	263,979	85,462	335,299	420,760	0	0	0	-	144,223	3,205	147,427
RECEIPTS RESERVED FOR APPROPRIATION																	
	Education																
	Total Education	-	0	0	0	0	0	0	0	0	0	0	0	-	-	-	-
	Waterways Improvement																
2702	CHAPTER 88 BOOK ACCOUNT	7,506	6,198				6,198		1,952	1,952					11,752		11,752
3240	LOBSTERMAN'S LANDING GRANT				35,000		35,000		32,994	32,994					2,006		2,006
3717	MUNICIPAL WATERWAYS IMPROVEMENTS	400					0			0					400		400
	Total Waterways Improvement	7,906	6,198	-	35,000	-	41,198	-	34,946	34,946	0	0	0	-	14,158	0	14,158
	Wetlands Protectoin																
3402	WETLAND PROTECT - FILING FEE	70,330				17,558	17,558		2,500	2,500					85,388		85,388
3250	GRISWOLD POND	6,820					0			0					6,820		6,820
	Total Wetlands Protection	77,150	0	0	0	17,558	17,558	0	2,500	2,500	0	0	0	-	92,208	0	92,208
	Parking Meters																
	Total Parking Meters	-	0	0	0	0	0	0	0	0	0	0	0	-	-	-	-
	Ambulance																

Fund #		Fund balance, beginning	Charges for services	Federal	State	Misc	Total Revenues	Salary and wages	Expenditures	Total Expenditures	Bond proceeds	Tansfers in	Tansfers (out)	Audit AJE's	Fund balance, anding @ June 30, 2006	Revenue Received thru 9/30/06	Ending Revised Fund Balance
	Total Ambulance	-	0	0	0	0	0	0	0	0	0	0	0	-	-	-	-
	Insurance Reimb. Over $20,000																
	WATER DAMAGE CLAIMS						0		0	0					-		
	Total Insurance Reimb. Over $20,000	-	0	0	0	0	0	0	0	0	0	0	0	-	-	-	-
	Sale of Real Estate																
3404	SALE FROM TOWN OWNEO LAND	12,000					0		0	0					12,000		12,000
	Total Sale of Real Estate	12,000	0	0	0	0	0	0	0	0	0	0	0	-	12,000	0	12,000
	Sale of Cemetery Lots																
3405	SALE OF CEMETERY LOTS	16,839	19,400				19,400		46,747	46,747			-50,000		(60,508)	3,600	-56,908
	Total Sale of Cemetery Lots	16,839	19,400	0	0	0	19,400	0	46,747	46,747	0	0	-50,000	-	(60,508)	3,600	-56,908
	Other																
	Total Other	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
Total Receipts Reserved for Appropriation		113,895	25,598	0	35,000	17,558	78,156	0	84,192	84,192	0	0	-50,000	-	57,859	3,600	61,459
REVOLVING FUNDS																	
	Education																
2220	BATTERED WOMEN & CHILDREN PROGRAM	(9,001)			15,000		15,000	4,877	2,854	7,731					(1,732)		-1,732
2704	SUMMER SCHOOL REVOLVING ACCT	31	8,277				8,277	9,605		9,605					(1,297)	10,000	8,703
2707	FINE ARTS ACTIVITY	4,616	17,475				17,475	15,201	4,964	20,165					1,926		1,926
2709	KID'S COME FIRST	24,302	112,393				112,393	119,751	5,764	125,515					11,180		11,180
2711	HIGH SCHOOL PARKING REVOLVING					1,331	1,331								1,331		1,331
2718	SCH - TRANSPORTATION REV FUNO (Transferred from State Education Grants)	466	44,398			200	44,598		44,308	44,308					756		756
2726	SCHOOL RENTALS LYNNHURST ELM	865	4,806				4,806		4,760	4,760					911		911
2727	SCHOOL RENTALS OAKLANDVALE	229	1,696				1,696		1,547	1,547					378		378
2728	SCHOOL RENTALS VETERANS ELM	2,293	4,158				4,158		4,859	4,859					1,592		1,592
2729	SCHOOL RENTALS WAYBRIGHT ELM	59					0			0					59		59
2730	SCHOOL RENTALS BELMONTE MIDD	503	15,943				15,943		15,464	15,464					982		982
2731	SCHOOL RENTALS SAUGUS HIGH S	7,738	20,090				20,090	6,702	10,909	17,610					10,218		10,218
2733	SUMMER ENRICHMENT	18,792	31,771				31,771	31,349	1,225	32,574					17,989		17,989
2734	PRESCHOOL PEER MODELS REVOLVING	31,778	47,249				47,249	71,594		71,594					7,432		7,432
2735	FULL OAY KINOEGARTEN	30,160	42,968				42,968	50,000		50,000					23,128		23,128
2736	STUDENT ACTIVITY FUNO	25,749				400,637	400,637		54,783	54,783			-253,502		118,101		118,101
	Total Education	138,580	351,223	-	15,000	402,168	768,390	309,079	151,434	460,513	-	-	(253,502)	-	192,956	10,000	202,956
	Athletic																

Fund #		Fund balance, beginning	Charges for services	Federal	State	Misc	Total Revenues	Salary and wages	Expenditures	Total Expenditures	Bond proceeds	Tansfers in	Tansfers (out)	Audit AJE's	Fund balance, ending @ June 30, 2006	Revenue Received thru 9/30/06	Ending Revised Fund Balance
2703	ATHLETIC REVOLVING ACCOUNT	45,253	162,490				162,490	53,389	130,490	183,879					23,864	-	23,864
	Total Athletic	45,253	162,490	0	0	0	162,490	53,389	130,490	183,879	0	0	0	-	23,864	0	23,864
	Parks & Recreation																
3700	YOUTH & RECREATION REV ACCT	21,767	80,132			6,403	86,535	55,783	23,472	79,255					29,047		29,047
3705	COG - PROGRAMS & ACTIVITIES	36,468	41,769				41,769		23,320	23,320					54,918		54,918
3713	VITALE MEMORIAL PARK ACCT	22,353	2,360				2,360		15,412	15,412					9,301		9,301
	Total Parks & Recreation	80,588	124,262	0	0	6,403	130,664	55,783	62,205	117,987	0	0	0	-	93,265	0	93,265
	Ch 44 53E 1/2																
3702	HOME COMPOSTING BINS	14,518	21,544				21,544	2,525	7,423	9,948					26,114		26,114
3703	CROSS CONNECTION FEES	10,127	15,680				15,680		14,520	14,520					11,287		11,287
3704	SENIOR CTR LUNCH PROGRAM	23,683	207,185				207,185	5,274	195,987	201,261					29,608		29,608
	Total Ch 44 53E 1/2	48,328	244,409	0	0	0	244,409	7,798	217,931	225,729	0	0	0	-	67,009	0	67,009
	Other Revolving Funds																
2706	COMPUTER REVOLVING	-					0		0	0					-		
3320	MCPL RECYCLING INCENTIVE PRG	785					0			0					785	-	785
3512	VETERANS MEMORIAL FUNDS	486					0			0					486		486
3514	TREE 2000 COMMITTEE	8,884				266	266			0					9,149		9,149
3517	HISTORICAL MURAL	315				9	9			0					324		324
3706	BD OF APPEALS PEER REVIEW	13,216				3,953	3,953		3,668	3,668					13,501		13,501
	Total Other Revolving Funds	23,685	0	0	0	4,228	4,228	0	3,668	3,668	0	0	0	-	24,245	0	24,245
Total Revolving Funds		336,434	882,384	0	15,000	412,799	1,310,182	426,049	565,727	991,776	0	0	-253,502	-	401,339	10,000	411,339
OTHER SPECIAL REVENUE																	
	Water																
	Total Water	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
	Sewer																
	Total Sewer	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
	Education																
	MEDICAID REIM						0			0					-		
2516	BUS. ED. COLLAB - STUDENT ACTIVITY	-					0			0					-		
2605	Saugus Education Fund	26,588				41,087	41,087		36,080	36,080					31,595		31,595
										0					-		
	Total Education	26,588	0	0	0	41,087	41,087	0	36,080	36,080	0	0	0	-	31,595	0	31,595
	School Lunch																

Fund #		Fund balance, beginning	Charges for services	Federal	State	Misc	Total Revenues	Selary and wages	Expenditures	Total Expenditures	Bond proceeds	Tansfers in	Tansfers (out)	Audit AJE's	Fund balance, ending @ June 30, 2006	Revenue Received thru 9/30/06	Ending Revised Fund Balance
2701	CAFETERIA REVOLVING ACCOUNT	1,319	745,569		162,355		907,924	360,113	549,738	909,851					(608)	74,429	73,821
	Total School Lunch	1,319	745,569	0	162,355	0	907,924	360,113	549,738	909,851	0	0	0	-	(608)	74,429	73,821
	Adult Education																
2705	EVENING SCHOOL REVOLVING ACC	16,272					0		0	0					16,272		16,272
	Total Adult Education	16,272	0	0	0	0	0	0	0	0	0	0	0	-	16,272		16,272
	Professional Development																
	Total Professional Development	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
	Open Spece Acquisition																
3403	ROOM OCCUP. OPEN SPACE FUNO	20,538					0			0					20,538		20,538
3709	TENNECO OPEN SPACE	92,598					0		5,006	5,006					87,592		87,592
	Total Open Space Acquisition	113,136	0	0	0	0	0	0	5,006	5,006	0	0	0	-	108,130	0	108,130
	MWPAT																
	Total MWPAT	-	0	0	0	0	0	0	0	0	0	0	0	-	-		
	Title V																
3253	COMMUNITY SEPTIC LOAN GRANT	2,138				0	0		0	0					2,138		2,138
3254	COMMUNITY SEPTIC REHAB GRANT	540					0		0	0					540		540
	Total Title V	2,678	0	0	0	0	0	0	0	0	0	0	0	-	2,678	0	2,678
	Gifts & Oonations																
2600	GIFTS TO SCHOOLS - **See Trust Funds**	-					0			0					-		0
3301	LIG - LIBRARY GRANT (moved to state library grants)	-					0			0					-		0
3500	SENIOR CENTER GIFTS	32,905				20,976	20,976		9,240	9,240					44,641		44,641
3501	GIFT TO SENIOR CITIZEN	5,214					0			0					5,214		5,214
3502	DONATIONS-COMMUNITY POLICE	982				139	139			0					1,121		1,121
3503	OONATIONS -PLAYGROUND IMPROV	1,050					0		1,163	1,163					(113)		-113
3504	OONATIONS-FRIENDS OF T HALL	1,625					0			0					1,625		1,625
3505	OONATIONS - LIBRARY BOOKS	3,049				2,115	2,115		4,041	4,041					1,123		1,123
3506	DONATIONS - YOUTH PROGRAM	356				23	23		356	356					23		23
3507	OONAT YOUTH - COMMUNITY FUND	2,000				1,000	1,000		3,334	3,334					(334)		-334
3521	TARGET GRANT - POLICE					2,000	2,000			0					2,000		2,000
3550	OONATIONS-CEMETERY (REVOLVING)	195					0		0	0					195		195
3715	SENIOR CENTER VAN	1,323	5,621			23	5,644		5,924	5,924					1,043		1,043
6001	KASABUSKI ARENA DONATIONS	(7,699)				10,214	10,214		14,029	14,029					(11,514)		-11,514
	Total Gifts & Oonations	41,000	5,621	-	-	36,490	42,111	-	38,087	38,087	0	0	0	-	45,024	0	45,024
	Other																

Fund #		Fund balance, beginning	Charges for services	Federal	State	Misc	Total Revenues	Salary and wages	Expenditures	Total Expenditures	Bond proceeds	Tansfers in	Tansfers (out)	Audit AJE's	Fund bala[illegible] ending @ June 30, 2006	Revenue Received thru 9/30/06	Ending Revised Fund Balance
2056	WORDS NOT WEAPONS	2,136					0		2,136	2,136					(0)		0
2221	WORDS NOT WEAPONS 2006				15,000		15,000	6,500	945	7,445					7,555		7,555
2530	HEALTHY CHOICES	-					0			0					-		0
2531	HEALTHY CHOICES 2006				3,000		3,000	3,000		3,000					-		0
3251	STORM WATER MANAGEMENT	40,681			204,792		204,792			0					245,473		245,473
3260	ROUTE 1 SUBSTATION UPGRADE	9,000					0			0					9,000		9,000
3304	HEALTH - OUTSIDE CONSULTANT					750	750			0					750		750
3401	LANDFILL CLOSING (big dig proceeds fill)	3,118,158					0	39,645	2,768,791	2,808,436					309,722		309,722
3407	SECONDARY WASTE TREATMENT	286,419	100,000				100,000			0					386,419		386,419
3519	LYNNHURST SEWER SUBSTATION	25,000					0			0					25,000		25,000
3710	AVALON BAY - SCHOOL MAINT	134,464					0			0					134,464		134,464
3711	AVALON BAY - FIRE TRUCK	-					0			0					-		0
3712	AVALON BAY - IMPROVEMENTS	15,516					0		659	659					14,857		14,857
										0							
5000	**Debt Service Fund (from separate WTB)**	3,674					0			0			-3,674		-		
										0					-		
	Total Other	3,635,048	100,000	-	222,792	750	323,542	49,145	2,772,531	2,821,676	-	-	(3,674)	-	1,133,240	0	1,133,240
Total Other Special Revenue		3,836,041	851,190	0	385,147	78,327	1,314,664	409,258	3,401,442	3,810,700	0	0	-3,674	-	1,336,331	74,429	1,410,759
Total Special Revenue Funds		5,034,792	1,759,171	1,933,237	710,739	519,790	4,922,937	1,925,727	5,821,432	7,747,159	0	15,544	-345,154	-	1,880,961	628,603	2,509,564
	Beginning F.B. Variance	(3)															

Town of Saugus, MA
Schedule A - Capital Project Funds
06/30/2006

Fund #		Fund balance, beginning	REVENUE: Charges for services	REVENUE: Federal	REVENUE: State	REVENUE: Misc	Total Revenues	EXPENDITURES: Salary and wages	EXPENDITURES: Expenditures	Total Expenditures	Bond proceeds	Tansfers in	Tansfers (out)	Audit AJE's	Fund balance, ending
	WATER														
4007	MWRA Water Pipeline	873,199				36,731	36,731		204,192	204,192				-	705,738
							0			0					-
							0			0					-
4006	MA Water Pollution	40,875					0			0					40,875
							0			0					-
4017	New Water Meters	-11,230	17,741	0	0	11,087	28,829		1,746,780	1,746,780	2,000,000	-	-	-	270,819
							0								-
	TOTAL WATER	902,844	17,741	0	0	47,819	65,560	0	1,950,972	1,950,972	2,000,000	-	-	-	1,017,432
	SEWER														
4008	**Repair Main Pump Station**	-20,766					0		175,269	175,269					(196,035)
							0			0					-
							0			0					-
3406	**Sewer Rehab**	59,216	1,059,770			14,523	1,074,293			0					1,133,509
							0			0					-
3714	Special Sewer - Health	83,511				2,625	2,625			0					86,136
							0			0					-
4010	**Sewer - Cliff & Anderson**	214,141					0		40,691	40,691					173,450
							0			0					-
4003	**Repair Storm Drain**	79,141					0		29,253	29,253				-	49,888
							0			0					-
4016	Sewer Flow Monitoring	105,199				12,630	12,630	15,014	1,449,266	1,464,280	1,280,000		-		(66,451)
	TOTAL SEWER	520,442	1,059,770	0	0	29,778	1,089,548	0 15,014	1,694,479	1,709,493	1,280,000	-	-	-	1,180,498
	SCHOOLS														
4001	School Construction Project	4,155				159	159		4,218	4,218					97
	HS Boiler						0			0					-
		0					0			0					-
	TOTAL SCHOOLS	4,155	0	0	0	159	159	0	4,218	4,218	-	-	-	-	97
	MUNICIPAL BUILDINGS														
4005	Kasabuski Renovations	-43,925					0			0					(43,925)
		0					0			0					-
		0					0			0					-
	TOTAL MUNICIPAL BUILDINGS	-43,925	0	0	0	0	0	0	0	0	-	-	-	-	(43,925)
3200	**HIGHWAYS (Chapter 90)**	-15,016		24,093			24,093	0	420,674	420,674					(411,597)
	TOTAL HIGHWAYS (Chapter 90)	-15,016	0	24,093	0	0	1,541,952		420,674	420,674					(411,597)
	OTHER														
4000	BAN Proceeds CIP	229,984				7,210	7,210		223,388	223,388					13,806

							0			0					-
4015	New Fire Engine	480,881	0	0	0	0	0	0	480,784	480,784		-	-	-	97
4018	New Front Line Fire Engine						0		157	157					(157)
4002	Firing Range	0					0			0					-
3716	River Dredge	136,703					0			0					136,703
	Remove Cont						0			0					-
	Saugus River Fed						0			0					-
							0			0					-
4011	Briggs Court & OakHill Rd.	65,058					0		98,409	98,409					(33,351)
	TOTAL OTHER	912,626	0	0	0	7,210	7,210	0	802,738	802,738	0	0	0	0	117,099
	TOTAL CAPITAL PROJECT FUNDS	2,281,126	1,077,511	24,093	0	84,966	2,704,430	15,014	4,873,080	4,888,093	3,280,000	0	0	0	1,859,603

Town of Saugus, MA
Schedule A - Enterprise Funds
06/30/2006

Fund #		Fund balance, beginning	REVENUE: Charges for services	Federal	State	Misc	Total Revenues	EXPENDITURES: Salary and wages	Expenditures	Debt Service	Total Expenditures	Bond proceeds	Tansfers in	Tansfers (out)	Audit AJE's	Fund balance, ending
6200	**WATER**															
	Enterprise Fund	426,623	3,960,847				3,960,847	251,734	3,220,153	360,872	3,832,759	-		(207,946)	-	346,765
							-				-					-
	TOTAL WATER	426,623	3,960,847	-	-	-	3,960,847	251,734	3,220,153	360,872	3,832,759	-	-	(207,946)	-	346,765
6100	**SEWER**															
	Enterprise Fund	41,128	2,560,081				2,560,081	240,653	2,207,506	160,676	2,608,835	-	-	(295,200)	-	(302,826)
							-				-					-
	TOTAL SEWER	41,128	2,560,081	-	-	-	2,560,081	240,653	2,207,506	160,676	2,608,835	-	-	(295,200)	-	(302,826)
6000	**ARENA**															
	Enterprise Fund	(412,927)	412,669			1	412,670	356,392	263,626	-	620,018		153,708			(466,567)
		-					-				-					-
	TOTAL ARENA	(412,927)	412,669	-	-	1	412,670	356,392	263,626	-	620,018	-	153,708	-	-	(466,567)
																-
	TOTAL ENTERPRISE	54,824	6,933,597	-	-	1	6,933,598	848,778	5,691,285		7,061,612	-	153,708	(503,146)	-	(422,628)
	Beginning Fund Balance Variance															

Town of Sa[illegible], MA
Schedule A - Trust Funds
06/30/2006

Fund #		Fund balance, Beginning	REVENUE: Charges for services	Federal	State	Misc	Total Revenues	EXPENDITURES: Salary and wages	Expenditures	Total Expenditures	Tansfers in	Tansfers (out)	Audit AJE's	Fund balance, ending
	NONEXPENDABLE TRUSTS													
5100	Cemetery Perpeutal (nonexp portion)	1,002,683	19,400				19,400	-	-	-				1,022,083
		-					-							-
	TOTAL NONEXPENDABLE TRUSTS	1,002,683	19,400	-	-	-	19,400	-	-	-	-	-	-	1,022,083
	STABILIZATION													
8515	Stabilization Fund	1,222,280				25,768	25,768			-		(940,133)		307,915
	TOTAL STABILIZATION	1,222,280				25,768	25,768	-	-	-	-	(940,133)	-	307,915
														-
	HEALTH CLAIMS EMPLOYEE SHARE													
8520	Medical Trust ISF	745,350	1,244,468			32,626	1,277,094		1,896,039	1,896,039	19,103	(15,544)		129,964
		-					-			-				-
	TOTAL HEALTH CLAIMS EMPLOYEE SHARE	745,350	1,244,468	-	-	32,626	1,277,094	-	1,896,039	1,896,039	19,103	(15,544)	-	129,964
	CONSERVATION													
3701	Conservation	77,657				1,113	1,113			-				78,770
		-					-			-				-
	TOTAL CONSERVATION	77,657	-	-	-	1,113	1,113	-	-	-	-	-	-	78,770
	OTHER TRUST FUNDS													
3508	Kimball Welfare	2,303					-			-				2,303
3510	Kimball Fund	197					-			-				197
5103/8506	George M. Wilson Library	2,809				78	78			-				2,887
5102/8505	Benj N Johnson L	6,762				183	183			-				6,945
8510	Cemetery Perpetual	41,775				25,691	25,691			-				67,466
	Cemetery Perpetual (reclass to nonexpendable)	-					-			-				-
8500	J. Bucchiere Human	6,349				1,583	1,583		250	250				7,682
8501	G/F Price School	26,599				671	671		1,000	1,000				26,270
8502	Hoffman Family Sc	86,424				2,423	2,423			-				88,847
8508	Ann Kimball Library	143				4	4			-				147
8507	Kimball Fund Se	20,940				626	626			-				21,566
8509	Coach Tom Burns Memorial Scholorship Fund	-				12,119	12,119			-				12,119
8504/3518	McKenzie Library Fund #'s 3518,8504	6,153				170	170		(489)	(489)		-		6,812
3227	Saugus Police Drug	28,131				797	797		2,466	2,466				26,462
3020	Saugus Police Federal Drug	9,335				250	250		6,301	6,301				3,285
3408	Sick Leave Buy Back	104,596				1,417	1,417			-				106,013
8503	Ernest Shapiro - Private Purpose Trust	105,058				2,860	2,860		2,000	2,000				105,918
3520	Pace Genealogical Fund	-				34,450	34,450		9,069	9,069				25,381
2600	Legacy Un Est Ber Ban HS Lib (gifts to schools)	1,198				30,500	30,500		25,604	25,604				6,094
							-							-
	TOTAL OTHER TRUST FUNDS	448,772	-	-	-	113,824	113,824	-	46,201	46,201	-	-	-	516,394
	TOTAL TRUST FUNDS	3,496,742	1,263,868	-	-	173,330	1,437,198	-	1,942,240	1,942,240	19,103	(955,677)	-	2,055,126

Town of Saugus, MA
Schedule A - Agency Funds
06/30/2006

Fund #		Fund balance, beginning	REVENUE: Charges for services	Federal	State	Misc	Total Revenues	EXPENDITURES: Salary and wages	Expenditures	Total Expenditures	Tansfers in	Tansfers (out)	Audit AJE's	Fund balance, ending
	POLICE OUTSIDE DETAIL													
9000	Special Details (From SRF)	30,267	620,059			365	620,424	640,137		640,137				10,554
		0					0							0
	TOTAL POLICE OUTSIDE DETAIL	30,267	620,059	0	0	365	620,424	640,137	0	640,137	0	0	0	10,554
	TAXES DUE STATE													
????	Department Revenue						0			0				0
		0					0			0				0
	TOTAL TAXES DUE STATE	0	0	0	0	0	0	0	0	0	0	0	0	0
														0
	LICENSE DUE STATE													
9008	Fish & Game License	274	6,930				6,930		6,770	6,770				433
9009	Firearms - Permit	8,530	18,513				18,513		14,363	14,363				12,680
	TOTAL LICENSE DUE STATE	8,804	25,442	0	0	0	25,442	0	21,133	21,133	0	0	0	13,113
														0
	GUARANTEE BID DEPOSITS													
9100	Guaranteed Deposits	16,201				342	342		1,852	1,852				14,690
9102	270 Main Street	1,051				31	31			0				1,082
9103	Brentwood Estate	20,937					0			0				20,937
9104	Birch Pond Estate	20,681					0			0				20,681
9105	Planning Board - Central Street	20,421				611	611			0				21,032
9106	Planning Board - Avalon Bay	15,292				269	269		15,561	15,561				0
9107	Planning Board - Brook Cleaning	5,367				196	196			0				5,564
9108	Oak Point Village Escrow - Board of Appeals		26,160			625	26,785			0				26,785
9120	Conservation Comm - Performance Bond		5,000			61	5,061		5,061	5,061				0
9122	Conservation Comm - Ballard Street		2,000			0	2,000			0				2,000
	TOTAL GUARANTEE BID DEPOSITS	99,950	33,160	0	0	2,136	35,296	0	22,475	22,475	0	0	0	112,772
	UNCLAIMED ITEMS													
100	Tailings	0					0			0				0
		0					0			0				0
	TOTAL UNCLAIMED ITEMS	0	0	0	0	0	0	0	0	0	0	0	0	0

	OTHER LIABILITIES													
????	Veteran's Benefits						0			0				0
9005	Deputy Fees	5,399					0			0				5,399
9006	Parking Exc/Telep	272					0			0				272
9010	Town Hall Prints	75					0			0				75
		0					0							0
	TOTAL OTHER LIABILITIES	5,746	0	0	0	0	0	0	0	0	0	0	0	5,746
	TOTAL AGENCY FUNDS	144,767	678,661	0	0	2,501	681,162	640,137	43,607	683,744	0	0	0	142,185

Schedule A

COMMONWEALTH OF MASSACHUSETTS
DEPARTMENT OF REVENUE
DIVISION OF LOCAL SERVICES

ANNUAL CITY AND TOWN FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2006

CITY/TOWN OF: SAUGUS
ADDRESS:

This report is based upon the fund account activity descriptions from the Uniform Massachusetts Accounting System (UMAS) of the Massachusetts Department of Revenue. Please report data for the fiscal year ended June 30, 2006. Data supplied in this report will be used by the Department of Revenue, other State and Federal Agencies, and public interest groups. The information will also be furnished to the U.S. Census Bureau. Please read instructions carefully before completing your Schedule A.
For assistance, please call your Bureau of Accounts Field Representative.

PART I GENERAL FUND REVENUES AND OTHER FINANCING SOURCES (FUND 01)

Account Number	Item Description	Amount (Omit Cents)
	A. Taxes	
4110	Personal Property Taxes	1,000,070
4120	Real Estate Taxes	38,332,981
4150	Excise Taxes	3,328,725
4179	Penalties and Interest	185,383
4180	In Lieu of Taxes	288,051
4191	Other Taxes - Hotel/Motel	
4198	Urban Redevelopment Excise	
4199	Other Taxes	343,466
	A. TOTAL TAXES (NET OF REFUNDS)	43,478,676
	B. Charges for Services/Other Departmental Revenues	
4211	Water Charges	
4212	Other Utility Charges	
4229	Other Charges	
4243	Parking Charges	
4244	Park and Recreation Charges	
4246	Sewerage Charges	
4247	Trash Collection Charges	
4248	Transit Charges	
4370	Other Departmental Revenues	240,860
	B. TOTAL CHARGES FOR SERVICES/OTHER DEPARTMENTAL REVENUES	240,860
	C. Licenses, Permits and Fees	
4322	Fees Retained From Tax Collections	393,393
4400	Licenses and Permits	1,563,145
	C. TOTAL LICENSES, PERMITS AND FEES	1,956,538
	D. Federal Revenue	
4540	Unrestricted - Direct	
4580	Unrestricted - Through the State	
	D. TOTAL FEDERAL REVENUE	0
4600	E. TOTAL REVENUES FROM STATE	9,067,466
	F. Revenues From Other Governments	
4695	Court Fines	
4720	Received From the County for Services Performed	
4730	Received From Other Municipalities for Services Performed	
	F. TOTAL REVENUES FROM OTHER GOVERNMENTS	0
4750	G. TOTAL SPECIAL ASSESSMENTS	
4770	H. TOTAL FINES, AND FORFEITURES	189,940
	I. Miscellaneous Revenues	
4800	Miscellaneous Revenues	524,505
4820	Earnings on Investments	227,615
	I. TOTAL MISCELLANEOUS REVENUES	752,120
	TOTAL GENERAL FUND REVENUES	55,685,600
4990	J. TOTAL OTHER FINANCING SOURCES	
	TOTAL GENERAL FUND REVENUES AND OTHER FINANCING SOURCES	55,685,600
	K. Interfund Operating Transfers	
4972	Transfers From Special Revenue Funds	68,875
4973	Transfers From Capital Projects Funds	
4975	Transfers From Enterprise Funds	503,146
4976	Transfers From Trust Funds	940,133
4977	Transfers From Agency Funds	
	K. TOTAL INTERFUND OPERATING TRANSFERS	1,512,154
	TOTAL GENERAL FUND REVENUES, OTHER FINANCING SOURCES, AND INTERFUND OPERATING TRANSFERS	57,197,754

Part II General Fund Expenditures and Other Financing Uses (Fund 01)

Account Number	Object of Expenditure	General Government (100)				
		Legislative	Executive	Accountant/ Auditor	Collector	Treasurer
5100	Salary and Wages	0	171,929	205,155		211,249
5700	Expenditures	0	169,058	52,411		369,178
5800	Construction					
5800	Capital Outlay					
	TOTAL	0	340,987	257,566	0	580,427

Account Number	Object of Expenditure	Law Department Town/City Counsel	Public Building/ Properties Maintenance	Assessors	Operations Support	License and Registration
5100	Salary and Wages	49,616		152,762	143,234	125,975
5700	Expenditures	215,590		68,914	104,493	28,993
5800	Construction					
5800	Capital Outlay					
	TOTAL	265,206	0	221,676	247,727	154,968

Account Number	Object of Expenditure	Land Use	Conservation Commission	Other		
5100	Salary and Wages	58,901	33,566	1,000		
5700	Expenditures	15,677	2,129	426		
5800	Construction					
5800	Capital Outlay					
	TOTAL	74,578	35,695	1,426		

Account Number	Object of Expenditure	Public Safety (200)				
		Police	Fire	Emergency Medical Services	Inspection	Other
5100	Salary and Wages	5,310,834	2,899,058		223,439	775,658
5700	Expenditures	239,798	181,410		4,722	83,606
5800	Construction					
5800	Capital Outlay	79,808				
	TOTAL	5,630,440	3,080,468	0	228,161	859,264

Account Number	Object of Expenditure	Education (300)				
		Education	Regional School Assessment (1)	Regional School Assessment (2)	Regional School Assessment (3)	Regional School Assessment (4)
5100	Salary and Wages	17,201,558				
5700	Expenditures	4,852,505	1,729,437			
5800	Construction					
5800	Capital Outlay					
	TOTAL	22,054,063	1,729,437	0	0	0

Account Number	Object of Expenditure	Public Works (400)				
		Highway/Streets Snow & Ice	Highway/Streets Other	Waste Collection & Disposal	Sewerage Collection & Disposal	Water Distribution
5100	Salary and Wages	101,563	618,176			
5700	Expenditures	576,672	313,148			
5800	Construction					
5800	Capital Outlay		24,665			
	TOTAL	678,235	955,989	0	0	0

Account Number	Object of Expenditure	Parking Garage	Street Lighting	Other		
5100	Salary and Wages			694,125		
5700	Expenditures		540,327	702,816		
5800	Construction					
5800	Capital Outlay					
	TOTAL	0	540,327	1,396,941		

Account Number	Object of Expenditure	Human Services (500)				
		Health Services	Clinical Services	Special Program	Veterans' Services	Other
5100	Salary and Wages	144,441	61,233	153,474	8,800	
5700	Expenditures	1,445,927	6,387	351	71,560	
5800	Construction					
5800	Capital Outlay					
	TOTAL	1,590,368	67,620	153,825	80,360	0

Part II	General Fund Expenditures and Other Financing Uses (Fund 01)					
		Culture and Recreation (600)				
Account Number	Object of Expenditure	Library	Recreation	Parks	Historical Commission	Celebrations
5100	Salary and Wages	374,741	65,738	253,739		
5700	Expenditures	90,639	14,532	48,654		6,964
5800	Construction					
5800	Capital Outlay					
	TOTAL	465,380	80,270	302,393	0	6,964
Account Number	Object of Expenditure	Other				
5100	Salary and Wages	0				
5700	Expenditures	0				
5800	Construction					
5800	Capital Outlay					
	TOTAL	0				
		Debt Service (700)				
Account Number	Object of Expenditure	Retirement Of Debt Principal	Interest on Long Term Debt	Interest on Short-Term Debt	Other Interest	
5900	TOTAL	2,120,000	853,200		0	
		Unclassified (900)				
Account Number	Object of Expenditure	Workers' Compensation	Unemployment	Health Insurance	Other Employee Benefits	Court Judgments
	TOTAL	158,556	51,445	5,921,260	164,364	
Account Number	Object of Expenditure	Other Insurance	Intergovernmental Assessments	Retirement	Other	
	TOTAL	484,432	2,335,376	3,452,315	43,998	
		Total General Fund Expenditures				
Account Number	Object of Expenditure					Total
5100	Salary and Wages					30,039,964
5700	Expenditures					11,936,324
5800	Construction					0
5800	Capital Outlay					104,473
5900	Debt Service					2,973,200
	Unclassified					12,611,746
	TOTAL GENERAL FUND EXPENDITURES					57,665,707
		Transfers / Other Financing Uses				
5960	Transfers To Other Funds					153,708
5990	Other Financing Uses					
	TOTAL TRANSFERS AND OTHER FINANCING USES					153,708
TOTAL GENERAL FUND EXPENDITURES AND OTHER FINANCING USES						57,819,415

Part III	Special Revenue Funds	Federal Grants									
Account Number	Item Description	Federal General Government Grants	Federal Public Safety Grants	Federal Public Works Grants	Federal Education Grants	Federal Emergency Management Agency (FEMA)	Federal Culture & Recreation Grants	Federal Community Development Block Grants	Other Federal Housing and Urban Development Grants	Other Federal Grants	**Total Federal Grants**
	REVENUES										
4100	Taxes and Excises										
4200	Charges for Services										0
4500	Federal Revenue		297,427	0	1,444,109			191,701			1,933,237
4600	State Revenue				11,914	4,414					16,328
4800	Miscellaneous Revenue		1,200	0	0			5,191			6,391
4820	Earnings on Investments										0
	TOTAL REVENUES	0	298,627	0	1,456,023	4,414	0	196,892	0	0	1,955,956
	OTHER FINANCING SOURCES										
4910	Bond Proceeds										0
4970	Transfers From Other Funds				15,544						15,544
4990	Other Financing Sources										0
	TOTAL OTHER FINANCING SOURCES	0	0	0	15,544	0	0	0	0	0	15,544
	TOTAL REVENUES AND OTHER FINANCING SOURCES	0	298,627	0	1,471,567	4,414	0	196,892	0	0	1,971,500
	EXPENDITURES										
5100	Salary and Wages		68,739	0	848,398	48,821		39,000			1,004,958
5700	Expenditures		81,004		938,320	241,498		173,951			1,434,773
5800	Construction										0
5800	Capital Outlay										0
5900	Debt Service										0
	TOTAL EXPENDITURES	0	149,743	0	1,786,718	290,319	0	212,951	0	0	2,439,731
	OTHER FINANCING USES										
5960	Transfers To Other Funds				19,103			18,875			37,978
5990	Other Financing Uses										0
	TOTAL OTHER FINANCING USES	0	0	0	19,103	0	0	18,875	0	0	37,978
	TOTAL EXPENDITURES AND OTHER FINANCING USES	0	149,743	0	1,805,821	290,319	0	231,826	0	0	2,477,709
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	0	148,884	0	-334,254	-285,905	0	-34,934	0	0	-506,209
	Fund Balance Beginning of Year	0	83,343	0	278,139	0	0	85,938	0	0	447,420
	Adjustments										0
	Fund Balance End of Year	0	232,227	0	-56,115	-285,905	0	51,004	0	0	-58,789

Part III	Special Revenue Funds	State Grants									
Account Number	Item Description	State General Government Grants	State Public Safety Grants	State Public Works Grants	State Education Grants	Massachusetts Emergency Management Agency (MEMA)	State Culture & Recreation Grants	State Council on Aging Grants	State Library Grants	Other State Grants	Total State Grants
	REVENUES										
4100	Taxes and Excises										
4200	Charges for Services										0
4500	Federal Revenue										0
4600	State Revenue		78,989		145		39,570		22,118	118,442	259,264
4800	Miscellaneous Revenue									4,715	4,715
4820	Earnings on Investments										0
	TOTAL REVENUES	0	78,989	0	145	0	39,570	0	22,118	123,157	263,979
	OTHER FINANCING SOURCES										
4910	Bond Proceeds										0
4970	Transfers From Other Funds										0
4990	Other Financing Sources										0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0	0	0
	TOTAL REVENUES AND OTHER FINANCING SOURCES	0	78,989	0	145	0	39,570	0	22,118	123,157	263,979
	EXPENDITURES										
5100	Salary and Wages		500				29,689			55,273	85,462
5700	Expenditures		75,411		165,718		1,876		33,871	58,423	335,299
5800	Construction										0
5800	Capital Outlay										0
5900	Debt Service										0
	TOTAL EXPENDITURES	0	75,911	0	165,718	0	31,565	0	33,871	113,696	420,761
	OTHER FINANCING USES										
5960	Transfers To Other Funds										0
5990	Other Financing Uses										0
	TOTAL OTHER FINANCING USES	0	0	0	0	0	0	0	0	0	0
	TOTAL EXPENDITURES AND OTHER FINANCING USES	0	75,911	0	165,718	0	31,565	0	33,871	113,696	420,761
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	0	3,078	0	-165,573	0	8,005	0	-11,753	9,461	-156,782
	Fund Balance Beginning of Year	0	5,196	0	200,000	0	34,642	0	36,210	24,957	301,005
	Adjustments										0
	Fund Balance End of Year	0	8,274	0	34,427	0	42,647	0	24,457	34,418	144,223

Part III	Special Revenue Funds	Receipts Reserved for Appropriation									
Account Number	Item Description	Receipts Reserved for Appropriation Education	Receipts Reserved for Appropriation Waterways Improvement	Receipts Reserved for Appropriation Wetlands Protection	Receipts Reserved for Appropriation Parking Meters	Receipts Reserved for Appropriation Ambulance	Receipts Reserved for Appropriation Insurance Reimb. Over $20,000	Receipts Reserved for Appropriation Sale of Real Estate	Receipts Reserved for Appropriation Sale of Cemetery Lots	Receipts Reserved for Appropriation Other	**Total Receipts Reserved for Appropriation**
	REVENUES										
4100	Taxes and Excises		0								0
4200	Charges for Services		6,198	17,558					19,400		43,156
4500	Federal Revenue										0
4600	State Revenue		35,000								35,000
4800	Miscellaneous Revenue										0
4820	Earnings on Investments										0
	TOTAL REVENUES	0	41,198	17,558	0	0	0	0	19,400	0	78,156
	OTHER FINANCING SOURCES										
4910	Bond Proceeds										0
4970	Transfers From Other Funds										0
4990	Other Financing Sources										0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0	0	0
	TOTAL REVENUES AND OTHER FINANCING SOURCES	0	41,198	17,558	0	0	0	0	19,400	0	78,156
	EXPENDITURES										
5100	Salary and Wages										0
5700	Expenditues		34,946	2,500					46,747		84,193
5800	Construction										0
5800	Capital Outlay										0
5900	Debt Service										0
	TOTAL EXPENDITURES	0	34,946	2,500	0	0	0	0	46,747	0	84,193
	OTHER FINANCING USES										
5960	Transfers To Other Funds								50,000		50,000
5990	Other Financing Uses										0
	TOTAL OTHER FINANCING USES	0	0	0	0	0	0	0	50,000	0	50,000
	TOTAL EXPENDITURES AND OTHER FINANCING USES	0	34,946	2,500	0	0	0	0	96,747	0	134,193
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	0	6,252	15,058	0	0	0	0	-77,347	0	-56,037
	Fund Balance Beginning of Year	0	10,346	77,150	0	0	0	12,000	16,839	0	116,335
	Adjustments		-2,440								-2,440
	Fund Balance End of Year	0	14,158	92,208	0	0	0	12,000	-60,508	0	57,858

Part III	Special Revenue Funds	Revolving Funds					
Account Number	Item Description	Revolving Funds Education	Revolving Funds Athletic	Revolving Funds Parks & Recreation	Revolving Funds Ch 44 53 E 1/2	Other Revolving Funds	**Total Revolving Funds**
	REVENUES						
4100	Taxes and Excises						
4200	Charges for Services	351,223	162,490	124,262	244,409		882,384
4500	Federal Revenue						0
4600	State Revenue	15,000					15,000
4800	Miscellaneous Revenue	402,168		6,403		4,228	412,799
4820	Earnings on Investments						0
	TOTAL REVENUES	768,391	162,490	130,665	244,409	4,228	1,310,183
	OTHER FINANCING SOURCES						
4910	Bond Proceeds						0
4970	Transfers From Other Funds						0
4990	Other Financing Sources						0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0
	TOTAL REVENUES AND OTHER FINANCING SOURCES	768,391	162,490	130,665	244,409	4,228	1,310,183
	EXPENDITURES						
5100	Salary and Wages	309,079	53,389	55,783	7,798		426,049
5700	Expenditures	404,936	130,490	62,205	217,931	3,668	819,230
5800	Construction						0
5800	Capital Outlay						0
5900	Debt Service						0
	TOTAL EXPENDITURES	714,015	183,879	117,988	225,729	3,668	1,245,279
	OTHER FINANCING USES						
5960	Transfers To Other Funds						0
5990	Other Financing Uses						0
	TOTAL OTHER FINANCING USES	0	0	0	0	0	0
	TOTAL EXPENDITURES AND OTHER FINANCING USES	714,015	183,879	117,988	225,729	3,668	1,245,279
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	54,376	-21,389	12,677	18,680	560	64,904
	Fund Balance Beginning of Year	138,576	45,253	80,587	48,329	23,686	336,431
	Adjustments						0
	Fund Balance End of Year	192,952	23,864	93,264	67,009	24,246	401,335

Part III	Special Revenue Funds	Other Special Revenue												
Account Number	Item Description	Other Special Revenue Funds Water	Other Special Revenue Funds Sewer	Other Special Revenue Funds Education	Other Special Revenue Funds School Lunch	Other Special Revenue Funds Adult Education	Other Special Revenue Funds Professional Development	Other Special Revenue Funds Open Space Acquisition	Other Special Revenue Funds MWPAT	Other Special Revenue Funds Title V	Other Special Revenue Funds Gifts & Donations	Other Special Revenue Funds	Total Other Special Revenue	Total All Special Revenue
	REVENUES													
4100	Taxes and Excises							0					0	0
4200	Charges for Services				745,569	0					5,621	100,000	851,190	1,776,730
4500	Federal Revenue												0	1,933,237
4600	State Revenue				162,355							222,792	385,147	710,739
4800	Miscellaneous Revenue			41,087				0			36,490	750	78,327	502,232
4820	Earnings on Investments												0	0
	TOTAL REVENUES	0	0	41,087	907,924	0	0	0	0	0	42,111	323,542	1,314,664	4,922,938
	OTHER FINANCING SOURCES													
4910	Bond Proceeds												0	0
4970	Transfers From Other Funds												0	15,544
4990	Other Financing Sources												0	0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0	0	0	0	0	15,544
	TOTAL REVENUES AND OTHER FINANCING SOURCES	0	0	41,087	907,924	0	0	0	0	0	42,111	323,542	1,314,664	4,938,482
	EXPENDITURES													
5100	Salary and Wages				360,113	0		0			0	49,145	409,258	1,925,727
5700	Expenditures			36,080	549,738	0		5,006			38,087	2,776,205	3,405,116	6,078,611
5800	Construction												0	0
5800	Capital Outlay												0	0
5800	Debt Service												0	0
	TOTAL EXPENDITURES	0	0	36,080	909,851	0	0	5,006	0	0	38,087	2,825,350	3,814,374	8,004,338
	OTHER FINANCING USES													
5960	Transfers To Other Funds												0	87,978
5990	Other Financing Uses												0	0
	TOTAL OTHER FINANCING USES	0	0	0	0	0	0	0	0	0	0	0	0	87,978
	TOTAL EXPENDITURES AND OTHER FINANCING USES	0	0	36,080	909,851	0	0	5,006	0	0	38,087	2,825,350	3,814,374	8,092,316
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	0	0	5,007	-1,927	0	0	-5,006	0	0	4,024	-2,501,808	-2,499,710	-3,153,834
	Fund Balance Beginning of Year	0	0	26,589	1,319	16,272	0	113,136	0	2,678	41,001	3,635,049	3,836,044	5,037,235
	Adjustments												0	-2,440
	Fund Balance End of Year	0	0	31,596	-608	16,272	0	108,130	0	2,678	45,025	1,133,241	1,336,334	1,880,961

Part IV	Capital Projects Funds								
Account Number	Item Description	Water	Sewer	Schools	Municipal Buildings	Landfill	Highways (Chapter 90)	Other	Total All Capital Projects
	REVENUES								
4100	Taxes and Excises								
4200	Charges for Services	17,741	1,059,770						1,077,511
4500	Federal Revenue								0
4600	State Revenue						24,093		24,093
4800	Miscellaneous Revenue	11,087							11,087
4820	Earnings on investments	36,732	29,778	159				7,210	73,879
	TOTAL REVENUES	65,560	1,089,548	159	0	0	24,093	7,210	1,186,570
	OTHER FINANCING SOURCES								
4910	Bond Proceeds	2,000,000	1,280,000						3,280,000
4970	Transfers From Other Funds								0
4990	Other Financing Sources								0
	TOTAL OTHER FINANCING SOURCES	2,000,000	1,280,000	0	0	0	0	0	3,280,000
	TOTAL REVENUES AND OTHER FINANCING SOURCES	2,065,560	2,369,548	159	0	0	24,093	7,210	4,466,570
	EXPENDITURES								
5100	Salary and Wages								
5700	Expenditures	1,950,971	1,709,492	4,216			420,674	802,736	4,888,089
5800	Construction								0
5800	Capital Outlay								0
5900	Debt Service								0
	TOTAL EXPENDITURES	1,950,971	1,709,492	4,216	0	0	420,674	802,736	4,888,089
	OTHER FINANCING USES								
5960	Transfers To Other Funds								0
5990	Other Financing Uses								0
	TOTAL OTHER FINANCING USES	0	0	0	0	0	0	0	0
	TOTAL EXPENDITURES AND OTHER FINANCING USES	1,950,971	1,709,492	4,216	0	0	420,674	802,736	4,888,089
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	114,589	660,056	-4,057	0	0	-396,581	-795,526	-421,519
	Fund Balance Beginning of Year	902,843	520,442	4,154	-43,925	0	-15,016	912,625	2,281,123
	Adjustments								0
	Fund Balance End of Year	1,017,432	1,180,498	97	-43,925	0	-411,597	117,099	1,859,604

art V Enterprise Funds

count umber	Item Description	Water	Sewer	Electric	Landfills	Hospital	Health Care	Airport	Harbor	Golf Courses	Public Recreation	Other	Total All Enterprise Funds
	REVENUES												
100	Taxes and Excises												
200	Charges for Services	3,960,847	2,560,081									412,669	6,933,597
500	Federal Revenue												0
600	State Revenue												0
800	Miscellaneous Revenue												0
820	Earnings on Investments												0
	TOTAL REVENUES	3,960,847	2,560,081	0	0	0	0	0	0	0	0	412,669	6,933,597
	OTHER FINANCING SOURCES												
910	Bond Proceeds												0
970	Transfers From Other Funds											153,708	153,708
990	Other Financing Sources												0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0	0	0	153,708	153,708
	TOTAL REVENUES AND OTHER FINANCING SOURCES	3,960,847	2,560,081	0	0	0	0	0	0	0	0	566,377	7,087,305
	EXPENSES												
100	Salary and Wages	251,734	240,653									356,392	848,779
700	Expenses	3,220,153	2,207,506									263,626	5,691,285
800	Construction												0
800	Capital Outlay												0
900	Debt Service	360,872	160,676										521,548
	TOTAL EXPENSES	3,832,759	2,608,835	0	0	0	0	0	0	0	0	620,018	7,061,612
	OTHER FINANCING USES												
960	Transfers To Other Funds	207,946	295,200										503,146
990	Other Financing Uses												0
	TOTAL OTHER FINANCING USES	207,946	295,200	0	0	0	0	0	0	0	0	0	503,146
	TOTAL EXPENSES AND OTHER FINANCING USES	4,040,705	2,904,035	0	0	0	0	0	0	0	0	620,018	7,564,758
	Excess (Deficiency) of Revenues Over Expenses and Other Financing Sources (Uses)	-79,858	-343,954	0	0	0	0	0	0	0	0	-53,641	-477,453
	Fund Balance Beginning of Year	426,623	41,128	0	0	0	0	0	0	0	0	-412,928	54,823
	Adjustments												0
	Fund Balance End of Year	346,765	-302,826	0	0	0	0	0	0	0	0	-466,569	-422,630

Part VI TRUST FUNDS

Account number	Item Description	NON-EXPENDABLE/EXPENDABLE TRUSTS								
		Non-Expendable Trust	Workers Compensation	Pension Reserve	Stabilization	Health Claims-City/Town Share	Health Claims-Employee Share	Conservation Trust Fund	Other Trust Funds	Total All Trust Funds
	REVENUES									
4100	Taxes and Excises									
4200	Charges for Services	19,400					1,244,468			1,263,868
4500	Federal Revenue									0
4600	State Revenue									0
4800	Miscellaneous Revenue								113,824	113,824
4820	Earnings on Investments				25,768		32,626	1,113		59,507
	TOTAL REVENUES	19,400	0	0	25,768	0	1,277,094	1,113	113,824	1,437,199
	OTHER FINANCING SOURCES									
4970	Transfers From Other Funds						19,103			19,103
4990	Other Financing Sources									0
	TOTAL OTHER FINANCING SOURCES	0	0	0	0	0	19,103	0	0	19,103
	TOTAL REVENUE AND OTHER FINANCING SOURCES	19,400	0	0	25,768	0	1,296,197	1,113	113,824	1,456,302
	EXPENDITURES									
5100	Salary and Wages									0
5700	Expenditures						1,896,039		46,690	1,942,729
5800	Construction									0
5800	Capital Outlay									0
5900	Debt Service									0
	TOTAL EXPENDITURES	0	0	0	0	0	1,896,039	0	46,690	1,942,729
	OTHER FINANCING USES									
5960	Transfers To Other Funds				940,133		15,544			955,677
5990	Other Financing Uses									0
	TOTAL OTHER FINANCING USES	0	0	0	940,133	0	15,544	0	0	955,677
	TOTAL EXPENDITURES AND OTHER FINANCING USES	0	0	0	940,133	0	1,911,583	0	46,690	2,898,406
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	19,400	0	0	-914,365	0	-615,386	1,113	67,134	-1,442,104
	Fund Balance Beginning of Year	1,002,683	0	0	1,222,280	0	745,350	77,657	448,770	3,496,740
	Adjustments									0
	Fund Balance End of Year	1,022,083	0	0	307,915	0	129,964	78,770	515,904	2,054,636

Part VII	AGENCY FUNDS				
	Fund/Item Description	Balance July 1, 2005	Additions	Deductions	Balance June 30,2006
	A. ASSETS				
	1. Cash	144,766	681,162	683,745	142,183
	2. Accounts Receivable	0			0
	3. TOTAL ASSETS	144,766	681,162	683,745	142,183
	B. LIABILITIES				
	1. Police Outside Detail	30,267	620,424	640,137	10,554
	2. Fire Off Duty Detail	0			0
	3. Taxes Due State	0			0
	4. Meals Tax Due State	0			0
	5. License Due State	8,803	25,442	21,133	13,112
	6. Due County/Retirement Systems	0			0
	7. Guarantee Bid Deposits	99,950	35,296	22,475	112,771
	8. Unclaimed Items	0			0
	9. Other Liabilities	5,746	0	0	5,746
	10. TOTAL LIABILITIES	144,766	681,162	683,745	142,183
	NOTE -- Total Assets Must Equal Total Liabilities				

Part VIII	PERSONNEL EXPENDITURES		
	Total Salaries and Wages as of December 31, 2005 as Reported on IRS Form W-2		$32,401,567
	Total Number of Employees (FTE) for Calendar Year Ending December 31, 2005		1,259

Part IX	SCHEDULE OF CASH AND INVESTMENTS AS OF JUNE 30, 2006	
	FUND	Cash and Investments
	General Fund	1,192,030
	Special Revenue	1,880,981
	Debt Service Fund	0
	Capital Project Funds	1,860,403
	Enterprise Funds	-422,627
	Trust Funds	2,055,125
	Agency Funds	142,184
	TOTAL ALL FUNDS	6,708,096

PART X	SCHEDULE OF DEBT OUTSTANDING, ISSUED, AND RETIRED THIS FISCAL YEAR				
Item description	Report in Whole Dollars - Omit Cents				
	Outstanding July 1, 2005 (a)	Issued this Fiscal Year (b)	Retired this Fiscal Year (c)	Outstanding June 30, 2006 (d)	Interest this Fiscal Year (e)
A. GENERAL OBLIGATION BONDS					
Buildings	11,700,000		1,128,000	10,572,000	356,491
Departmental Equipment	900,000		90,000	810,000	22,188
School Buildings	530,000		35,000	495,000	20,044
School - All other	0			0	
Sewer	1,636,582	1,280,000	112,045	2,804,537	48,041
Solid Waste	0			0	
Other Inside Limit	534,000		139,000	395,000	16,239
TOTAL INSIDE DEBT LIMIT	15,300,582	1,280,000	1,504,045	15,076,537	463,003
OUTSIDE DEBT LIMIT					
Airport	0			0	
Hospital	0			0	
Electric	0			0	
Gas	0			0	
School Buildings	10,740,000		600,000	10,140,000	[illegible]
Sewer	0			0	
Solid waste	0			0	
Water	2,796,686	2,000,000	360,872	4,435,814	0
Other Outside Limit	846,000		128,000	718,000	23,765
TOTAL OUTSIDE	14,382,686	2,000,000	1,088,872	15,293,814	438,828
TOTAL LONG TERM DEBT	29,683,268	3,280,000	2,592,917	30,370,351	901,831
B. REVENUE AND NONGUARANTEED BONDS	0			0	
C. SHORT TERM DEBT					
Tax Anticipation Notes	0			0	
Bond Anticipation Notes	0			0	
Grant Anticipation Notes	0			0	
Other Short Term Debt	0			0	
TOTAL SHORT TERM DEBT	0	0	0	0	0
D. OTHER INTEREST					

	AMOUNT - OMIT CENTS		
	Authorized (a)	Issued/Retired/ Rescinded (b)	Unissued June 30, 2006 (c)
TOTAL AUTHORIZED AND UNISSUED	34,105,238	24,907,668	9,197,570

PART XI	RECONCILIATION OF FUND EQUITY (RETAINED EARNINGS) FOR THE FISCAL YEAR END JUNE 30, 2006					
Revenues and Expenditures from Financial Report	General (a)	Special Revenue (b)	Capital Projects (c)	Enterprise (d)	Trust (e)	TOTAL (a)-(e) (f)
1. Total Revenues	55,685,600	4,922,938	1,186,570	6,933,597	1,437,199	70,165,904
2. Total Expenditures	57,665,707	8,004,338	4,888,089	7,061,612	1,942,729	79,562,475
3. TOTAL EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES SUM OF LINES 1 - 2	(1,980,107)	(3,081,400)	(3,701,519)	(128,015)	(505,530)	(9,396,571)
OTHER FINANCING SOURCES (USES)						
4. Transfers From Other Funds	1,512,154	15,544	0	153,708	19,103	1,700,509
5. Other Financing Sources	0	0	3,280,000	0	0	3,280,000
6. Transfers To Other Funds	153,708	87,978	0	503,146	955,677	1,700,509
7. Other Financing Uses	0	0	0	0	0	0
8. TOTAL OTHER FINANCING SOURCES (USES)-SUM OF LINES 4 THROUGH 7	1,358,446	(72,434)	3,280,000	(349,438)	(936,574)	3,280,000
9. TOTAL EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES AND OTHER FINANCING SOURCES (USES) - SUM OF LINES 3 AND 8	(621,661)	(3,153,834)	(421,519)	(477,453)	(1,442,104)	(6,116,571)
10. Fund Equity (Retained Earnings) Beginning of Year	1,822,921	5,037,235	2,281,123	54,823	3,496,740	12,692,842
11. Other Adjustments (Please specify on notes page)	(41,160)	(2,440)	0	0	0	(43,600)
12. TOTAL FUND EQUITY (RETAINED EARNINGS) END OF YEAR-SUM OF LINES 9 THROUGH 11	1,160,100	1,880,961	1,859,604	(422,630)	2,054,636	6,532,671

TOWN OF SAUGUS
COLLECTOR/TREASURER
FISCAL 2006

The role of the Collector/Treasurer's Office within the Town of Saugus is two fold. The Collector's Office is responsible for the collection of all taxes such as Real Estate, Personal Property, Motor Vehicle Excise, and Boat Excise as well as Water and Sewer user charges. To do this, the Collector's Office issues tax bills and water/sewer bills accordingly:

Real Estate Tax Bills	39,836 annually
Personal Property Tax Bills	2,620 annually
Water/Sewer Bills	19,000 annually
Motor Vehicle Excise Tax Bills	28,500 annually

In addition, during Fiscal 2006 the Town Collector recorded tax takings (liens) on 111 parcels. Tax Title collections were received in the amount of $382,168.99.

The Treasurer's Office is responsible for receiving, recording, and investing approximately $60~~m~~ in funds resulting from the collection of taxes, water/sewer charges as well as other various types of fees collected by other Town offices. Those may include but are not limited to state receipts, grants, licensing and permitting fees, filing fees, violations, school lunch receipts, scholarships, or donations. The Treasurer reports all cash received to the Town Accountant who then uses that information in preparation of the Town's operating budget.

The following report outlines the total amount collected during Fiscal 2006 on accounts receivable as well as investment earnings.

Respectfully submitted,

Wendy A. Hatch
Collector/Treasurer

TOWN OF SAUGUS
COLLECTOR

The following is a statement of accounts receivable as of the end of the fiscal year ended June 30, 2006 (rounded to the next whole dollar).

PROPERTY TAXES RECEIVABLE:

Current year's tax levy - FY 2006	$312,823.00
Prior year's levies	$252,830.00
Water/Sewer Liens added to taxes	$32,156.00
Tax Title	$606,882.00
Tax Foreclosures	$167,676.00

OTHER RECEIVABLES:

Motor Vehicle Excise	$426,048.00
Boat Excise	$36,384.00
Water Charges	$906,252.00
Sewer Charges	$656,741.00
Total Accounts Receivable	$3,397,792.00

The following collections were received for the fiscal year ended June 30, 2006:

Property taxes, net	$40,313,303.76
Water /Sewer Liens added to taxes	$308,394.71
Tax Title	$382,168.99
Motor Vehicle Excise	$3,404,569.19
Boat Excise	$13,945.02
Water Charges	$4,298,060.18
Sewer Charges	$2,834,248.04
Total Collections	$51,554,689.89

TOWN TREASURER
FISCAL 2006

General Fund Investment Income	
General Cash Investments	$220,822.23
School Scholarships	$6,072.33
Saugus Education Fund	$1,334.29
Saugus HS Student Activity Fund	$2,708.87
Saugus MS Student Activity Fund	$1,021.53
Board of Appeals	$960.44
Community Development Block Grants	$1,589.64
Escrow	$28.82
Police Federal Drug	$230.09
Police State Drug	$727.27
Historical Mural	$8.63
Housing Rehabilitation Program	$2,622.90
Kasabuski Arena Donations	$13.65
Planning Board	$1,284.63
Senior Center	$659.34
Special Detail	$1,298.98
Tree Committee Fundraising	$243.62
Conservation Commission	$1,066.32
Capital Improvements:	
Capital Improvement	$6,352.12
MWRA Water Pipeline Replacement	$33,591.76
School Construction	$144.31
Sewer Consent Order	$12,630.02
Water Meter Replacement Program	$11,087.47
Certificates of Deposit:	
School Scholarships	$617.06
Senior Center Gift Fund	$383.88
Trust Funds:	
Johnson Library Fund	$182.57
Kimball Library Trust	$3.91
Kimball Senior Center Trust	$574.24
McKenzie Library Trust	$167.98
Wilson Library Fund	$78.09
Stabilization Fund	$28,719.58
Medical Trust Fund	$36,607.88
Cemetery Perpetual Care Fund	$28,009.79
Sick Leave	$1,545.63
Sewer Rehabilitation	$27,308.19
Total	$430,698.06

SUBMITTED BY JOSEPH ATTUBATO – DIRECTOR OF PUBLIC WORKS

THIS DEPARTMENT IS COMPRISED OF THE FOLLOWING DIVISIONS

ADMINISTRATION	SEWER
WATER	MOTOR VEHICLE MAINTENANCE
FORESTRY	PARKS
HIGHWAY	ENGINEERING

ADMINISTRATION

Barbara Cimmino and Cheryl Rogalski are full time employees. In addition a part time person Donna Brady falls in when needed, such as vacation and sick days, etc. Donna does an excellent job working with Barbara and Cheryl. They make a good team. They do the payroll every week for the Public Works Dept. employees. During the winter months getting the payroll done can be exasperating, with snow storms, water and sewer problems. The office has to also deal with contractors when there is a snowstorm, getting payments made to them. Getting payments for contractors can be anywhere from 40 to 75 contractors depending on the type of storm , if it is 5" or 10". They also follow up on purchase orders for construction work that is always ongoing. Taking calls from homeowners that call from pot holes to sewer or water problems, plus many tree calls. There are always calls that are coming into the office.

Mr. Parks supervises the following departments:
WATER – SEWER- HIGHWAY – ENGINEERING

WATER DEPARTMENT

Mr. Waugh is the foreman of the Water Department. He and Mr. Parks schedule work that has to be done daily. This year there were water mains installed at the following locations: Glen Park Avenue, Lincoln Terrace, Douglas Road, Hargraves Court, Marden Street, Stanley Terrace, Hemmingway Terrace, Hemmingway Road, and Bailey Avenue. These streets had 8" Ductile Pipe installed as well as new hydrants and copper water services to the homeowners property and new curb boxes. Also, the Water Department was kept very busy with the new meters that were installed to nearly 9,300 dwellings. Curb boxes had to be located at many homes so that water could be turned off and have the meter installed. The men were kept busy because of water breaks from July 1, 2005 to December 1, 2006.

There were 42 water breaks. Some were done by contractors and some were done by Public Works personnel. They were kept very busy with repairing and replacing hydrants throughout the town.

Approximately 35 hydrants were put back in service. This program was coordinated by the Fire Department. The men are always getting calls for mark outs and low water pressure. They also work the Sewer Department. The men in each department, water and sewer, are interchangeable. There are also hydrants that need anti-freeze before winter sets in.

This past year a leak detection was done throughout the town by M.W.R.A. There were a total of 12 leaks that were repaired. The repairs were done by Public Works personnel for a savings of 200,000 G.P.D. That is not bad for 125 miles of water main. Saugus uses approximately 3.5 to 4 million gallons a day. The Water Department has 3 people on staff.

SEWER DEPARTMENT

Mr. DiNocco is the foreman of this department. He schedules work in the Sewer Department with Mr. Parks. The Sewer Department has three people in this department. Everyday, year round, the main sewer station is checked. The electrical board is checked, the amount of flow, cleaning the wet well, and making sure everything is going well. Also, there are nine sewer substations that are also checked for problems everyday. Approximately, on a monthly basis, 39 to 41 area's on the sewer system have to be flushed so there will not be any sewer back ups in homes in the area.

The main sewer problem on route 1, near Main Street, has been completed. This emergency work was started in December 2005. The I & I program is still on going to date. My records show over 800,000 G.P.D. has been taken out of the sewer system. Because of the consent order, we will continue looking for leaks until further notice.

The sewer sub station at Lynnhurst has been completely rehabilitated. The project was completed in the summer of 2006. This work was done by Weston & Sampson. The next substation will be the Laurel Street substation. Preliminary work has been started. Completion date will be sometime in 2007. The next substation will be Park Street. The main sewer station has been nearly completed. The main panel board has been just about done. There will be a walk through and if things go well the contractor will be signed off. The next phase is to have two new pumps installed at the main sewer station. Also, the two motors will be completely overhauled. This will be the first time major work was done at the main sewer station since it went on line in 1986. The life of motors, pumps, etc. at sewer stations and treatment plants is ten to fifteen years . Our station was 20 years, so hopefully with proper maintenance it will last another 20 years.

HIGHWAY DEPARTMENT

The foreman of this department is Mr. Cardalisco. He coordinates work with Mr. Parks daily. This year was a busy year for repairing catch basins and manholes. There were a total of 23 all over the town. There were 16 concrete sidewalks that were repaired. Also, there were a total of 25 bituminous sidewalks that were repaired. This past year many potholes were filled, sometimes 2 and 3 times on the same hole.

The annual street sweeping program took place in the spring.

The Sign Department was busy installing new A.D.A. signs as well as installing signs requested by the Board of Selectman, the Police Department, and the Town Manager.

This past year the following streets were resurfaced: Hurd Avenue, David Drive, Forest Street, Central Street (Elm Street to Mt. Pleasant Street) Winter Street (Central Street to Clinton Avenue), Western Avenue (Lincoln Avenue to Clifton Avenue), Clifton Avenue (from Baker Street to Endicott Street) Mountain Avenue (from School Street) Essex Street (by rotary) Walnut Street (from Dewey Street to Old Road) Denver Street, Prospect Street, Saugus Avenue, and Garfield Avenue. We also had drain pipe installed on Clifton Avenue 1,200 L.F.

Also, there were brooks cleaned on Milano Drive, Zito Drive, Laurine Road, McLean Road, Lynnfells Parkway to Forest Street, Third Street to Central Street, behind Blessed Sacrament Church on Main Street.

There were crosswalks done all over town, Saugus Center and Cliftondale Square etc.

The winter of 2005 and 2006 kept the Public Works Department busy. There was a total of nearly 60 inches of snow. February 12, 2006 there was a total of 16.5 inches of snow that fell. December 9, 2005 a total of 10 inches fell. Both storms were blizzard conditions.

FORESTRY DEPARTMENT

The foreman of this department is Mr. Wendell and he has two men that make up the crew. Again this year was a busy year. There were 3 windstorms during the year that kept the men busy. The winds were over 50 M.P.H .on all 3 windstorms. Mr. Wendell coordinates the planting of trees with the tree committee. The crew also does planting on their own when the funding is available. Also, the department responded to over 140 calls for the year starting July 1, 2006 when the new budget went on line. These calls were for cutting down trees, cutting brush along the roadway, cutting stumps, and trimming trees, etc. (see enclosed) This is also a very busy department.

PARKS DEPARTMENT

The foreman of this department is Mr. Stack. At the present time the department is one person down from 6 to 5. This department is responsible for maintaining fields for play mainly for the School Department. Fields have to be lined for soccer, football, baseball, field hockey, softball, and lacrosse. The fields are also cut constantly. The work on the field starts in the spring and finish in the fall. During the winter months the men assist in putting out sand barrels and filling them with sand. There are approximately 170 barrels to put out all over town. They also assist the tree department when necessary.

MOTOR VEHICLE DEPARTMENT

This department was staffed by Mr Morelli for over 20 years. He retired in August of this year 2006. This department is now staffed by Mr.Hatch. He is very knowledgeable of mechanical work. He is responsible for over 40 pieces of equipment. At one time it was a three man department. If there is too much work or if the mechanic is too overwhelmed the work has to be farmed out. So far he has been able to keep up with making repairs.
All work, such as oil changes, etc. is put into the computer. He then can keep a schedule of what maintenance has been done on the fleet.

ENGINEERING DEPARTMENT

This department is staffed by Mr Randazzo. This department is very busy. It was a four person department, now it is only one person. Mr.Randazzo updates maps for the assessor's. He look's at and makes recommendations on plans from developers and also assists in the Chapter 90 resurfacing program. Mr Randazzo was involved with the following streets: Hurd Avenue, David Drive, Forest Street, Central Street, Winter Street, Western Avenue, and Clifton Avenue. He also works on installation of water mains, sewers, and drainages. It is a busy department for 1 person.

In closing, this past year was a very busy one. Working on the Consent Order from the D.E.P. is very hectic. Public Works personnel found and had repaired over 700,000 G.P.D. of inflow and infiltration. Also, having new water mains installed throughout the town and drainpipe work all over town.

Hopefully, the New Year will be a good year getting the infrastructure updated. Mr. Bisignani has been very supportive in getting the project done.

07/06/06	Lydia Sperber-56 Central St. large area overgrown -request from manager's office	done
07/11/06	Kennedy Dr. & Main St. could someone trim-blocking view of Main St. dangerous	done 7-11-06
07/12/06	Lillian Elkhaouli 6 Jaffrey Street re: a piece of property	done re: Agganis
	tree branch down Hobson at Greatwood, near # 60	done, picked up
	41 Greatwoods Road part of tree fell across her driveway-cannot move	private tree - not a town tree
	tree limb hanging from tree at Lynnhurst School across from school	Craig called in request done 7-13-06
	call from S.P.D.- 71 Lincoln Avenue - pick up large limb now on sidewalk	done 7-13-06
	27 Walden Pond ave tree down	done 7-13-06
07/12/06	request from Town Manager home owner Sarah Atanasov 20 Laurine Road-brook in back of home overflows during rainstorm	met with homeowner-contractor is working way up brook from Milan Drive and will take care of problem 8-30-06 faxed T.M. 9-05-06
07/13/06	4 Blue Ridge Ave. Bob Sacco someone left town tree limb inn his yard. Please pick up	done 7-14-06
07/14/06	Amato-60 Hobson Street called 4 days in a row- large branch down in front of house can someone pick up!!!!!!!	done 7-14-06
	David Waite- 14 Wendell St.	done 7-14-06

	called 2 days ago re: large tree limb on sidewalk loaded w/termites-corner of Lincoln and Wendell Street	
07/16/06	30 Beech St. Tree has split in trunk -please come & take	done 7-16-06
07/17/06	18 Felton court - 2 town trees Tim came & looked said he would post it-what is status?	trimmed maples- done 10-27-06
	Elm tree half dead ready to fall 2. Library -Taylor side tree limb hanging	
	Karen Anderson 21Wamusut Avenue-area is all overgrown, an eyesore, mosquito infested-town property	town is under no obligation to do this request-this is a paper street
07/19/06	4th call 116 Saville St. town tree, split	removed tree 7-19-06
	Frances Cabino-4 Cedar Glen	removed dead tree 7-26-06
	Circle - tree at 1 Cedar Glen branches are dying, falling off	
07/20/06	111 Walnut Street half a tree cut up on her lawn-6 ft. logs please pick up	done on 7/20/06
07/24/06	per the Managers Office could someone take down buntings at Town Hall?	Done
07/25/06	call from Terry@Oreck Vaccum 1200 Broadway chain link fence, tree fell over fence overhanging roof	done 7-25-06
07/26/06	fallen tree limb @ 110 Walnut Street	done 7-26-06
	Marsha Willis 198 Essex St. new tree -branches are too low blocking oncoming traffic need to trim back	done 7-27-06
	Tara- 7 Johnson Road please call about her tree	removed maple tree 7-28-06

	24 Hurd Ave. dead town tree branches w/brown leaves falling off	done
07/26/06	9 Fiske road-branches are hanging, thinks tree is diseased	remove tree per Timmy removed on 10-18-06
07/31/06	Bill Yetz 2 Wildwood Terrace town tree fell on shed Friday night	private done 7-31-06
	Wayne Cocorochio- 1 Vermont Ave. huge branches fell on his truck during rain storm	done- removed two large maples on 8-10-06
07/31/06	14 Knowles Street - branches fell off dead tree	removed Maple tree and trimmed two other trees
	39 Walden Terrace- tree fell	cut up and cleared road-done
	on Walden Pond Ext. on Friday night	
	Jan -Lynnhurst School about a tree	done
08/01/06	Jim Vecher 30 Beech Street 2nd call town tree is split	removed tree on 8-01-06
	poison ivy at house in back of library	done 8-01-06
	22 Lake Dam Road-tree down at landing	done 9-07-06
08/02/06	tree down across from 13 Hesper Street	removed tree 8-02-06
	dead town tree @ 13 Henry St. huge branch fell, can someone pick up?	removed dead tree on 10-18-06
08/03/06	80 Biscayne Avenue branch fell during storm town tree old & rotted	removed branch-tree needs to be remove
08/04/06	Earlene Drive-please come and clean up mess made by brush cutter	completed 8-21-06
08/07/06	corner of Appleton and Summer- pick up limb call from S.P.D.	removed limb on 8-07-06
	3 Vermont Ave.- 4 6" limbs on sidewalk	completed
	Old County Rd. & Evergreen Dead Oak	completed

	Robert Giarla 25 Appleton St. large branch is down on sidewalk	done 8-08-06
08/08/06	dead tree 23 Auburn Street numerous calls , no response	removed large dead Elm tree done 10-02-06
08/11/06	10 Endicott Street tree looks dead it's all brown	all set, giant tar spot, fungus
08/14/06	Edna & Harry Leonard 17 Pearson Street tree keeps losing limbs	done 8-16-06 removed large dead maple tree
08/16/06	Dennis Davis-3 Homeland Circle-brush & trees are extremely overgrown	called resident 8-16-06 brush cutter will be here next week
	Kathleen Granara 13 Pearson Street large dead tree safety hazard	done 8-16-06
	Dorothy Guilliford 157 Hamilton Street- trees & brush growing all through sidewalk	cleared brush growing in street, cleaned area-could need new sidewalk
	Amelia & Walter Lara 279 Lincoln Ave. - huge portion of tree fell on house at 3:30 a.m. will town remove	private tree
08/17/06	call from Steve Horlick re: 11 Bacon Drive 2 trees are dead- one at 10 Bacon Dr. & one at 11 Bacon Dr.	done 8-17-06
	53 Vine Street-tree in brook	removed tree from brook-backyard is already torn up - done 8-17-06
08/18/06	3 Homeland Avenue brush cutting- needs brush cut back	completed 8-24-06
08/21/06	request from Wendy overgrown brush on Adams Avenue	brush cut back by brushcutter 8-23-06
08/21/06	call rec'd on 7-28-06 re: 15 Orchard Ave.- dead Maple tree out front neeeds to be removed	removed maple tree - put on stump lis
	Mrs. Piwoarski 14 Avon Street town tree in tuff shape	removed large maple tree

08/21/06	second call from Fred Moore 341 Central Street check tree leaning against building	private tree
	per town manager- 30 Auburn St. possible dead town tree assess & get back to manager	done 8-21-06 removed tree
08/22/06	10 Jasper Street 20' limb fell down called 5 times-no response	completed 8-22-06
08/23/06	from Managers Office-call from Janette Fasano re: 106 & 110 Walnut Street the limbs need to be trimmed	completed 8-24-06
08/24/06	trim trees @ 106 & 110 Walnut Street-limbs are blocking signs	done 10-10-06
08/28/06	dead town tree @ 4 Hanson Road-need to be taken down no leaves at all	removed dead hickory tree-done on 9/9/2006
08/29/06	6 Enmore Road large branch fell in street	completed 8-29-06
08/25/06	Keith Manville- School Dept.	cut brush in court yard at high school
	high school growth around building blocking vents	around vents-completed 9-4-06
08/28/06	fax from CDM re: 21 Marden St. town tree, need to take down	removed ash tree , done 9-06-06
08/31/06	5 Denver Street- left two big stumps that look like cactus	done 8-31-06
09/01/06	Joseph Brangiaforte 31 Mt. Vernon-tree on Whitney St. would like letter stating the tree on Whitney St. at back of property is a town tree	letter written by Phil Randazzo -will send out on 9-05-06
09/01/06	request from Manager re: John Gillis @ 781-233-0514 call him and see what the problem is with a tree!!!!!!!!!!! call manager back	Timmy spoke w/ resident, will seal hole in tree- called resident left message on machine 9-01-06, also called on 9-02-06 and left message on machine
09/05/06	Joseph Arsenault 10 Jasper Street, came and picked up large branches-another large branch has fallen	done 09-07-06

	second request from Manager's office, Jon Gillis-re: 60 Bristow Street	filled hole and talked to homeowner done 9-07-06
	32 Oakwood Ave. 20 ft. long branch	done - picked up limb 9-06-06
09/05/06	Julio Mendez-8 Perullo Lane dead town tree-sidewalk is all uprooted	not dead 1/2 brown leaves - two small branches need to be removed & maybe sidewalk fixed
09/07/06	Jim Sartori 21 Marden Street fax from Town Manager on 8-28-06 re: broken fence (filed under CDM) and a tree	copy of letter faxed to CDM for payment of damages 8-28-06 CJP, also tree completed 0n 9-07-06
	12 Mt. Vernon Street 2 dead trees on sidewalk	no dead trees at #12 Mt Vernon St.
09/08/06	37 Saville St-tree is lifting sidewalk-thinks tree is dead	referred to highway dept on 10-23-06 wrote new slip
	39 Endicott Street-called 2 weeks ago re: treew/carpenter ants-bottom of tree is hollow	take down-removed rotted tree done on 10-21-06
	53 Summer Street-2nd call town tree w/carpenter ants	take down-removed dead maple tree on 10-21-06
09/08/06	6 Innis St.-2 trees across from 6 Innis St. -one looks like it is dying	posted 1 tree-removed 1 tree
	355 Lincoln Ave. town tree branches are hanging into st. corner of Lincoln Ave.& intervale	removed large limb over road done on 9-09-06
09/11/06	request from manager's office 14 Linwood Street	trimmed 5 maple trees done 9-14-06
09/12/06	283 Lincoln " Maple Tree" looks nasty, can it be saved	check on it in the spring-brown leaves
	Dan Solenski 3 Wilbur Court spoke w/national grid-they will remove tree if DPW will take it away after it is removed	done - removed large oak rotted 9-18-06
	request from Deb, Falzone's office , tree roots on private property at 3 Butterfield Rd.	tree was trimmed 9-18-06
09/13/06	request from Riverside Jean Osborne 26 Winter street tree on town property-fell on condo property -tree needs to be removed, brush cut back	removed tree and cut brush 9-14-06

	5 Arrowhead Drive re: storm drain & brush	and will clear brush on Allred Road 9-14-06 CJP
09/14/06	3 Puritan Rd.-truck took down a large branch opposite 3 Puritan Rd.	done on 9-14-06
09/18/06	9 Sumner Street (SUMNER) town tree needs to be trimmed, branches hanging	trimmed three maple trees done 9-22-06
09/20/06	15 Felton court removed dead tree	done 9-20-06 removed small dead maple
	potholes at Sumner Street	done 9-22-06
09/25/06	request from Manager's office Sarah Atanasov-20 Laurine Road re: cleaning brook behind house	CJP spoke w/resident - we will remove extra debris but bottom of brook is proper level 9-26-06
	43 Sunnyside Park- 2 town trees need to be cut back one may be dead	original request 4-13-06- trimmed two maples done 9-25-06
	7 Intervale Avenue (original request 7-25-06)	removed two large branches over street done 9-25-06
	46 Fairmount ave. 2nd call town tree - can someone take a look?	nothing to be done 10-05-06
09/26/06	7 Susan Drive dead tree branches falling	original request 8-22-06 removed dead tree done 9-26-06
	72 Jasper Street - tree looks dead	removed maple tree- done on 9-28-06
09/27/06	9 Sumner Street- need to trim town tree-branches are sagging & sitting on roof	trimmed three maples done on 9-27-06 original request 5-02-06
09/28/06	youth & rec building 400 Central St.-need poison ivy removed behind playground	sprayed poison ivy done 10-02-06
	59 Springdale Ave. - a large truck hit branch-could someone pick-up?	removed branch -done 9-28-06
09/29/06	branch hanging over Walnut Street between 13 & 15 very dangerous!!!!!!!!!!!!!	removed hanger 9-29-06 done
	12 Summer Drive- 2 huge branches in street	picked up limbs - done 9-29-06
	24 Summer Drive- large branch fell	
	Franklin St. - large branch fell down - please pick up	picked up branches done 9-29-06
	8 1/2 Whitney St.- 2nd call town tree, huge branch just fell on porch	removed dead tree- done

10/03/06	35 Cleveland Ave. called 2 weeks ago, huge portion of tree fell on sidewalk-can someone pick up & acknowledge my request?	request acknowledged!!!!!!!! Done 10-05-(
	418 Essex Street- did brush cutting, never cleaned area of brush leaves, & branches	completed 10-11-06 CJP
10/04/06	2 Wolcott Road-2nd call huge branch needs to be picked up	done 10-05-06
	25 Greystone Street- town tree thinks tree is dead-also across from 25 Greystone 2 trees	#30 dead maple- removed dead tree 10-10-06 done
10/05/06	520 Essex St. - is this a town tree?	private!!! Done 10-06-06
	15 Heritage Lane-creek is jammed with tree branches	done 10-11-06
10/06/06	106 and 110 Walnut Street limbs need to be trimmed	trimmed trees away from signs 10-06-06
	3 Stanton Street- second call requested tree be taken down	done 10-13-06
10/10/06	going down Winter St. toward Chestnut-overgrown brush ragweed blocking view when taking left on chestnut	cut brush back
10/12/06	65 Ballard Street-driveway is on Dudley St.	wants tree removed-tree is in between 65 Ballard and next house on Dudley St. nothing wrong w/tree sidewalk cracked
10/13/06	15 Highland Avenue- huge branch fell between 15 & 17 Highland Ave. too heavy to lift	done 10-16-06
10/16/06	82 Forest Street- dead town tree-whole tree is leaning to one side, afraid it may fall on house	removed dead tree done 10-17-06
	11 Butterfield Road-2nd call would like info on privately owned trees-removal rules and regs.	called at 8:10 a.m. Tues Oct. 17th left message--done
10/18/06	request from Gail Fasano how far from sidewalk can she plant a private tree? (10 feet from road)	went by house 10/19/06 @1:00 p.m called house 10/19 @ 2:00, 2:30, 2:45 went by house 10/20 @ 9:45 w/Phil called & left message @ 10:05 a.m. on 10/20/2006

10/20/06	Bob Roberto 59 Essex St. requesting trees be taken down-has easement on property	per Phil Randazzo, private! No town easement- Timmy called on 10-23-06
10/23/06	top of Pearl Road- tree down	#37 removed large limb done 10-23-06
	14 Castle Street- limb came down	removed limb done 10-23-06
10/25/06	8 Granite Ave-need to remove limbs-safety issue	trimmed oak tree away from house done 10-25-06
10/26/06	request from Town Manager large tree limb fell on car at Parker & Central Streets.	removed limbs @ 1:40 on 10-26-06 done by Timmy
10/27/06	14 Cliftondale Avenue-tree fell over and hit side of house	done 10-27-06
10/30/06	40 Wonderland Ave. a tree came down leaning against another, leaning toward her house & power lines	whole tree done 10-30-06
	3 Pemberly Drive-tree is down at Pemberly & Pelham St.	off Hurd Ave. whole tree is done 10-30-06
	tree down at Hollis & Landers on the wires off Springdale down off wires, private?	done 10-30-06
	69 Springdale Ave. portion of tree is down	done 10-30-06
10/31/06	15 Blueridge large branch on sidewalk	branch removed -done 10-31-06
	18 Biscayne Ave. rotted tree needs to come down	dead tree rotted at bottom-took down whole tree -done 10-31-06
11/02/06	25 Prospect St branches need to be picked up tree is dead	done 11-03-06
11/02/06	10 Whitney street-branches down please pick up	done 11-06-06
11/03/06	Sandra Sacco 8 Maple Road town tree in front of house request from managers office	done 11-20-06
11/03/06	18 Columbus Ave.-cut tree down a week ago-would like to be put on "stump list"	done on list
11/04/06	2 Cliff Rd. need to cut limbs close to house	cut limbs headed toward house-one is dead, the other is very close to house Past 4 trees, one on Harwich St. laying towards street-the other on Cliff marked with orange paint--trim job done 11-15-06

11/06/06	3rd call 41 Auburn St. remove large branch w/crack in it	removed cracked limb & trimmed whole tree away from house-done 11-15-06
11/09/06	41 Auburn St.-cutting branches could you also cut branches away from house?	done 11-15-06
11/09/06	16 Oaklandvale Ave.	pick up branch -done 11-14-06
11/15/06	Harwich Street & 2 Cliff St.	trimmed trees 11-15-06
11/15/06	Wayne Guthroe-18 Social St. dead town tree next to driveway	done 11-17-06
11/20/06	holiday wreaths Saugus Center & Cliftondale	done -also removed pumpkin from Town Hall
12/04/06	large branch in front of 10 Hurd Avenue	done 12-04-06
	147 Essex St.(across from Anawan) huge branch from maple tree on sidewalk	done picked up 12-05-06

SIDEWALKS 2006

ADDRESS	CEMENT	COMPLETED
8 RICHARDS ST		
10 LINWOOD ST		
69 ADAMS AVE		
71 ADAMS AVE.		
83 ADAMS AVE.		
53 SUMMER ST.		
5 EVANS ST.		
6 LINCOLN CT.		
9 HAYDEN RD		
279 CENTRAL ST @ TAYLOR ST		
	HOTTOP	
5 PARKWAY FARMS		7/11/2006
8 PARKWAY FARMS		7/11/2006
19 SUSAN DR		
23 SUSAN DR.		
25 SUSAN DR.		
27 SUSAN DR		
56 HAMMERSMITH DR		
82 HAMMERSMITH DR		4/27/2006
199 CENTRAL ST.		4/29/O6
6 CEDAR GLEN CIR.		
461 CENTRAL ST.		
21 BISCAYNE AVE		
6 SUMMER DR		
25 ANAWAN AVE.		6/20/2006
29 FELTON ST		
12 DIANE DR		
20 SCHOOL ST		6/22/2006
16 ERNEST ST		7/11/2006
47 LINCOLN AVE		
17 MAPLE ST		6/22/2006
30 PEARL RD		7/3/2006
1 DIANE DR		
18 HOLDEN AVE		

AS OF 7/12/06

SIDEWALKS 2006

20 SCHOOL ST		6/22/2006
16 ERNEST ST		7/11/2006
47 LINCOLN AVE		
17 MAPLE ST		6/22/2006
30 PEARL RD		7/3/2006
1 DIANE DR		
18 HOLDEN AVE		8/29/2006
29 FELTON ST		7/15/2006
6 CEDAR GLEN CIRCLE		7/17/2006
4 PELHAM ST.		9/20/2006
8 PERULLO LANE		

REPAIRS 2006

ADDRESS	TYPE	COMPLETED
395 ESSEX ST.	CATCHBASIN	6-Feb
VITALE PARK / Ballard St	CATCHBASIN	2/15/2006
1 Pranker Rd.	CATCHBASIN	2/2/2006
Harlow St @ Bristow St	CATCHBASIN	12-Mar
Pearl Rd.	MANHOLE	2/1/2006
Hamilton St. @ Saville St.	MANHOLE	2/5/2006
16 Ledgewood Dr.	MANHOLE	2/21/2006
14 Prankers Rd	CATCHBASIN	3/22/2006
155 ESSEX ST.	MANHOLE	4/12/2006
17 MAPLE ST	CATCHBASIN	6/12/2006
10 ALVAH ST	CATCHBASIN	6/12/2006
MILTON ST @ HOUSTON	CATCHBASIN	6/12/2006
CENTRAL ST @ MARION RD	CATCHBASIN	6/12/2006
586 LINCOLN AVE	MANHOLE	6/22/2006
LINCOLN AVE, @ FAIRVIEW AVE	MANHOLE	6/22/2006
1 SPRINGDALE TERRACE	MANHOLE	6/22/2006
CENTRAL ST @ MT PLEASANT ST	CATCHBASIN	7/8/2006
29 FELTON ST	CATCHBASIN	

TOWN OF SAUGUS
CEMETERY DEPARTMENT
SAUGUS, MASSACHUSETTS 01906

JOHN A. FALASCA III
SUPERINTENDENT

TELEPHONE:
(781) 231-4170

ANNUAL REPORT

2006

CEMETERY DEPARTMENT

THE CEMETERY DEPARTMENT HAS A CREW OF 4 FULL TIME WORKERS AND 1 PART-TIME SENIOR CLERK.

JOHN A. FALASCA III IS THE WORKING SUPERINTENDENT AND MICHAEL MCLAUGHLIN IS THE SUPERVISOR.

WE HAVE 5 COMMISSIONERS WHO ..JOSEPH DENNIS GOULD IS CHAIRMAN AND THE COMMISSIONERS MADE NEW RULES AND REGULATIONS FOR RIVERSIDE CEMETERY.

WE CONTINUE TO MAINTAIN OUR BUDGET AND SALARIES.

THE CEMETERY DEPARTEMNT SOLD 19 DOUBLE AND 8 SINGLE GRAVE SITES FROM JULY 1, 2005- JUNE 30, 2006.

THERE WERE 67 REGULAR INTERMENTS AND 35 CREMATIONS FOR A TOTAL OF 102.

WE POURED 39 FOUNDATIONS, SET 10 FLAT MARKERS AND 16 VETERAN MARKERS.

THE TOTAL RECEIPTS FROM JULY 1, 2005 – JUNE 30, 2006 WERE AS FOLLOWS:

INTERMENTS	**74,575.00**
LAND SALES	**19,400.00**
PERPETUAL CARE	**19,400.00**
FOUNDATIONS	**9,800.00**
FEES	**115.00**
TOTAL.....	**123,290.00**

Town Clerk's Office
Annual Report
Fiscal Year 2006

The Town Clerk's Office Staff:

Joanne D. Rappa	Town Clerk
Marianne Moses	Assistant Town Clerk
Patricia F. Flickinger	Election Coordinator

CLERKS OFFICE

As the Town Clerk is considered the "keeper of the records", during fiscal year 2006, this office maintained files of the minutes of various boards and commissions of the Town; maintained and issued certified copies of all vital records; maintained and updated the official Bylaws, appointments and resignations of all Town officials; as well as maintained Town census information and printed out a Resident Listing book.

The Town Clerk's Office conducted its usual business during FY '06 of processing vital records; selling licenses for dogs, marriages, hunting and fishing, boat ramp passes, business certificates, resident listing books, gasoline storage permits, and raffle permits; and collected fees for violations issued by the Board of Health, Zoning, and Conservation departments as well as the billing and collection of fees for all pole and conduit locations within the Town and maintain these files.

TOWN MEETINGS

Town Meeting Warrants are posted at each polling locations, mailed directly to Town Meeting Members, Finance Committee Members, and various boards and commissions. The Warrants are also available to the public in the Town Clerk's Office.

Within fiscal year 2006 the Town had three Special Town Meetings and one Annual Town Meeting on the following dates:

SPECIAL TOWN MEETINGS:

September 26, 2005	two sessions
February 27, 2006	one session
June 12, 2006	one session

ANNUAL TOWN MEETING:

May 1, 2006	five sessions

Minutes and records of votes for any of these Town Meetings may be viewed upon request in the Town Clerk's Office.

ELECTIONS AND REGISTRATION

The Town Clerk is on the Board of Registrars and serves as the chief election official in the Town of Saugus.

The current board members are:

Name	Term Expires:
Gary Butt, Chairman (Republican)	3/31/07
Daniel Berg (Democrat)	3/31/08
Jennifer Smith (Republican)	3/31/09
Joanne D. Rappa, (Democrat)	INDEFINITE

On November 8, 2005, the Town Clerk's Office conducted a Town Election. This election included all municipal positions with 5,163 people voting, which averaged out to be 29.82 percent of the 17,311 registered voters.

The November 8, 2005 election resulted in the following persons being elected:

Board of Selectmen:

Peter A. Rossetti, Jr., Chairperson
Michael Kelleher, Vice Chairperson
Janette Fasano
Michael J. Serino
Stephen M. Horlick

School Committee:

Debra C. Panetta, Chairperson
Ellen L. Faiella
Christine A. Wilson
Wendy L. Reed
Joseph Malone

Housing Authority:

Name	Term Expires
Stanley T. King, Chairman	11/09
Joseph D. Favuzza	11/09
Fae Saulenas	11/07
Judith Hoffman	11/07

Town Meeting:

Precinct 1
Ellen Burns
Joyce C. Rodenhiser
John N. Hansen
F. Ann Devlin
Darol D. Duca

Precinct 2
Dennis J. Moschella
Stephen D. Sweezey
Thomas A. Falasca
Stephen J. Manley
James F. Smith, Jr.

Precinct 3
Robert D. Forti
Craig P. Orlando
Arthur David Connors, Jr.
Fred R. Moore
Charles F. Gill

Precinct 4
Thomas W. Raiche
Janet M. Leuci
Albert J. DiNardo
Angelo Serino, Jr.
Kevin A. McDermott

Precinct 5
Pamela Goodwin
Brenton H. Spencer
Paul M. Petkewich
William J. Dembro
Frederick J. Doucette, Jr.

Precinct 6
Carla J. Moschella
Jean M. Bartolo
Joseph Attubato
Sean A. Maltais
Patrick M. Flynn

Precinct 7
Timothy R. Hawkes
Wayne S. Gautreau
Patricia A. Johnson
Kimberly A. Politano
Nicola M. Nicosia

Precinct 8
Stephen A. Nelson
Robert D. Hoffman
Pattie Stockwell
Raymond F. Lawrence
Richard C. Mytkowicz

Precinct 9
Donald H. Wong
Robert J. Long (Moderator)
Christopher Luongo
Jeffrey D. Moses, Sr.
Patricia M. DeSantis

Precinct 10
Peter Z. Manoogian
Richard Nuzzo
Kenneth J. Foley, Jr.
Joseph D. Gould
Fae Saulenas

TOWN CLERK'S OFFICE

The following shows the money collected for various licenses and services, which are provided by the TOWN CLERK'S OFFICE. Two prior years are also listed for comparison purposes only.

	YEAR END FY 04		YEAR END FY 05		YEAR END FY 06	
Resident Listings	$	408.00	$	401.00	$	195.00
Marriage Intentions	$	3,090.00	$	3,210.00	$	3,150.00
Certified Copies	$	21,492.72	$	21,759.40	$	21,617.60
Business Certificates	$	7,035.00	$	5,715.20	$	7,125.00
Gasoline Storage Permits	$	802.00	$	792.00	$	761.00
Pole Locations	$	700.00	$	500.00	$	-
Conduit Locations	$	-	$	600.00	$	515.00
Miscellaneous	$	2,746.24	$	455.40	$	796.55
Raffle Permits	$	20.00	$	150.00	$	450.00
Ramp Passes	$	1,317.50	$	2,020.00	$	2,472.50
Board of Health Fines	$	1,325.00	$	1,350.00	$	2,325.00
Zoning Fines	$	11,300.00	$	3,100.00	$	4,250.00
Conservation Fines	$	-	$	200.00	$	200.00
Dog Licenses	$	13,428.50	$	13,469.00	$	15,897.00
Dog Late Fees	$	2,220.00	$	2,120.00	$	2,052.00
Hunting & Fishing Gross	$	8,306.80	$	6,844.20	$	6,804.55
Hunting & Fishing Proc Fees	$	271.00	$	214.50	$	151.10
Hunting & Fishing Fees	$	150.60	$	197.90	$	191.95
Boat Ramp Fines	$	-	$	-	$	30.00
TOTALS	**$**	**74,613.36**	**$**	**62,697.60**	**$**	**68,984.25**

TOWN CLERK'S OFFICE

The Town Clerk's Office recorded the following Vital Statistics for fiscal year 2006. Two prior years are also listed for comparison purposes only.

	Year End FY 04	Year End FY 05	Year End FY 06
BIRTHS TO RESIDENTS			
Total Births	287	272	253
DEATHS			
Total Deaths	290	314	296
MARRIAGE CERTIFICATES ISSUED			
Total Licenses Issued	105	106	108

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WHEN A DEATH OCCURS IN TOWN TO NON-RESIDENTS, A COPY OF THE DEATH CERTIFICATE MUST BE SENT TO THE APPROPRIATE CITY OR TOWN CLERK. EACH MONTH COPIES OF ALL RECORDS OF BIRTH, DEATH AND MARRIAGES ARE FORWARDED TO THE BUREAU OF VITAL STATISTICS OF THE DEPARTMENT OF PUBLIC HEALTH IN BOSTON.

THESE NUMBERS MAY INCREASE DURING THE YEAR, AS RECORDS ARE FORWARDED TO THIS OFFICE AT VARIOUS TIMES FROM OTHER CITYS AND TOWNS.

TOWN OF SAUGUS

EMERGENCY MANAGEMENT AGENCY
17 PALMER AVE
SAUGUS, MASSACHUSETTS 01906
Telephone: (781) 231-4175 • Fax: (781) 231-4185

PAUL O. PENACHIO
Director

The Emergency Management Agency continues to receive equipment grants through the State and Federal Government as well as Homeland Security. To date Saugus EMA has secured over 250,000 in equipment grants providing equipment such as medical equipment, cots, blankets, water containers, pumps, generators, a light tower and a trailer full of chemical personal protective equipment. We continue to apply for all grants that apply.

Members of the EMA continue to receive training on their own time in various disciplines. Ex: Medical Biological Incident Command, CERT, Citizens Corp, Radiation, Haz-Mat Awareness, Shelter Management Training and also through training provided through Homeland Security Grants.

Members continue to put in countless hours maintaining EMA equipment and vehicles as well as maintaining the EMA building. (12 Hamilton Street, old Central Fire Station)

Once again an outstanding effort by the EMA members was put into installing the Christmas Lights for the annual Tree Lighting which was a huge success.

I wish to express my sincerest thanks and appreciation to all the volunteers of the Emergency Management who unselfishly give of their time and effort to support the Town of Saugus

Paul O. Penachio
Emergency Management Director

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PAUL O. PENACHIO
Director

2006 ANNUAL REPORT

The Saugus Emergency Management Agency is a volunteer organization that is required by law. During declared emergencies the Emergency Management Agency is the Towns contact point with state and federal agencies if their assistance is required for manpower, materials or equipment.

MISSION STATEMENT

The mission of the Saugus Emergency Management Agency is to provide for the Common defense and to protect the public peace, health, security and safety, and to preserve the lives and property of the people of the Town of Saugus

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During 2006 the Agencies volunteers logged over 3899 man hours for the year. 722 hours alone were for the floods of Mothers Day 2006 where 12 dedicated volunteers took time from there jobs to assist residents of Hawkes Street and 104 Broadway. Members of EMA assisted the Fire Department in evacuation and also arranged for shelter of there residents for a period of one week. EMA also responded to and pumped out over 300 residents within the Town as well as helped with sandbagging and blocking off flooded areas of Town. Our command Post proved invaluable during this incident @ Hawkes Pond as we used it for many meetings at the reservoir.

EMA members also assisted with Veterans Day, Memorial Day and the annual Christmas lights hanging and Christmas lighting.

EMA members also provided traffic assistance and the mobile command post for the funeral of Marine Corporal Scott Procopio.

EMA also assisted in providing auxiliary power at the High School field for the Danny Wood motorcycle run.

TOWN OF SAUGUS

ADMINISTRATIVE SERVICES
Community Development • Personnel • Purchasing
298 CENTRAL STREET
SAUGUS, MASSACHUSETTS 01906

Telephone (781) 231-4127
Fax (781) 231-5666

Administrative Services - Personnel Department

The Personnel department is just one segment of Administrative Services. Personnel is responsible for administering various employee benefit programs, including health, life, dental, disability insurance, deferred compensation and an employee assistance program. Maintaining benefit changes on a day to day basis for all employees and retirees is an important part of this departments function.

Throughout the past year personnel has processed and monitored many applications for workers compensation, unemployment assistance, FMLA, and COBRA, as well as being very involved with Town insurance$ providers for General Liability, Property insurance, Town vehicle coverage and Stop Loss claims for our high medical costs.

This office oversees monitoring and tracking all legal claims made against the Town, including property and vehicle damage.

Maintaining and implementing personnel policies and procedures, writing and maintaining job descriptions for all job functions within the Town are also a continuing process for this department.

Personnel is also accountable for processing Medical information for Medicare Retiree Drug Subsidy monitoring, which allows for reimbursement from the State for all those retirees that have prescription coverage with the Town.

The following is a list of the critical elements of this department.

- Health Insurance
- Life Insurance
- Disability Insurance
- Dental Insurance
- Stop Loss Insurance
- Employee assistance program
- Workers compensation
- 111F and 100B for injured on duty police and fire
- Unemployment insurance
- FMLA
- COBRA
- Injury and accident report processing

continued

- Dept. of Industrial accidents
- Policies and Procedures
- Medicare Retiree Drug Subsidy
- Property damage claims
- Job advertising & posting
- Interviews/Exit interviews

Administrative Services - Community Development/Personnel

Community Development plays a crucial role in the application, processing and monitoring of State and Federal funds that are granted to the Town. The Elder Services grant and Youth Dept. Substance Abuse grant from Mass Dept. of Public health are just two examples of grants that have been acquired and need continuous monitoring.

Adopt-a-site

Preparation for the startup of the 2006 Adopt-A-Site program where 20 municipal sites are maintained by business or volunteer groups which include seasonal displays, flower planting and routine maintenance.

Farmer's Market

Arrange with the Archdioceses of Boston the availability and insurance coverage for the St. Margaret's parking lot for the location of the Farmer's Market. Correspond with the vendors about availability and confirm the schedule of their participation in the program. Notify local papers, cable TV, Senior Center to advertise the program. There is an increase of traffic flow in the Cliftondale area during the length of the Farmer's Market, which is advantageous to local businesses.

Chapter 111-F – M.G.L.

This department has been responsible for processing and monitoring of all work related injuries to the Town's Firefighters and Policemen. Interaction with various medical facilities regarding treatment and payment for work related injuries is a daily function of this department.

PURCHASING DEPARTMENT 2006

The Purchasing Department is responsible for insuring that all procurements adhere to any and all Massachusetts General Laws, which may apply. It is our responsibility to assist each department within the Town in following such laws as the Uniform Procurement Law, which governs acquisitions and dispositions of supplies, services and property. Other statutory regulations, which affect Town projects, are Public Works and Construction Laws.

All purchase orders are reviewed by the Purchasing Department to assure that all statutory and Town requirements have been met before they are fully processed through other necessary departments.

Throughout the year of 2006 the Town had many projects and procurements processed using the bidding or proposal method. Some items were solicited using quotes whereas other purchases were made using the Commonwealth of Massachusetts State bid list which is made available to all municipalities. In addition to these avenues for procuring goods and services the Town also participated in Consortium bidding along with several other communities to ensure that we received the lowest price possible.

As Purchasing Assistant, I participated in professional development seminars held by both the Massachusetts Association of Public Purchasing Officials and the Massachusetts Certified Public Purchasing Official Program.

The following are some of the projects worked on throughout the 2006 calendar year. The Lincoln Avenue Wastewater Pumping Station Installation, Automated Red Light/Speed Enforcement System, Diesel Fuel, Belmonte School Track, Shute Brook Culvert, Road Salt, Snow Plowing, Surplus Vehicles, School Computers, DPW Trucks, Senior Center Food Service Contract

James L. Blanchard
Chief of Department

Saugus Fire Department

27 Hamilton Street
Saugus, Massachusetts 01906
Phone: (781) 231-4164 • Fax (781) 231-4158

Captain Daniel McNeil
Fire Prevention Bureau
Captain Thomas Nolan

2006 SAUGUS FIRE DEPARTMENT ANNUAL REPORT

TO THE HONORABLE BOARD OF SELECTMEN

During the calendar year 2006 the Saugus Fire Department responded to 4,577 incidents. A breakdown of responses by category is included in this report.

PERSONNEL:

Firefighter Gregory Cinelli, the "Doc" returned to a second tour of duty to Iraq on 01.10.06. Greg is a Navy hospital corpsman attached to the 1st Battalion, 25th Marines in Fallujah. He returned safely from Iraq in late November; however 11 soldiers from his battalion were killed in action.

Firefighter Matthew Fowler was hired as the departments' newest member. He attended the Massachusetts Firefighting Academy 11 week program and graduated 03.31.06.

Massachusetts Firefighter Career Service Awards were issued to Captain Stephen Johnson, Firefighters Jeffrey Moses and Paul Schultz in grateful appreciation and recognition of their 20 years of dedicated fire service as a career firefighter on behalf of the citizens of the Commonwealth of Massachusetts. This award is given beginning at 20 years and following in increments of 5 year anniversaries; 25, 30, etc…

TRAINING:

Classed were conducted in the Fire Department training facility in the following courses:

The Department of Homeland Security provided training in the following: CPC, Chemical Protective Clothing and Using SE400 in the field. The Town was reimbursed $4321 for the overtime costs affiliated with this training.

Four, six hour presentations of Driver Awareness was presented to all members in the Fire Department called Emergency Vehicle Operations. This program was presented by the Massachusetts Firefighting Academy.

Annual EMT refresher conducted by Instructor Leslie Haidizak for all department members who hold emergency medical technician certificate.

AROUND TOWN WITH THE FIRE DEPARTMENT

Sprinkler Law, implemented in 2005, is in effect for all Saugus businesses that come under this bill shall be in compliance by November 15, 2007.

"SMOKE DETECTORS SAVE LIVES"

Fire Prevention Annual Report 2006

Among Fire Prevention's responsibilities and duties are enforcing State and Local Codes.

All commercial building plans are first sent to Fire Prevention for our approval of fire alarm, sprinkler and public safety codes and standards and then submitted to the Building Inspector for final approval.
Some of the larger projects we have been working on are:

Bank of America	1093 Broadway
Danvers Bank	584 Broadway
Saugus Federal Credit Union	501-509 Main St.
Napa Auto Supply	501-509 Main St.
Lowes	Route 99
Walgreens	166 Walnut St.
Route 107 Storage Facility	
Dick's Sporting Goods	Square One Mall
McDonalds	738 Broadway
Burger King	720 Broadway

Our new Radio Control Boxes are beginning to come online. This will enable us to eventually discontinue the use of the old hard wired Master Boxes that are now used throughout Town. This new system will create a sizeable savings for the Town for years to come.

Since the passage of "Nicole's Law" which requires owners of all residential properties to install and maintain carbon monoxide detectors, the work load of Fire Prevention has increased considerably.
We have also noticed positive results under this new law. The Fire Dept. has responded to many carbon monoxide detector activations, which potentially saved lives.

When a home is built, sold, remortgaged or has substantial renovations done, Fire Prevention must inspect for the proper installation of smoke and carbon monoxide detectors.
At this time we also enforce the Town's house numbering By-Law.

All public and private schools in Saugus were inspected prior to the beginning of the school year.
Fire drills are conducted in all schools as required by State Law.

Nursing homes and establishments with Inn Holders licenses, i.e. hotels and motels are inspected quarterly as required by State Law.
Fire Prevention also does quarterly inspections at North Suburban Dialysis, 124 Broadway.
All mental health facilities throughout Town are inspected at the request of the facility.

Inspections of businesses throughout Town are conducted by the on duty Fire Fighters.
Fire Prevention follows up these inspections if any code violations are found.
When a business vacates a building we require the new tenant to upgrade their fire alarm system to the current state and local codes.

Hydrant testing was done by on duty firefighters and when a problem is found a report is turned into Fire Prevention. We then contact the Department of Public Works. Records are kept of all hydrant testing, problems and repairs.

All construction plans must be reviewed and stamped by the fire Dept. showing proper fire alarm and sprinkler protection.

Commercial construction requires proper placement of smoke detectors, emergency lighting, exit lights, fire extinguishers and sprinkler systems.

A follow up visitation for inspection is required before an occupancy permit is issued.

Fire Prevention also does site plan review of all proposed subdivisions and turns their recommendations into the proper boards.

Since the passage of the new enhanced fire safety laws (Chapter 304 of the Acts of 2004) Fire Prevention and the Chief of the Fire Dept. have been working with the owner of Rollerworld to get the building sprinklered. The owner has agreed to sprinkler the building.

With the passage of Chapter 304 of the Acts of 2004 the Fire Department must inspect all liquor establishments that "serve liquor on premises" before the liquor license can be renewed or issued.

All blasting conducted in Saugus requires a permit from the Saugus Fire Dept. The Fire Dept. investigates all blasting sites and plans to ensure that all local and State Codes are followed. There is a firefighter on detail at all blast sites to witness and record the blast. Fire Prevention then checks over the blast record for any discrepancies.
All blasting complaints are investigated by Fire Prevention.

All wood and pellet stoves are inspected for safe and proper installation. A permit must also be applied for.
With the passage of a new State Law legalizing unvented gas heaters in Massachusetts, Fire Prevention now must inspect all of these installations.

Fire Prevention must inspect all propane installations. All underground propane storage tanks must be on a concrete pad and fastened down and inspected by Fire Prevention before backfilling.

Per State Code, Fire Prevention must grant a permit and witness all underground storage tank removals to inspect for soil contamination and cleanup if necessary.

A permit to install or alter fuel oil burning equipment must be obtained from Fire Prevention and upon completion, an inspection is done to insure that 527 CMR 4(oil burner code) has been followed.

All fuel oil trucks housed in Saugus must be inspected per MGL Ch 148 and 527 CMR 8.04.

Fire Prevention continues to complete and update our list of vacant buildings throughout Town in an effort to educate all our firefighter to the dangers of these building.

Fire Prevention is responsible for issuing permits for the storage of flammable fluids and gases.

Fire Prevention continues to inspect all nightclubs and restaurants.

Fire alarm systems are shunted out and later put back in service on a regular basis, as required by private alarm companies or contractors.

A hearing was conducted in front of the Sprinkler Board of appeals and won by the Fire Department. The decision was made that the appellant must comply.

The process has begun to replace old, antiquated fire alarm boxes throughout the Town and replacing them with the newest technology in radio controlled master boxes. Letters have been sent out to all business with these boxes. The deadline for completion of this system changeover is July 1, 2008. This is a two year plan.

Retired Captain William O'Malley has been appointed as the Municipal Hearing Officer in the Town of Saugus. Captain O'Malley will hear any case brought to him that wants to appeal a Violation Notice issued by the Saugus Fire Department

Emergency Access Signal, "Traffic Lights, were installed for the prompt access to Hamilton Street for exiting fire apparatus. The light was installed at the emergency access to the public safety building at 27 Hamilton Street.

April 2006 Cataldo Ambulance opened their new Saugus Headquarters on Walnut Street. The ambulance "A-1" primary responding paramedic unit moved from Fire Headquarters (temporary housing) to their new base. The Fire Department has regained the third bay and shift command room at Headquarters.

May 2006: At the annual Town Meeting a new by-law was passed: Article 26, section 603.3 which prohibits the sale of cigarette lighters and matches to minors.

Hydrant testing was conducted throughout the good weather months. Many hydrants throughout the town were found to be in need of some repairs or upgrading. With the assistance of the DPW and the Town Manager an aggressive hydrant repair project was put in place and many hydrants were repaired or replaced.

The mothers' day flood on May 14, 2006 caused a lot of devastation in the Town of Saugus. Over 137 responses for emergencies were received in the Fire Department. Record rains and ensuing floods were very costly to the Fire Dept. and Town of Saugus. Many Town residents needed to be rescued but fortunately no one was seriously injured.

During the fierce mothers' day flood in May a five day national program was held in Medford for the installation of childrens car seats. . Four members of the fire department were signed up to take the program. Only one member was able to attend the other three were held over working at the storm.

Previously the police department checked car seats, now the fire department has a trained member; Lt. Richard Porter. A small program has been put into place until more members are trained.

July 06 received a new Fire Prevention vehicle, a 2004 Ford Expedition.

The Fire Dept. received a new 2005 Pierce 105' aerial ladder truck. This new ladder truck replaces the retired 1988 Pierce platform.

July 2006 the arrival of the new 4 wheel drive mini-pumper a 2005 Pierce off road vehicle. This vehicle acquisition grant was a federal grant from the Department of Homeland Security in the amount of $113,144. This vehicle carries a special extinguishing agent class A foam that penetrates underground fires extinguishing them earlier and thoroughly.

Attended the funeral service for Lance Corporal Scott Procopio of Saugus. The Fire Department extended two aerial ladders across Central Street just before Winter Street and draped the American Flag across for the procession of the funeral service to pass under.

Also the Fire Dept. attended the Candlelight Vigil for POW/MIA, 9-1-1 Memorial service, Veterans Day Observance, Christmas Stroll and Christmas Parade.

Fire Prevention week is in October. The Fire Department sponsors an open house in conjunction with a participating Papa Gino's Restaurant for all Town residents. This year's theme was "Watch What You Heat"! The SAFE House was parked outside the fire station parking lot and operated by trained Firefighter. The SAFE House is an educational tool to teach children what to do when their house is on fire as the SAFE house fills with smoke. Special appearance by Sparky the Fire Dog.

The Fire Department published a booklet called "After the Fire". This book is distributed to victims of a fire to help them put their affairs back in order. The book gives them the critical information needed such as phone numbers, cleaning information, housing, etc.... What to do and how to do it.

GRANTS

April 2006 the Fire Department was awarded the Student Awareness of Fire Education Grant (SAFE) in the amount of $4739.26 this grant will enable firefighters to go into the schools and teach children in grades K – 3 the importance of fire safety. Stop, drop & roll, the importance of a meeting place, EDITH (Exit Drills in The Home), and latch key safety is the curriculum used by the Fire Department SAFE program.

FIRES:
Listed below are the top three building fires as reported to the N.F.P.A.

3.31.06	566 Lincoln Ave., dwelling
8.2.06	42 Richardson Circle, Vacant dwelling
7.2006	115 Lynnfells Parkway, dwelling
7.2006	Main St. @ Vine Street, vacant dwelling

FIRE PREVENTION

The Fire Prevention Bureau continues to work on projects to protect life and property in the Town through inspections, enforcement and education.

The Saugus Fire Department has been presented with a Life Safety Achievement Award for the year 2005 (received in 2006) by the Residential Fire Safety Institute. This award has recognized the local fire prevention activities that contributed to reducing the number of lives lost in residential fires. The Saugus fire department qualified for this award in the year 2005 because it recorded zero fire deaths in structures during that year.

A report from fire prevention is enclosed.

A report from F.I.U. (Fire Investigation Unit) is enclosed.

Chief James F. Blanchard

Saugus Fire Department

27 Hamilton Street
Saugus, Massachusetts 01906
Phone: (781) 231-4164 • Fax (781) 231-4158

James L. Blanchard
Chief of Department

Captain Daniel McNeil
Fire Prevention Bureau
Captain Thomas Nolan

FIRE INVESTIGATION UNIT

The Fire Investigation Unit (FIU) is responsible for the investigation of the cause and circumstances of any fire or explosion within the Town of Saugus in order to determine if such fire or explosion was caused by carelessness or design. Investigation shall begin forthwith after such fire or explosion as by Massachusetts General Law, Chapter 148, Section, 2. The FIU reports directly to the Chief of Department.

Members of the FIU are trained to a minimum level of Advance Fire Investigation, Interview and Interrogation, witness statements, Crime scene Investigation, Crime scene photography and Crime scene evidence collections.

There are currently two members of the Department assigned to the FIU, Captain Thomas Nolan, and Department photographer, Firefighter Damian Drella. These duties are in addition to the members' regular assigned duties. Captain Nolan is assigned to the Fire Prevention Office; Firefighter Drella is assigned to Engine Co.1, Essex Street Station.

In the year 2006, the FIU was responsible for the cause and origin of many serious fires that occurred in both residential as well as commercial structures in the town. The FIU also investigated several automobile fires, incendiary out door fires, attempt to burn and the ever increasing, making of Incendiary Explosive Devices.

Notable Events

In the year 2005, The Chief of Department, along with the FIU, established that all owners of a vehicle that has been damage by fire must make a written statement to the FIU. It is believed, thru this program, that the Department was able to reduce the number of vehicle fires in the year 2006 by 43% of the previous four year average. The reduction in vehicle fires in the first year is very encouraging, but not absolute. The Department will continue the analysis over the next five years to determine the effectiveness of said program.

Three juveniles were charged and found responsible for the fire of out door materials in a vacant lot and sentence to the Juveniles Fire setters program.

Two juveniles were charged and found responsible for the fire that destroyed a vacant house. These juveniles were also sentence to complete the Juveniles Fire Setters program.

Saugus Fire Department

27 Hamilton Street
Saugus, Massachusetts 01906
Phone: (781) 231-4164 • Fax (781) 231-4158

James L. Blanchard
Chief of Department

Captain Daniel McNeil
Fire Prevention Bureau
Captain Thomas Nolan

The Identification and confession of several late age-teens, who were responsible for Igniting several Improvised Explosive Devices,(IED), that they learn to manufacture from a computer websites

.The detonations of these devices were occurring in the early hours of the morning, mostly in isolated areas on different school properties in town. Charges are still pending in district Court.

The arson of a motor vehicle by a male and female resulted in the confession and conviction of one, and as of this date, the on going trial of another. This arson was the result of a domestic relationship.

The Office of the State Fire Marshal recorded Sixteen Incidents in the town of Saugus for the year 2006 that required a Trooper of the Massachusetts State Police to be assigned to the incident; several different Troopers are currently assigned to the FIU, continuing to work on the cases that remain open in Town.

The crime of arson is a very difficult charge to prove, because of that, investigations are a slow and deliberate process that requires many man hours of proper documentation and collection of evidence, witness statements, Interview and interrogation, as well the many days that are required for court proceedings to result in a favorable out come that protects the citizens of Saugus.

Respectfully Submitted,

Captain Thomas Nolan
Fire Investigation Unit.

"SMOKE DETECTORS SAVE LIVES"

SAUGUS FIRE DEPARTMENT GROUP ROSTER				
A/Chief James Blanchard Capt. Dan McNeil – Fire Prevention Capt. Tom Nolan – Fire Prevention Donna Lawrence – Administrative Assistant Raymond Calder – Department Mechanic				
GROUP 1	GROUP 2	GROUP 3	GROUP 4	
Capt. McQuaid	Capt. Sinclair	Capt. Johnson	Capt. Shea	
Lt.McDermott	Lt. Kaminski	Lt. Porter	Lt. Shannon	
FF McQueen	FF Schultz	FF Moses	FF Shipulski	
FF Olsen	FF Penachio	FF Littlefield	FF O'Neil	
FF Cross	FF Diflumeri	FF Autilio	FF Ruszkowski	
FF Gannon	FF Deon	FF Imbrogna	FF Phelan	
		FF Barker	FF Fowler appt. 01/09/06	
Lt. Hansen	Capt. Rizza	Lt. Hughes	Lt. Pozark	
FF Ragucci	FF Springer	FF Piscitelli	FF Drella	
FF Rea	FF Newbury	FF Cinelli	FF Vinard	
				Update:12.18.05

SAUGUS FIRE DEPARTMENT VEHICLES 2006

DESIGNATION	YEAR	MAKE	WATER TANK Capacity	MILEAGE
ENGINE #1	2003	PIERCE	1000	21,846
ENGINE #2 (spare)	1985	PIERCE	500	102,361
ENGINE #3	1996	PIERCE	1000	96884
LADDER #1	2005	PIERCE	300	2,415
RESCUE 1	1991	FORD	RESCUE	129,491
MOTOR SQUAD (Mechanic truck)	1998	CHEVORLET	PICK-UP	28,266
CAR #1	2006	FORD	EXPLORER VIN#1FMEU73E06UA68581	
CAR #2 Chief's car	2004	FORD	EXPLORER	32,529
Fire Prevention	2002	CHEV	IMPALA	
RESCUE BOAT/10'	1988	TRAILER & 5 HP NISSAN MOTOR		

2006 FIRE DEPARTMENT SURVEY TOTAL RUNS : 4577			
FIRES AND EXPLOSIONS			
STRUCTURE FIRES	83		
OUTSIDE OF STRUCTURE	18		
VEHICLE FIRES	19		
TREES, BRUSH, GRASS	30		
REFUSE FIRES	31		
FIRE, explosion (not classified)	32		
Total	213		
RESCUE CALLS			
EMERGENCY MEDICAL CALLS	2321		
HAZARDOUS CONDITIONS			
SPILL, leak, no ignition	81		
OTHER HAZARDOUS COND	162		
MUTUAL AID			
Mutual aid or Assistance Response	54		
FALSE ALARMS			
Malicious or unintentional false calls, malfunctions, bomb scares	805		
OTHER RESPONSES			
Smoke scares, lock-outs, details, etc.	941		

TOWN OF SAUGUS

INSPECTIONAL SERVICES DEPARTMENT
298 CENTRAL STREET
SAUGUS, MASSACHUSETTS 01906

Fred Varone
Building Commissioner

Telephone: (781)231-4116
Fax: (781)231-4187
E-mail: fvarone@saugus-ma.gov.

BUILDING DEPARTMENT
FISCAL YEAR END REPORT
JULY 1, 2005 – JUNE 30, 2006

RESIDENTIAL

MONTH	NUMBER OF PERMITS	AMOUNT OF FEES
July 2005	69	$ 25,933.00
August 2005	78	$ 27,263.00
September 2005	75	$ 27,597.00
October 2005	73	$ 37,884.00
November 2005	91	$ 10,079.00
December 2005	36	$ 6,277.00
January 2006	36	$ 27,596.00
February 2006	47	$ 26,549.00
March 2006	85	$ 38,626.00
April 2006	73	$ 9,822.00
May 2006	85	$ 18,390.00
June 2006	101	$ 120,817.00
Total Residential Revenue	**849**	**$ 376,833.00**

COMMERICAL

MONTH	NUMBER OF PERMITS	AMOUNT OF FEES
July 2005	14	$ 8,417.00
August 2005	25	$ 17,361.00
September 2005	12	$ 9,285.00
October 2005	14	$ 133,707.00
November 2005	29	$ 53,287.00
December 2005	12	$ 6,370.00
January 2006	20	$ 6,010.00
February 2006	12	$ 14,043.00
March 2006	29	$ 180,049.00
April 2006	20	$ 261,739.00
May 2006	18	$ 44,712.00
June 2006	21	$ 34,909.00
Total Commercial Revenue	**226**	**$ 769,889.00**

TOTAL REVENUE **$ 1,146,722.00**

FISCAL YEAR END REPORT
JULY 1, 2005 – JUNE 30, 2006

DEPARTMENT	NUMBER OF PERMITS	AMOUNT OF FEES
Electric:	**816**	**$ 97,804.00**
Plumbing:	**476**	**$ 47,120.00**
Gas:	**387**	**$ 23,292.00**
Drain Layers:		**$ 11,400.00**
Special Sewer:		**$ 3,525.00**
Sewer Rehab Fund:		**$ 164,740.00**

WEIGHTS & MEASURES

July 1, 2005 – June 30, 2006

		Sealed	Not Sealed	Adjusted	Condemned
Scales:	Over 10,000 LBS	3	3		
	100 -1,000 LBS	4			
	Under 100 LBS	128		21	
Weights:	Avoirdupois	2			
	Metric	46			
	Apothecary	58			
Liquid Measuring Meters:					
	Gas Dispensers	205	7		
	Oil & Grease	1			
	Vehicle Tank	3			
Other Devices:					
	Taxi Meters	20	1		
	Fabric Measuring	1			
	Wire-rope-cordage	1			
	Revere Vending Machines	7			
Firewood:					
	(Short measure)	1			

Money to Collector Treasurer: $5,101.00

TOWN OF SAUGUS

BOARD OF HEALTH
298 CENTRAL STREET
SAUGUS, MASSACHUSETTS 01906

Telephone: (781) 231-4176

Harold Young
Canine Officer

To: Inspectional Services

From: Harold Young
Canine Control Officer

Re: JULY 1, 2005 – June 30, 2006 FISCAL REPORT

STRAY DOGS HOUSED (SAUGUS ONLY)	33
STRAY DOGS RETURNED TO THEIR OWNERS	26
DOGS ADOPTED FOR THE YEAR	1
DOGS EUTHANIZED	0
DOGS TRANSFERRED TO OTHER SHELTERS	4
FOSTER CARE	2
ADMINISTRATION & BOARDING FEES	$629.00
DOG LICENSES	1,251
DOG LICENSES FEE	$15,897.00
DOG LATE FEES	$ 2,052.00
MONEY COLLECTED BY TOWN CLERK FOR LICENSES	
TOWN OF WAKEFIELD (RENT)	$ 3,000.00
CALLS OR COMPLAINTS ANSWERED (INCLUDING CALLS FROM THE POLICE DEPARTMENT]	1,960
EMERGENCY CALLS	147

BOARD OF SELECTMAN HEARING ON K-9 ISSUES	0
HEARINGS & COURT CASES	5
VIOLATIONS ISSUED	30
VIOLATION FEES	$1,050.00
TOTAL S-K-9 REVENUE	$ 22,628.00
DOG BITES REPORTED	9
CAT BITES & SCRATCHES REPORTED	2
RACCOON BITES REPORTED	0
FERRET BITES	0
SQUIRREL BITES AND SCRATCHES REPORTED	0
SKUNK BITES	0
HORSE BITE	0
QUARANTINES ISSUED	51
ANIMALS TESTED NEGATIVE FOR RABIES	7
ANIMALS TESTED POSITIVE FOR RABIES	0
WEST NILE VIRUS (CROW POSITIVE)	2
ANIMALS PICKED UP (DECEASED)	113
ONE RABIES CLINIC WAS HELD ON 5-3-06	64

NUMEROUS CALLS OF WILDLIFE SIGHTINGS AND COMPLAINTS.

PERFORMED JANITORIAL DUTIES AT THE DOG POUND.

MAINTAINING CANINE TRUCK & KEEPING EQUIPMENT STERILIZED.

Town of Saugus
Board of Health
Fiscal Report
July 1, 2005 through June 30, 2006

Health Department

Health Permits

Animal
Catering/Kitchen
Drain Layers
Fill/Landfill
Food Service
Funeral Director
Ice Cream
Frozen Desserts
Motel/Cabins
Milk
Mobile Foods
Retail Foods
Massage Therapy
Massage Therapy Plan Review
Body Art Facility
Body Art Practitioner
Food Plan Rev.
Swimming Pools
Tanning Salons
Pump/Grease Butt Waste
Trans. Nite Soil
Trans. Waste
Day/Rec. Camps
Burial Permits
Tobacco

Health Permits Total: $132,436.50

Trash & Recycling

Stickers:
Household Haz. Waste
Recycling Bins
Home Composting Bins:

Recycling Permits Total: $39,653.00

ASSESSOR'S FY 2006 ANNUAL REPORT

The Board of Assessors updated all property values in the Town of Saugus for FY2006. The values met State standards and were certified by the Massachusetts Department of Revenue. The average single family property value has increased by 7%. While the average tax bill increase of $188.69. The average single family value is calculated at $363,734.

At a public hearing was held on December 10, 2005 where the Board of Selectmen selected a minimal residential factor of 80.4027%. This creates a shift in the tax burden of 190% to the commercial class. The Board of Assessors received a tax rate approval from the Department of Revenue certifying the Residential rate at $8.32 and the Commercial, Industrial, Personal Property rate at $19.66.

FY2006 LEVY LIMIT CALCULATION

FY02 Levy Limit	$37,373,594
X 2.5%	934,340
+ New Growth	274,597
FY2003 Levy Limit	**$38,582,531**
Dept Exclusion	2,206,518
Total With Debt Exclusion	**$40,789,047**

TAX RATE SUMMARY -- FISCAL 2006

Total Estimated receipts and other revenue sources	25,187,320.40
Net amount to be raised by taxation	40,569,920.67
Total amount to be raised	65,757,241.07

REAL ESTATE VALUATION

Class	Tax Rate	Levy by Class	Valuation
Residential	$8.32	26,787,051.83	3,219,597,576
Commercial	$19.66	10,302,213.72	524,019,009
Industrial	$19.66	2,474,075.84	125,843,125
Personal Property	$19.66	1,006,579.28	51,199,353
Totals		40,569,920.67	3,920,659,063

PERSONAL PROPERTY VALUATION INCREASE

Personal Property - Fiscal 2005	51,109,378
Personal Property - Fiscal 2006	51,199,353
TOTAL VALUE INCREASE	89,975

TOTAL REAL PROPERTY VALUATION INCREASE

Real Estate - Fiscal 2005	3,639,765,600
Real Estate - Fiscal 2006	3,869,459,710
TOTAL VALUE INCREASE	

COMPARISON OF MOTOR VEHICLE EXCISE

Year	Number of Bills	Valuation	Amount
2004	28,133	140,346,180	3,027,137.75
2005	28,040	145,805,006	3,057,906.72

COMPARISON OF BOAT EXCISE

Year	Number of Bills	Valuation	Amount
2004	203	884,100	8,841.00
2005	277	822,000	8,220.00

STATUTORY PROPERTY TAX EXEMPTIONS

Exemption Type	Number Granted
Police & Fire Widows	4
Blind (Clause 37A)	30
Elderly (Clause 41A)	76
Widows (Clause 17D)	54
Veterans (Clause 22)	205
Veterans (100% Disabled)	39
Veterans (Paraplegic)	5
Veterans (Clause 22A, B, & C)	3
Total Exemptions	416

Total Tax Amount of Exemptions	$167,773.67
State Reimbursement	$ 98,744.00

LOCAL EXPENDITURES

Appropriations		61,804,632.06
Tax Title		
Final Court Judgments	39,746.00	
Cherry Sheet Offsets	46,124.00	
Revenue Deficit	154,233.00	
Snow & Ice Deficit	1,035,809.09.00	
Other	141,047.00	
Total Expenditures		1,275,912.00
State & County Cherry Sheet Charges		2,246,783.00
Overlay (Allowance for Abatements & Exemptions)		429,913.92
Total Amount to be Raised		65,757,241.07

ESTIMATED RECEIPTS

Estimated Receipts from State	6,832,535.34
Estimated Receipts from Local	7,143,962.00
Revenue Appropriated for Particular Purposes	2,324,312.06
Total Estimated Receipts	25,187,320.40

BREAKDOWN OF LOCAL ESTIMATED RECEIPTS

Motor Vehicle Excise	3,494,020.340
Other Excise	9,596.00
Penalties & Interest on Taxes & Excise	255,000.00
Payments in Lieu of Taxes	294,510.64
Fees	400,000.00
Rentals/Boards	130,073.36
Departmental Revenue-Libraries	
Departmental Revenue-Cemetery	103,000.00
Other Departmental Revenue	90,000.00
Licenses & Permits	1,346,366.00
Fines & Forfeits	165,000.00
Investment Income	265,660.00
Miscellaneous Recurring	278,208.00
Miscellaneous Non-Recurring	1,101.00
Total	6,832,535.34

Annual Report of the
Saugus Public Library
Fiscal Year 2006

Statistics of Note for Fiscal 2006:
In fiscal year 2006, the Library loaned 125,620 items, an almost 10% drop from fiscal 2005. The decrease is a direct outcome of the reduction in hours resulting from the budget cuts of a few years ago. The Library holdings stand at 80,702 items. The increase is due, in large measure, to our fundraising efforts and numerous donations to the collection. The Library materials budget has still not recovered from the drastic reductions in 2004. Furthermore, costs of books and other collections continue to escalate at an alarming 5-6% annually while the budget appropriation for materials is nearly 50 % less than the amount approved in 1998. Spending significantly less on collections year after year not only weakens our own resources but also forces the Library to continue to borrow more from other communities on interlibrary loan.

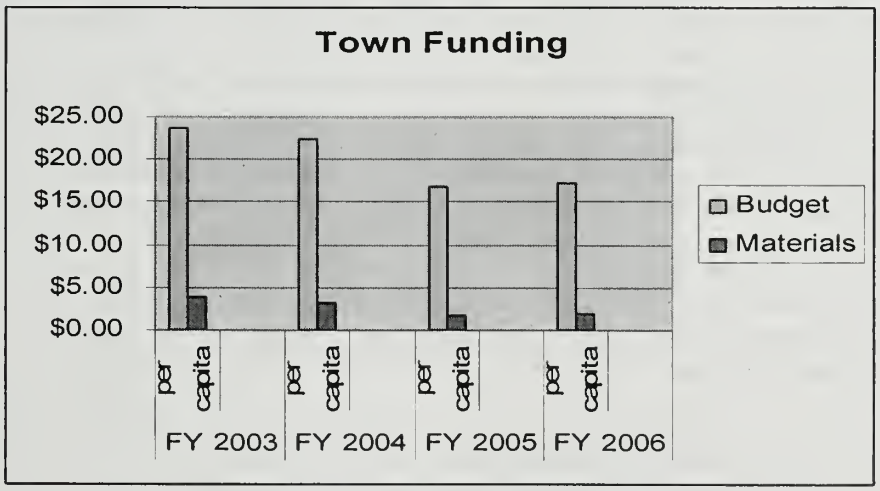
Attendance in the Library also dropped for a second year in a row from 112,729 visits in 2005 to 110,729 visits in 2006. This continued decline can be directly attributed to the 13% drop in weekly scheduled hours, from 64 to 50.5 hours, and the more than two-thirds cut to Library programming. Patrons continue to utilize other libraries in NOBLE, Merrimack Valley, and the Minuteman Library Network whose hours and collections have not been as severely and negatively impacted by reductions and are better able to meet our patrons' borrowing needs.

The Town of Saugus spent $17.32 per capita on the Library overall and $1.97 per capita on books and other collections. The slight increase in per capita funding for services and collections is the result of a small increase from the Town for Saturday hours and utilizing the majority of remaining state aid for funding the Reference collections. In 2003 and 2004, the Library budget per capita appropriation was $23.64 and $22.46 and the materials appropriation was $3.96 and $3.18 respectively.

Of the 46 libraries in Saugus' population group, the Saugus Public Library has dropped to 43rd in Appropriated Municipal Income per capita. Only Chelsea, Revere, and Holyoke are ranked lower.

Town Funding

	FY 2003 per capita	FY 2004 per capita	FY 2005 per capita	FY 2006 per capita
Budget	$ 23.64	$ 22.46	$ 16.85	$ 17.32
Materials	$ 3.96	$ 3.18	$ 1.70	$ 1.97



State Aid to Public Libraries in 2006:
In February, the Town received a "waiver" of the Municipal Appropriation Requirement in order to remain certified by the Board of Library Commissioners and eligible to receive State Aid. The "waiver" was granted due to the fact that the Library received no additional cuts and, with the exception of a $10,000 increase for Saturday hours, was level funded and was able to meet only the reduced minimum standards. The State Aid Award for the Saugus Public Library fell to $22,933.62. This amount was $2,000 less than

the 2005 grant and significantly below the Cherry Sheet estimate due to the limited funding, hours and materials expenditures. Participation in the State Aid Program requires that libraries meet state mandated minimum standards. By meeting the statutory requirements or receiving a waiver, the Library remains eligible to apply for state aid and federal and state grants and our patrons are thus able to participate in state-wide interlibrary loan programs and borrow at other communities' libraries. This is the third waiver in three years. The Library also needs a waiver for 2007. The budget appropriation for fiscal 2006 was $465,381 and the Municipal Appropriation Requirement was $650,978.

Value of Regional and Network Services in 2006:

The value of services provided by the Northeast Massachusetts Regional Library System (NMRLS) is calculated each year for the membership to determine what the retail price would be for all of the services provided by NMRLS. This study is undertaken to establish a tangible value of regionalization. The analysis demonstrates that the average value for the year for a public library in the region is $155,996. The region provides interlibrary loan and delivery services, regional reference services and databases, training, consulting, and grant support to the Saugus Public Library.

Each year, the North of Boston Library Exchange (NOBLE) calculates the cost benefits of network membership for its member libraries. Historically, the results have shown that the services provided through NOBLE membership result in an approximate 92% savings over the services acquired individually. NOBLE provides circulation, cataloguing, acquisitions, and serials library modules, Internet access (T-1 line), participation in the Virtual Catalog, training, periodicals and reference databases, and technology support. The average annual value realized by a member of NOBLE totals $461,617 and is equivalent to the Library's total 2006 budget. Together, NMRLS and NOBLE services provide $617,613 of services to the residents of Saugus or $23.08 per capita, $5.76 or 33% more than Saugus spends on Library services per resident.

Library Service Accomplishments in 2006:

Borrowing:

Circulation of summer and school reading materials for children and young adults continued to escalate. Graphic novels maintained their widespread appeal among our teen readers. Although we added as many titles as our budget and donations allowed of these popular novels, we were only able to meet reader demand through interlibrary loaning additional titles from larger collections such as Salem, Peabody, Reading, and Wakefield. Borrowing of DVDs and audio books continued to climb. Large print books were popular as well. Since we were unable to purchase multiple copies of best seller titles, we borrowed them for our patrons from other libraries or our patrons traveled to other communities to borrow the newest releases.

Services:

The Museum Pass program eliminated for 2005 was back by popular demand in 2006, thanks to the generosity of the Friends of the Library. The Friends also put their fundraising efforts toward many entertaining programs, well-attended story times, and the highly popular summer reading program.

Holdings:

The Staff worked hard to develop core collections to meet user needs with both budget and donated funds. The Library again used State Aid to fund the entire Reference Collection in 2006. The collection development team created wish lists of materials for the collection. The lists included purchases for Children's and YA material and adult fiction and non-fiction best sellers as well as magazine subscriptions. Nearly all of the popular magazine titles to which the Library currently subscribes were funded through donations.

Reference and Children's Reference:

While the popular shut in service was restored at drastically reduced levels in the fall of fiscal 2005, the program was eliminated completely in 2006 when the part-time Librarian coordinating the program The Reference and Children's Departments answered a total of 28,508 reference questions in 2006, a very slight decrease from the previous year but still exceptional given the reduced hours and staffing levels. Usage of online databases again increased, reflecting our Library users continued need for timely, accurate, and appropriate information. Saugus' local database subscriptions which had lapsed in the prior fiscal year were renewed in order to provide students with the resources they require for homework assignments and long term projects and reports. Saugus residents also continue to rely heavily on statewide, regional, and NOBLE network resources. Access to all of the Library's electronic resources is available from the Library's website at http://www.noblenet.org/saugus.

The Building:

The second floor Quiet Study Room opposite the Homework Center tables now houses Genealogy reports and periodicals. Local History collections and the Pace Genealogy Center materials moved to the new cases in the Reference Room. A reading area with tables and cabinets, along with new equipment purchased with

funds from the Saugus Public Library Foundation, formed the section of Reference now identified as the Joseph Wilson Pace Genealogy Center. The Foundation funded a new microfilm reader and scanner, a PC dedicated to genealogy research and two databases to assist patrons with researching their family roots.

Phase IV of the mural was completed in 2006. Donors contributed to fund the final phase, an undersea mural, which includes whales, dolphins, sea turtles, and other local aquatic life. With this mural, the Children's Room design is now substantially complete. Upgrades to equipment and furniture will continue as funding allows.

Technology:

The Library was able to retire some of the oldest computers, printers, barcode readers, and other library technology through grants and gifts. The upgrade was required as a result of enhancements to our NOBLE network. Traditionally, the Library attempts to replace the oldest equipment on a regular schedule using State Aid. However, due to the cutbacks in local funding and the subsequent use of State Aid for the collections, the Library would not have been able to meet network required standards without the grants and timely donations. Use of Library computers and our wireless Internet access remain the most popular services the Library offers.

Library Service Challenges in 2006:

Homework Zone:

Although the Library reinstated many of the educational databases, we were unable to restore Homework Hero, a service which hosted homework assignments for the Saugus schools. As a result of continued funding and staffing level shortages, the Library was forced to curtail sharply the wireless laptop use in the Homework Center. Consequently, long wait lists for computer time during after school hours frustrated both staff and students. As a result of continued staffing shortages, Reference and Children's Librarians struggled to provide necessary educational support to the school children of Saugus. The Children's Department currently has only one Librarian in the afternoons to assist students.

Shut-in Delivery:

retired and was not replaced.

Library Programs and Story Times:

In an effort to meet the minimum hours' standard, the Library again zeroed out the budgets for Children, Adults and Young Adults, and Summer Programming in 2006. Department Heads relied on the Friends of the Library to fund programs, story times, and most other activities for our Patrons. The Children's Librarian again offered one drop in story time each week which included stories, games, songs, and crafts. SAVE (Saugus Action Volunteers for the Environment) presented a monthly program which helped the Library tremendously this past year. In addition to our Friends group, the Library is very grateful to the many generous organizations and businesses in Saugus including the Saugus Business Partnership, Saugus Rotary, and the Chamber of Commerce for hosting events and fundraisers to assist us in providing educational and entertaining programs for the community.

Interlibrary Loan:

The Library spent less on collections this year than we did in the late 1990s due to lack of municipal funding. As a result, the Library saw a dramatic surge in interlibrary loan activity. The Library borrowed significantly more from NOBLE and other networks and loaned substantially fewer items to other libraries. Saugus patrons are requesting more material on interlibrary loan and visiting many of our neighboring libraries when our hours and collections are not compatible with their needs or schedules.

Library Funding in 2006:

In fiscal year 2006, the Library was level funded at $465,381. This figure reflects a dramatic reduction in funding from fiscal 2004. Although the Library was able to maintain the state mandated reduced hours standard and the materials expenditure guideline in an effort to remain certified and eligible to receive state aid, many programs and services continued to suffer from prior budget cuts. The collection, which had been steadily improving through 2003, continued to experience weaknesses and gaps. The Collection Development team worked hard to supplement the smaller collection budgets with donated materials and through fundraising efforts.

Library Staffing in 2006:

In the fall of fiscal 2006 the Library hired a new Assistant Director to replace the incumbent who resigned to become the Regional Administrator for Boston. The position was reconfigured to include Public Service Coordinator duties. Since the cuts of the previous fiscal year, public service departments had been reduced to minimum staffing levels. The new Assistant Director provided backup support for the Circulation and Children's Departments in addition to regular daily responsibilities to assist the one remaining Reference Librarian. The overall Library schedule has been primarily covered by former full time staff who have been reduced to part time and a few part time people who work evening and Saturday shifts and are scheduled between 3.5 and 10 hours a week.

Library Hours in 2006:
After recalling staff whose hours were reduced or who were laid off for the summer in an effort to address budget cuts, the Library opened in the fall after Labor Day with a schedule of 50.5 hours. As a result of the ongoing economic difficulties state wide, the Board of Library Commissioners lowered the minimum standard of hours for compliance. Unlike the waiver available for libraries not in compliance with funding standards, there are no waivers for libraries unable to meet the hours standard.
The schedule met the reduced minimum standard according to the State regulations, so that we could remain eligible to apply for state aid, but continues to be inadequate to offer the level and kinds of services our patrons expect and appreciate.
Library Fundraising in 2006:
The Library would again like to thank the many businesses, organizations, community groups, and individuals who gave their time, talents and financial support in 2006. The Friends of the Saugus Public Library, the Saugus Business Partnership, and the Chamber of Commerce sponsored a wine tasting in the fall. The Friends also ran two very successful book sales and raised more than $9,000 from the GE Matching Gift Program. In 2006, the Saugus Public Library Foundation funded a new digital microfilm reader/printer, a new PC for the Pace Genealogy Center, and sponsored two Genealogy databases for our patrons' use. Each year, the interest earned on this endowment will support enhancements to the Library's programs, services, building and collections. Fiscal year 2006 was the first full year that the Library benefited from the Joseph Wilson Pace Genealogy Trust. The annual interest earned, approximately $25,000, has been spent on genealogy books for the Local History Collection. Several donations to the genealogy collection in addition to the material purchased with the Pace Trust have proved quite useful for the residents searching for information on their ancestors. The Saugus Rotary again sponsored the Ice Cream Social. Gifts in honor of or memory of family and friends, donated "Wish List" books and the "Adopt a Magazine" program greatly enhanced Library collections throughout the year. The donors who have contributed to the Library have been recognized in our newly created donor recognition wall and will continue to have our heartfelt thanks.

Respectfully Submitted by
Mary Rose Quinn, Library Director
On behalf of the Saugus Public Library
Board of Library Trustees

Date: February 17, 2007

To: Board of Selectmen

From: Jean Amorosi
Past Chair
Saugus Cultural Council

Re: Annual Report
Calendar Year 2006

This report covers Calendar Year 2006, because that is the way the State funds this Council.

The Council met on December 4, 2006, to allocate $6,467 in Massachusetts Cultural Council Funds for projects to take place in 2007. This included $6,170 for 2006 and $297 unused funds from 2005.

The meeting was held at the Saugus Public Library. Present were: Jean Amorosi, Chair; Jean Bartolo, Secretary; Ruth Berg, Sherri Raftery, Ellen Santosuosso, and Ruth Swanson. Also present, but not voting, were newly-sworn members of the Saugus Cultural Council whose term would begin January 1, 2007: Belinda Fernandes and Jeanne St.Cyr.

On December 31, 2006, the terms of the following members of the Saugus Cultural Council concluded: Jean Amorosi, Jean Bartolo, Ruth Berg, Ann Bono, Rosemary DeGregorio, and Robert Forti.

Sworn in for their first three-year term, concluding December 31, 2009, are: Belinda Fernandes, Jeanne St.Cyr, and Peter Bezemes. Continuing members sworn in for their second three-year term, concluding December 31, 2009, are: Sherri Raftery and Ruth Swanson.

Respectfully submitted

Jean R. Amorosi

Jean R. Amorosi
Past Chair
Saugus Cultural Council

SAUGUS CABLE TELEVISION COMMISSION

ANNUAL REPORT

February 20, 2007

Members of the Saugus Board of Selectmen:

The Saugus Cable Television Advisory Commission met at the Town Hall three times during the year 2006.

No major complaints or problems were brought before the Commission.

It appears as though there were minimum transmission disruptions (if any) due to the move from Jackson Street to the High School studio.

Unfortunately, there has been very little, if any, live programming done from the high school studio. Much of this lack of live programming can be attributed to the fact that the studio is not easily found or accessible to the public. Some extra lighting, directional signage for parking and direct entry to the studio (especially during the evening hours) would be helpful. The studio is up and ready to function. Additional advertising on the channel might well encourage more local participation. The studio manager is available to teach and direct interested citizens with the production process.

The Cable Advisory Commission would like to meet with you Selectmen at a time that is convenient to discuss ideas and suggestions that would improve and encourage more local programming.

Sincerely,

John E. Mangini, chair

The Saugus Retirement System is one of 106 Contributory Retirement Systems for public employees in Massachusetts. A retirement board governs the system, and although operating independently, all boards in the Commonwealth are bound together under one retirement law, Chapter 32 of the Massachusetts General Laws, which provides uniform benefits and uniform contributions. The Division of Public Employee Retirement Administration (PERAC) oversees all 106-retirement systems.

The Saugus Retirement Board consists of five members. Ex-Officio Member Joan C. Regan (A member by virtue of holding an office, in our case that of Town Accountant). Two elected members Henry E. MacKenzie and William E. Cross, III (Employee or retiree's within the system who are elected by both the active and retired members). One appointed member chosen by the Board of Selectmen. Eugene F. Decareau has been named as the appointed member. Eugene, a resident of Saugus is retired from Eastern Tool where he was the General Manager. The fifth position is an appointed position by the other four members of the Board. Doreen L. DiBari has been named as the appointed member in that position. Doreen, a resident of Saugus, is a Vice-President in the Trust Department at Eastern Bank. Ann C. Quinlan is Board Administrator to the Board and is available to assist both active and retired members.

By Massachusetts Law, each individual retirement account in the system, can earn only the average of the savings account interest paid by Massachusetts Banks. In 2006, each individual retirement account earned 0.6%. Regardless of what interest rate the system's investment fund achieves, each member's account will always earn the average bank savings interest rate.

In 2006 the Saugus Retirement System was made up of the following members:

Active Members	350
Inactive Members	47
Regular Pensioners	204
Accidental Disability Retirees	42
Ordinary Disability Retirees	3
Survivors	53

The Saugus Retirement Pension Funds are part of the Pension Reserve Investment Trust (PRIT). For the calendar year, ending December 31, 2006 the PRIT Core Fund returned 16.74%.

The Trust's investment policy is conservative and they continue to be a prudent and appropriate choice for governmental units within the Commonwealth.

Respectfully submitted,

Henry E. MacKenzie, Chairman

TOWN OF SAUGUS
CONSERVATION COMMISSION

Annual Report 2006

The Saugus Conservation Commission conducts business under Massachusetts General Laws, Chapter 131, Section 40 and under Town of Saugus Bylaw Article 508. The Commission saw significant activity during 2006.

The Conservation Commission held 19 public meetings during 2006. At these meetings, 20 Public Hearings and 2 Reopened Public Hearings were held, all of which were continued to future meetings for final resolution. The Commission heard 6 requests for Determinations of Applicability, 1 of which was denied and required a Notice of Intent. The remainder negative and did not require further filings. There were 3 requests for modifications to previously issued Orders of Conditions, all of which were found to be non-significant and required to additional action to be taken. The Commission issued 20 Orders of Conditions, and 21 Certificates of Compliance upon completion of work. There were 16 occasions for residents or businesses to appear before the Commission for discussion of problems or projects.

Violations of the Wetlands Protection Act and Town of Saugus Wetlands Bylaw continue to occur in town. The Conservation Officer went on 205 site visits, several as a result of complaints. It was necessary for the Conservation Officer to address 10 of these by letter and issue Enforcement Orders in 4 instances.

The Commission made several site visits as a group along with applicants and their engineering firms or representatives. Numerous site visits were also made individually by members of Commission. The Conservation Officer, the chairman and Commission members spent substantial time in the field on site visits with representatives of Tennessee Gas as well as with Commission consultants in order to issue an Order of Conditions which protects the natural resources of the town.

Through the efforts of the Commission and the Conservation Officer working in conjunction with the Saugus River Watershed Council, work on the Ballard Street Tide gate will start this spring after years of meeting from April 2, 1996 to March, 2006. This work will be done at no cost to the town.

The McCarthy property, which is a 72-acre parcel of land on Pennsylvania Avenue, will be cleaned up this year under an Administrative Consent Order by the Commonwealth of Massachusetts Executive Office of Environmental Affairs, Department of Environmental Protection that was initiated by an Enforcement Order issued by the Saugus Conservation Commission on March 5, 1999.

The Conservation Officer has had several meetings with Massachusetts Department of Environmental Protection officials as well as with local DPW, state and federal officials to address Conservation issues. Refer to attached Conservation Officer's 2006 Report for detailed information.

The Commission currently has a full membership. A list of duly elected officer and current members follows:

Albert D. Trifone, Jr. – Chairman
Joan Fowler – Vice Chair
Francis G. McKinnon – Conservation Officer
Earle Bertrand
Bob Grande
C. Fred Gill
William Snowdon, Jr.

Judith E. Riley
3/19/07

March 2007

To: To Manager, Board of Selectmen, Town Moderator

From: Mary Carfagna, Chairman

Subject: **2006 Annual Report**

As required by M.G.L. Chapter 41, Section 81C, the Planning Board is submitting the following report of its activities.

I. The Planning Board membership consisted of:

Mary Carfagna, elected Chairman
Sean M. Hughes, elected Vice Chairman
Philip Silvani
Dennis Moschella
Andrew DeSantis
Associate Member: Larry Shaver
Consulting Engineer: R. James Sotiros
Planning Board Clerk: Nancy Stead

II. Ongoing Subdivision Projects July 2005 – June 2006: Total 7
Total Homes 120

Hidden Valley Estates
Bellevue Heights Estates
Twin Springs Estates
Vinegar Hill Estates Phase I
Stonecliffe Heights Estates
Brookside
Hawkes Hill Lane

Saugus Planning Board 2006 Annual Report Continued

III. Public Hearings for Definitive Subdivision Approval July 2005-June 2006: Total 0

IV. Subdivisions Completed July 2005–June 2006: Conveyance to the Town Form K

Applewood Estates – Conveyed on June 1, 2006

V. Ongoing Subdivisions July 2005-June 2006

	# of Homes
Bellevue Heights Estates	28
Brookside	2
57 Elmwood Ave	1
Hawkes Hill Lane	1
Hidden Valley Estates	14
Stonecliffe Heights Estates	34
Twin Springs Estates	29
Vinegar Hill Estates Phase 1	12

VI. Site Plan Review Projects Approved July 2005-June 2006: Total 6

Storage Facility, 20 Salem Turnpike
HUD 202 Senior Housing, Denver Street
Ice Cream Shop, 526 Lincoln Avenue
Saugus Federal Credit Union, 501-509 Main Street
Nappa Auto Parts Store, 501-508 Main Street
Auto Dealership, 173 Main Street

Saugus Planning Board 2006 Annual Report Continued

VII. Public Hearings on Zoning Articles Recommendation to Town Meeting July 2005 – June 2006: Total 10

Rezone - Collins Ave.
Amendment to Zoning Bylaw Section 7.4.2.(h)
Rezone - 340 Main Street and Carver Street
Rezone - 352 Broadway
Amendment to Zoning Bylaw – Frontage
Amendment to Zoning Bylaw - Swimming Pools Residential
Amendment to Zoning Bylaw – House Numbering
Amendment to Zoning Bylaw – Administration and Enforcement
Amendment to Zoning Bylaw - Safety
Amendment to Zoning Bylaw – Extension and Alteration

VIII. Public Hearings to Return to the Board of Appeals July 2005 – June 2006: Total 0

IX. Public Hearings to Return to the Board of Selectmen July 2005 – June 2006: Total 0

X. Public Hearings for Hillside Protection Special Permits July 2005 – June 2006: Total 11

0 Ireson St. Lot 13
0 Ireson St. Lot 9
0 Ireson St. Lot 8
738 Broadway
720 Broadway
770 Broadway
0 Kirkland Street
Ashford Street
Denver Street at Talbot Street HUD 202
6 Grandview Park
Freeman Avenue

Saugus Planning Board 2006 Annual Report Continued

XI. Amendments to Operating Procedures July 2005 – June 2006: Total 1

Filing Fees

XII. Amendments to Subdivision Rules and Regulations July 2005 – June 2006: Total 5

2.C. Fees
3.C.6 Performance Guarantee
5.C.1.a Basins, Manholes and Inlets
5.N. Competent Supervision
6.C. Building Permit

XIII. Approval Not Required (ANR) July 2005 – June 2006: Total 13

10 Summer Court
738 Broadway
526 Lincoln Avenue
191 Lincoln Avenue
525 Frank Bennett Highway
Saugus Avenue & Lewis Lane Lot 2
Saugus Avenue & Lewis Lane Lot 29
1466 Broadway
101 Main Street
501-509 Main Street
Birch Brook Road
Route 1 at Route 99
Bisbee Road

Respectfully Submitted,

Mary Carfagna, Chairman for Sean Hughes, Dennis Moschella, Philip Silvani, Andrew DeSantis, Associate Member, Lawrence Shaver
c.c. Town Clerk

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For Reference

Not to be taken

from this library